

# Why Do Banks Hide Losses?

Thomas Flanagan and Amiyatosh Purnanandam

Ross School of Business, University of Michigan

## Motivation

**Truthful reporting of bank profitability and risk is vital to banking regulation:**

- Capital regulation, Deposit insurance, Bailout Assistance, Market Discipline

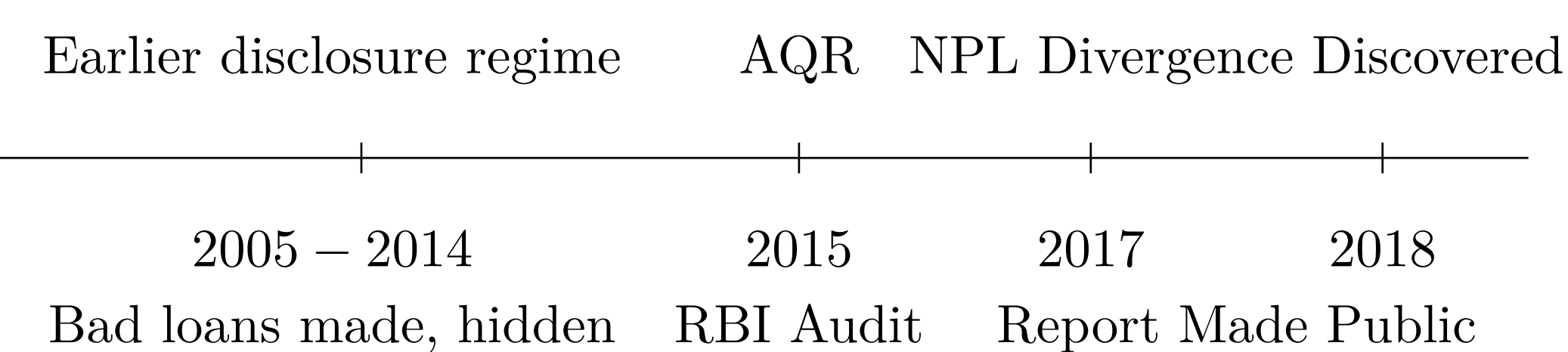
With bank misreporting, these policies become questionable.

**We observe scattered instances of hiding, still no systematic study on economic drivers of this behavior.**

## Empirical Setting

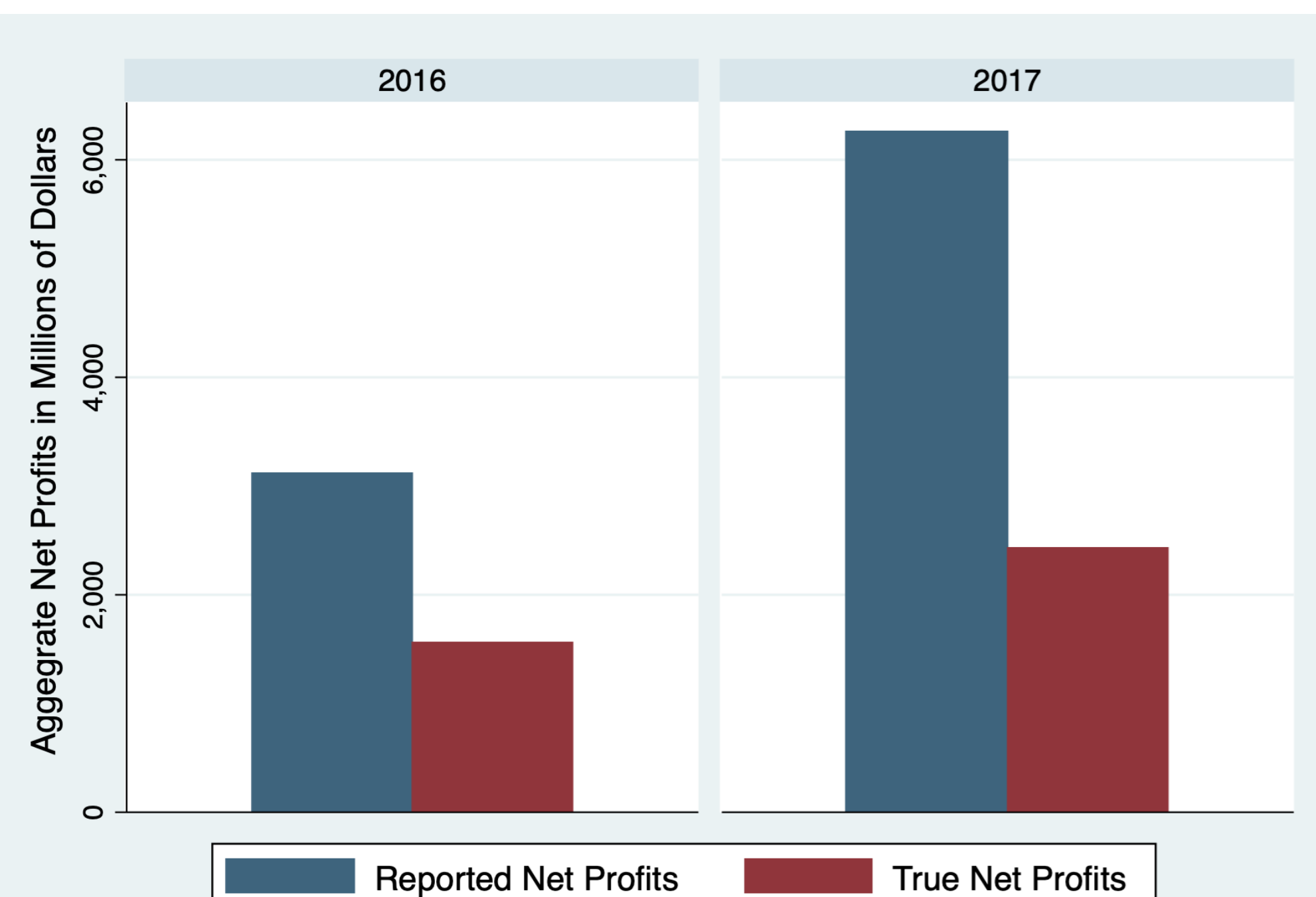
**We exploit an unexpected regulation change in India that forced all banks in the country to report the extent of hiding.**

- Understand the role of shareholder monitoring and managerial incentives, as suggested by the theoretical literature, on this behavior.



- Misreporting decisions undertaken before the policy change.
- Consistent Methodology: RBI looked at list of 120-150 accounts – all banks must deem NPA – same set of loans for everyone.

## Economic Magnitude of Underreporting



## Theory

### Economic Motivations for Hiding:

- Capital Regulations
- Managerial Agency Issues
  - Misreporting boosts managerial compensation
  - Managers better able to take advantage of uninformed shareholders

### Empirical Proxy of Monitoring

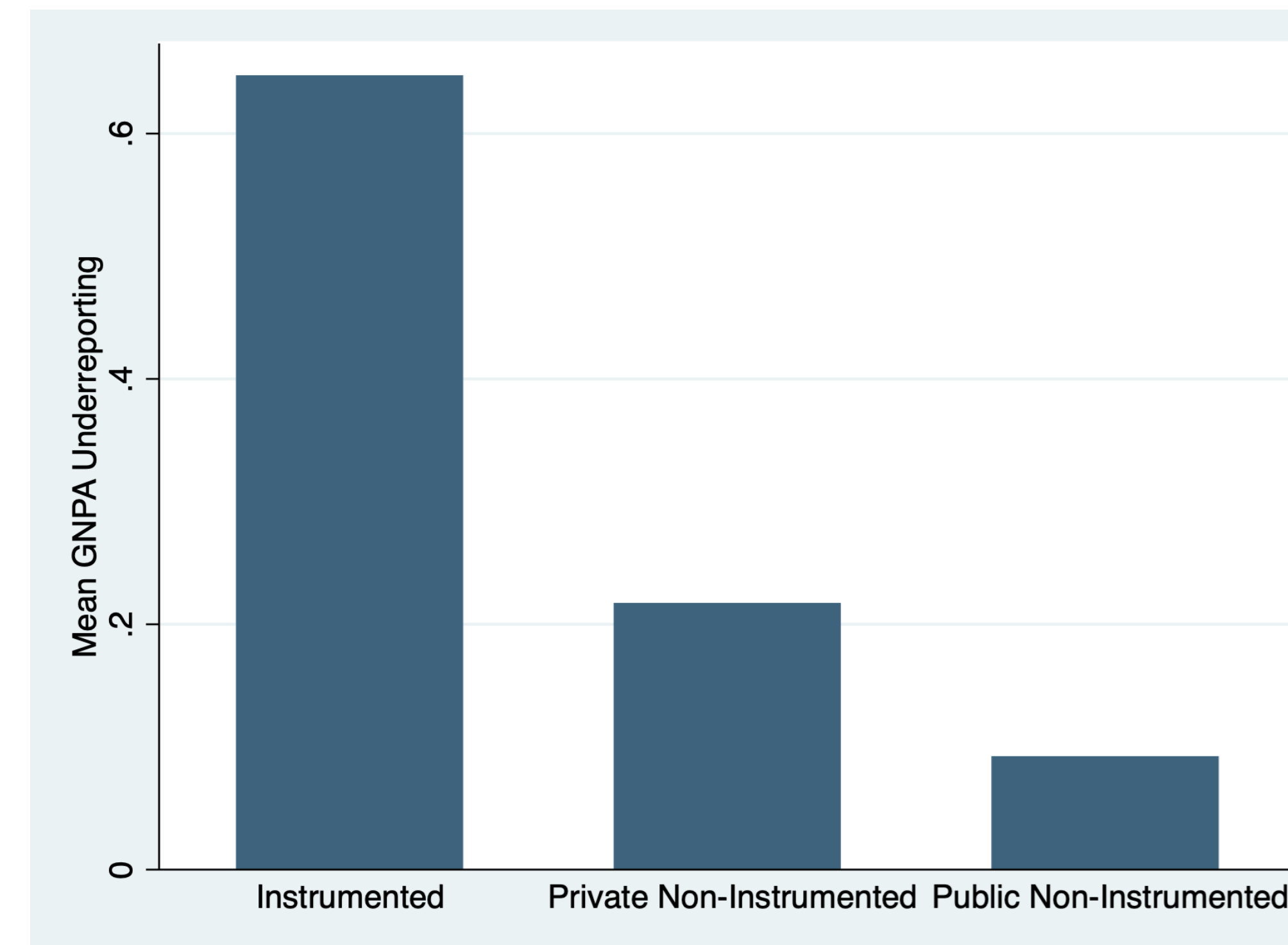
- Monitoring: Shareholders and the Board
- Exploit unique feature of Indian Banks: **Foreign Institutional Investors (FII)**

### Distant Shareholders as Monitors

- Physical distance  $\leftrightarrow$  information asymmetry
- Invest in emerging market for diversification benefits (MSCI inclusion).
- On the flip side, FIIs may be more effective as an objective monitor.

## MSCI - Identification

### Instrument: Inclusion in MSCI index.



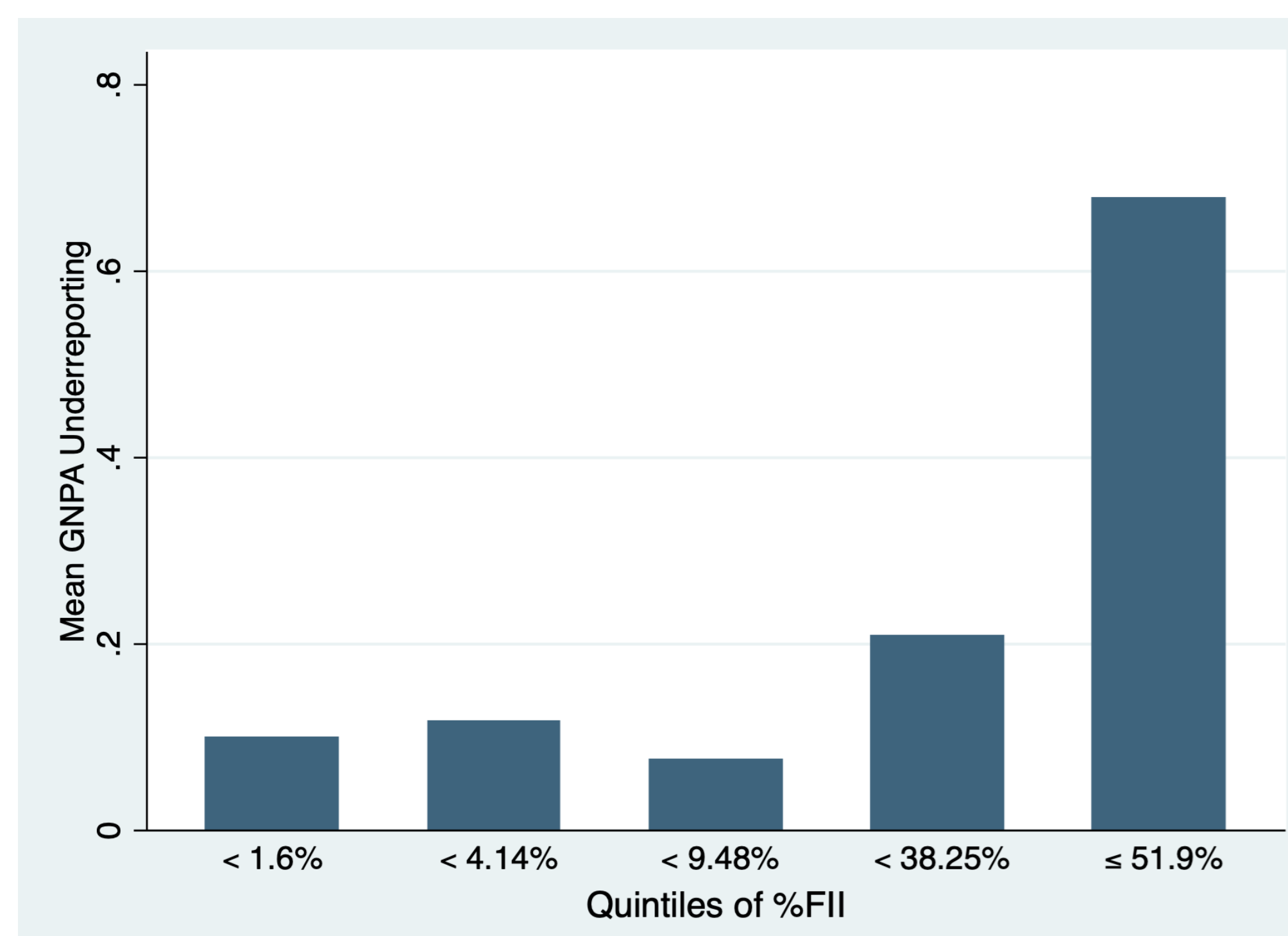
MSCI inclusion  $\rightarrow$   $\uparrow$  passive, diversification-seeking FII  $\rightarrow$   $\uparrow$  Underreporting

## Broad Takeaway

Distant monitors should use caution in relying on performance-linked compensation contract as a substitute for monitoring: it can make the problem worse by providing the managers incentive to engage in untruthful reporting.

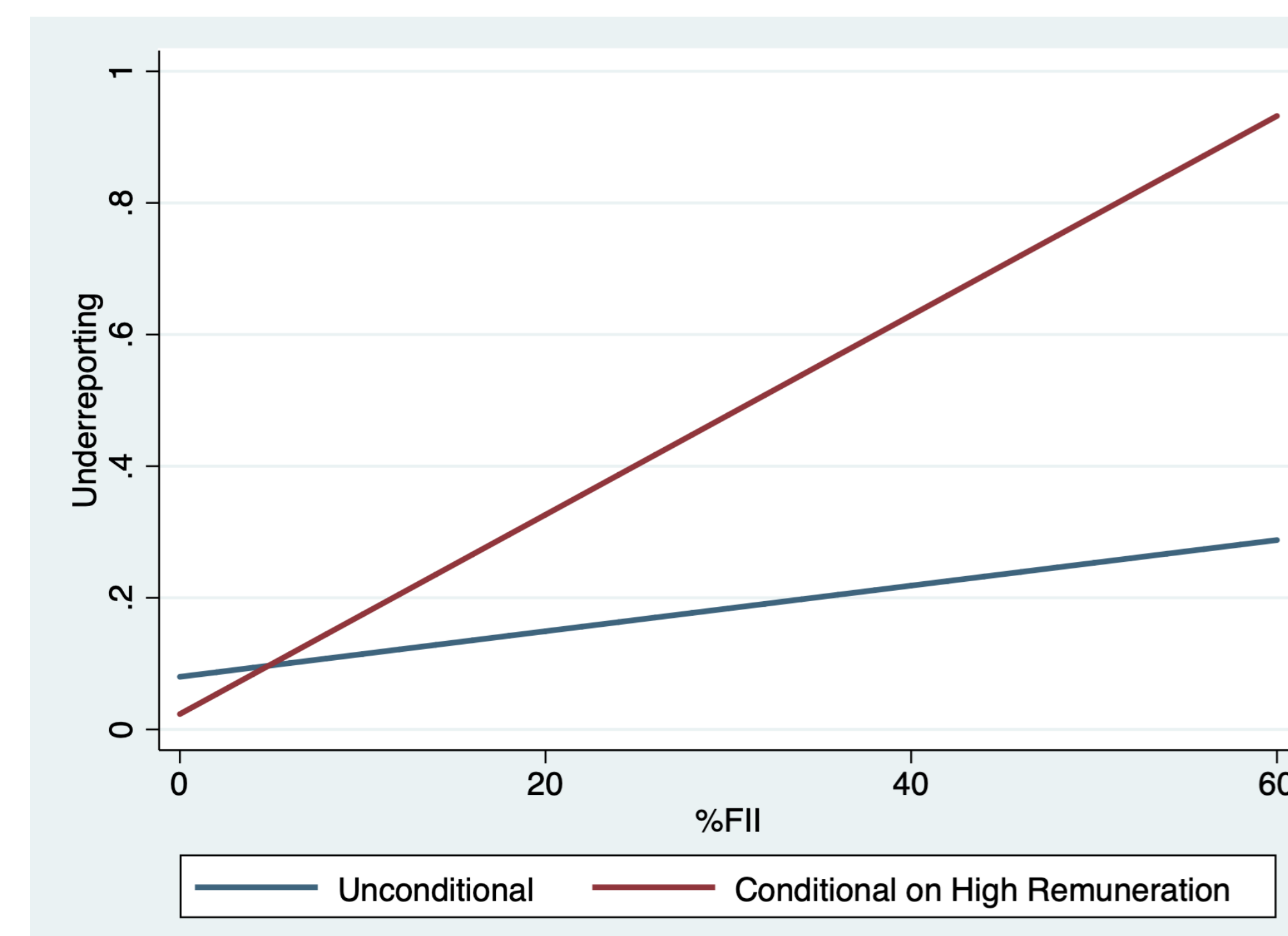
## Shareholder Monitoring

### Underreporting increases in % FII



## High-Powered Incentives

### High Remuneration Drives Underreporting



## Compensation Regressions

### FII rely on Hard Information

	Full Sample	High FII	Low FII
ROE	0.017 (0.26)	0.055 (0.85)	-0.188 (-1.31)
GNPARatio	-7.424* (-1.93)	-7.644** (-2.37)	-1.554 (-0.15)
Log(Assets)	0.720** (2.19)	0.797** (2.42)	0.919 (1.22)
Bank FE	Yes	Yes	Yes
Year FE	Yes	Yes	Yes
R <sup>2</sup>	0.86	0.91	0.40
Within R <sup>2</sup>	0.06	0.13	0.01
Observations	274	153	121

*t* statistics in parentheses

\*  $p < .10$ , \*\*  $p < .05$ , \*\*\*  $p < .01$

$\uparrow$  %FII  $\rightarrow$  Reliance on reported measures  $\rightarrow$  Banks respond by underreporting

## Conclusion

- First systematic study to look at why banks hide info from the market.
- Managers are more likely to engage in underreporting their banks' risk, and thus inflate short term profits, when their shareholders are distant.
- Behavior was essentially concentrated among banks where CEOs stood to benefit from reporting better-than-true results.
- Implications for banking regulators around the globe: understand the proximity-objectivity trade-off of shareholder discipline.

## Contact Information

- Thomas Flanagan
- Email: tflan@umich.edu
- Amiyatosh Purnanandam
- Email: amiyatos@umich.edu