



New York Region Banker Teleconference

Fair Lending Risks From A Functional Area Perspective

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Agenda

- Business Planning Risks
 - Strategic planning & Product development
 - Policies and Procedures
 - Selection of 3rd parties to perform various functions
- Operational Area Risk
 - Marketing
 - Loan Originations
 - Servicing
 - Collections/Foreclosures
- Other High Interest Fair Lending Topics
 - Disparate Impact
 - Recent Violations

Business Planning Risk

- Several risks can be created due to an inadequate understanding of Fair Lending.
- Strategic or other business planning processes
 - How does the bank intend to grow (both products and footprint)
 - Potential risks generated:
 - Growing Market Area (Redlining Risk) – Is the bank expanding away from high minority areas? Has the bank defined its CRA Assessment Area in a way that abuts (but doesn't include) high minority areas?
 - Outsourcing (Multiple Risks Depending on the Activity) – Outsourcing to a 3rd party provider doesn't mean transfer of the Fair Lending risk and in some cases enhances it.
 - Product Development (Multiple Risks Possible) – New products are sometimes developed without adequate consideration for their impact on prohibited basis groups, if they create a risk for steering, or even reverse redlining (targeting a group for less favorable products).
 - Special Purpose Credit Programs – Must comply with the requirements of §1002.8 of Regulation B and the associated sections of the Official Staff Interpretations.

Operational Area Risk

Marketing

- There are several aspects of marketing that could present Fair Lending Risk:
 - Marketing Definition
 - Marketing is not limited to print, radio, and TV.
 - Includes any method used to attract applicants to loan programs.
 - Content
 - Advertisements with pictures should be reflective of the population in the bank's market area.
 - Include Compliance Officer or other person knowledgeable about Fair Lending risks when developing advertisements.
 - Circulation
 - Ads should reach all segments of and use languages broadly spoken in market area(s).

Operational Area Risk

Loan Originations

- This stage in the loan process is where judgment (discretion) has the greatest risk of impacting significant numbers of consumers.
- Risks to consider include:
 - Does the bank have any risk that a credit decision can be communicated before an application is completed?
 - Does the bank use any 3rd parties to help generate loan applications?
 - Is the bank only focused on residential lending when evaluating its Fair Lending risks?
 - How specific is the bank's pricing and underwriting standards for each type of loan offered?
 - Does the bank allow any discretion in pricing or underwriting (including exceptions)?

Loan Originations (Continued)

- Risks to consider include (continued):
 - Does the bank offer various types of residential loans?
 - How do you define a complaint? Do you have clear procedures to ensure complaints are addressed promptly and analyzed for the root cause?
 - Does the bank know its market demographics and how its lending compares to others?
 - Can the bank's commercial loan officers underwrite and approve accommodation loans?

Operational Area Risk

Servicing

- There are several aspects of servicing that could present Fair Lending Risk.
- Risks to consider include:
 - Has the bank adjusted existing credit?
 - Has the bank outsourced any portion of loan servicing?
 - Are staff allowed to waive any type of account fees?
 - Are the bank's practices for customer contact standardized?

Servicing (Continued)

Risks to consider include (continued):

- Are the bank's procedures for communicating with delinquent customers clear and is this process being monitored?
- Who makes the decision to send a customer to the collections or foreclosure staff?
- Is there any pattern in the bank's data that would suggest certain prohibited basis groups receive a negative outcome more frequently?

Operational Area Risk

Collections/Foreclosures

- Although this aspect of credit operations was not a major risk area during the “boom” years it is now.
- There are several aspects of servicing that could present Fair Lending Risk.
 - Policies/procedures should be reviewed and updated, and like origination policies, should provide clear standards and document/monitor exceptions.
 - It is very difficult to monitor for consistent treatment of similar customers when the procedures do not provide clear standards that influence the ultimate action.
 - Monitor for trends in the data that would indicate a prohibited basis group could have been treated less favorably.
 - Document decisions and supporting facts.

Other High Interest Fair Lending Topics

Disparate Impact

- Disparate Impact definition.
- This “theory of proof” has been around for a long time but used more frequently in the last several years as more sophisticated regression models were developed to help support the conclusions.
- Numerous cases have been pursued by all regulatory agencies under this theory of discrimination.
- Consumer Financial Protection Bureau (CFPB) issued a Bulletin (2012-04) that discusses their intention to use disparate impact when evaluating practices that impact consumers.

Spousal Signature Violations

- Spousal Signature Violations
 - Many violations appear to result from a real estate attorney's focus on perceived risk to collateral access without adequate legal analysis to support the actual need.
 - Failure to follow Regulation B, Official Staff Interpretations, and the two FDIC-issued Financial Institution Letters (FILs).
 - New York Region reviews have not identified case law in the New England or mid-Atlantic states that supports the need for credit instruments from a non-applicant spouse in addition to security instruments.

Discriminatory Pricing Violations

- Discriminatory Pricing Pattern
 - We are seeing some cases where there is discretion in pricing for certain products, and there is also a disparity in how the pricing affected an identified prohibited basis group.
 - The discretion can be broad.
 - Don't forget to consider fees; this includes the ability to waive, apply, or modify anything that impact final pricing or subsequent loan costs.

Conclusions

- Monitor the Fair Lending guidance provided in the FDIC compliance manual, Department of Justice (DOJ) settlements, and financial institution guidance on FDIC.gov.
- If there is “discretion” there is Fair Lending Risk that needs management controls and monitoring.
- Third parties present monitoring challenges – your bank is still responsible for 3rd parties when they perform bank functions.

References

- DOJ Cases: <http://www.justice.gov/crt/about/hce/caselist.php>
- CFPB Bulletin 2012-04 (Fair Lending):
http://files.consumerfinance.gov/f/201404_cfpb_bulletin_lending_discrimination.pdf
- FDIC Regulatory Calendar:
<http://www.fdic.gov/regulations/resources/cbi/calendar.html>
- FDIC Fair Lending Examination Reference Materials:
<http://www.fdic.gov/regulations/examinations/>
- Spousal Signature FILs:
 - FIL-6-2004 (January 13, 2004): *Guidance On Regulation B Spousal Signature Requirements* <http://www.fdic.gov/news/news/financial/2004/FIL0604.html>
 - FIL-9-2002 (February 4, 2002): *Guidance on Avoiding Violations of the Spousal Signature Provisions of Regulation B* <http://www.fdic.gov/news/news/financial/2002/fil0209.html>

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