

List of Awards and Contractor Contact Information

Current as of November 2025

Asset Valuation Review (AVR) Services

Valuations services for portfolios of assets from various financial institutions (FIs) which may include Residential (SFR), Acquisition and Development Construction (ADC), Commercial Real Estate, C&I, Credit Card, Real Estate Owned (REO), Mortgage Servicing Rights (MSRs), Lease Financing Receivables and Reverse Mortgages, and Subsidiary-held assets. In the case of post-failure valuations, this includes providing value/estimate of potential recoveries from charge-offs/write-downs in a portfolio. Valuation Services also include assets held by FDIC in its receivership or corporate capacity including assets held by Assuming Institutions under Loss-Share Agreements and assets packaged for sale to potential investors.

Cushman & Wakefield U.S. INC

Dave Dorros
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The Debt Exchange, INC (DebtX)

William (Bill) Looney or Kevin Kelley
100 Summer Street Suite 1900
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Wlooney@debtX.com
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Garnet Capital Advisors

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Houlihan Lokey Capital, Inc

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mlinger@hl.com

Mission Capital Advisors

David Tobin
260 Madison Avenue, 5th Floor
New York, NY 10016 Tel. 212-925-6692
dtobin@missioncap.com

Mortgage Industry Advisory Corporation (MIAC)

Steve Harris
521 Fifth Avenue
New York, NY 10175 Tel. 212-233-1250 x277
steve.harris@miacanalytics.com

Newmark & Company Real Estate, INC

John Howley or John Daniels

125 Park Avenue

New York, NY 10017-5529

Tel. 703-918-0246 or 312-224-3260

John.Howley@nrmk.com

John.Daniels@nrmk.com

Business Operations Support (BOS) Specialty Accounting Services

Contractors under this RBOA will provide consulting and related assistance with regard to complex and specialized accounting and financial management issues including but not limited to U.S and international banking and regulatory matters, tax policies and practices, loan servicing practices, and strategic forecasting and reporting.

Deloitte & Touche LLP

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sswaney@deloitte.com

Guidehouse INC

Jack Fangmeyer or Jon Dolloff

1676 International Dr Ste 800

McLean, VA 22102-3600

Tel. 240-639-8127 or 972-832-5309

Jdolloff@guidhouse.com

Rfangmeyer@guidhouse.com

Watkins-Davis Kinard Joint Venture

Mike Block or Kate Mazza

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Annapolis, MD 21401

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Kmazza@watkinsconsulting.com

Commercial Real Estate and Personal Property Valuation Services

As the FDIC prepares for the closure of a failing financial institution (Pre-Failure), marketing efforts to locate an appropriate purchaser are initiated. As a part of this process, the FDIC offers potential acquiring institutions an opportunity to purchase the failing institution's Bank Premises based on the current market value. After a bank failure (Post-Failure), the FDIC, acting in its capacity as Receiver for failed financial institutions, acquires assets not sold to the Assuming Institution which may include, but are not limited to, real estate, personal property, real estate loan collateral, and other types of assets. The acquired assets must be disposed of in an orderly and expeditious fashion. The FDIC's disposition process includes an analysis of each property's ownership interest and value.

Value estimates for these assets must be reasonably supported and documented. In an attempt to maintain public trust, the FDIC obtains appraisals and other valuation products based on state and federal guidelines and laws that apply to the banking industry. This ensures the value estimates

Colliers International Valuations & Advisory Services LLC

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Tel. 858-860-3806 or 614-437-4687

Kroll, INC

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Tel. 713-237-5335

CBRE Inc.

Brad Belcher or Mark Godfrey
750 9th St NW Suite 900
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mark.godfrey@cbre.com

Tel. 770-363-8119 or 516-978-1520

Integra AIM LLC

J. Walter Allen
The Yards, 700 Pennsylvania Ave. SE #200,
Washington, DC 20003
Walter.allen@irr.com

Tel. 212-575-2836

Construction Loan Management Services

The scope of work under the Construction Loan Management Services Receivership Basic Ordering Agreements (RBOA), which have been awarded to the contractors listed below, is to provide an array of services including analysis of loan portfolios, construction risk management, funding management, budget control, construction project management, loan workout and settlement services, and property preservation services.

CBRE Inc.

Chris Shamaly or Molly Snee
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Tel. 713-458-7227 or 703-980-3881

Excell Management Group LLC/Bazilio Cobb Associates

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rwnirk@gmail.com

Tel. 303-834-0734

Marx Okubo Associates, Inc.

Parrish Boren
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Denver, CO 80203
Parrish_Boren@marxokubo.com

Tel. 720-644-5671

SNSP Joint Venture

Phil Fox
3949 Highway 8 Suite 111
New Town ND 58763 Tel. 701-426-4513
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Claims & Noticing Administrative Support Services for Complex Financial Institutions

Beginning to end claims administration process for large complex financial institutions under a Dodd-Frank Act Title II SIFI resolution, U.S. Holding Company resolution and capability to support the FDIC under and FDI Act resolution of an IDI.

BMC Group INC

Tina Marie Feil
3732 W 120th Street
Hawthorne, CA 90250 Tel. 206-499-2169
Tfeil@bmcgroup.com

CohnReznick LLP

Amanda Rice Gibbs or Kevin Love
1301 Avenue of the Americas 10th Floor
New York, NY 10019-6036 Tel. 703-744-6750 or 301-280-1916
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kevin.love@cohnreznick.com

Deval LLC

Deborah Garcia-Gratacos
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Vienna, VA 22182-2641 Tel. 703-962-1890
Dgarcia@deval.us

Epiq Corporate Restructuring, LLC

Brad Tuttle or Jane Sullivan
777 Third Ave, 12th Floor
New York, NY 10017-1302 Tel. 312-560-6333 or 646-548-4686
Btuttle@epiqglobal.com
Jsullivan@epiqglobal.com

Kroll Restructuring Administration LLC

Benjamin Steele or Abby Lerner
55 E. 52nd Street 17th Floor
New York, NY 10055-0002 Tel. 212-257-5490 or 212-257-5449
Abigail.lerner@kroll.com
Benjamin.Steele2@kroll.com

Stretto INC

James Le or Dan McElhinney
410 Exchange Street Suite 100
Irvine, CA 92602-1331 Tel. 714-716-1844 or 347-463-2404
James.Le@stretto.com

Dan.McElhinney@stretto.com

Consolidated Loan Servicing

The scope of work under Consolidated Loan Servicing (CLS) provides overall servicing for residential mortgage loans, consumer loans, commercial loans, construction loans, government backed guaranteed loans, owned real estate, mortgage servicing rights, and securitization programs. The below Servicers provide general loan administration and collection services appropriate to the type and status of the particular asset being serviced. The Servicer monitors delinquencies and manages defaulted loans and facilitates the refinance or modification of mortgages and/or originates new mortgages. The Servicers service loans through and until maturity, transfer or earlier disposition.

Deval LLC

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Dgarcia@deval.us

Planet Home Lending

Janina Woods
321 Research Parkway
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Jwoods@planet-mg.com

Credit Card Consulting Services

DRR requires the services of third-party contractors with defined skill sets such as program management, marketing and sales expertise, operations and accounting, and technical and coordination support services. The use of a contractor is deemed an appropriate and effective vehicle to support DRR in its resolution activity when credit card portfolios are part of the failed institution. A credit card portfolio may be found in a monoline institution, or the credit card business may be a division, department, or held by a subsidiary of the failing or failed financial institution. The credit card portfolio may include two (2) major types of activities; that of a credit card issuer (including debit card, gift card, travel card, reward program, and other programs) or a merchant card acquirer.

Guidehouse LLP

Jack Fangmeyer
1676 International DR, Suite 800
Mc Lean, VA 22102
rfangmeyer@guidehouse.com Tel. 240-639-8127

Cryptoasset Management and Liquidation Services

Services under this contract may include accounting for cryptocurrencies, otherwise known as “cryptoassets” owned by the FDIC at a later time. The RBOA will expedite and streamline the procurement process by establishing upfront all general terms and conditions along with an experienced team of CS personnel. As a result of the decision by The Office of the Comptroller of the Currency (OCC) permitting national banks' and federal savings associations' authority to provide cryptoasset custody services for customers, cryptoassets will become part of the assets

retained by FDIC-R for post-closing liquidation. However, closing activity and the assets/liabilities involved for the future is unpredictable both as to timing and volume.

Etana Custody Inc.

Andrew Knesley/Dennis Noto

999 17th Street, Suite 300

Denver, CO 80202

Andrew.knesley@etana.com

Tel. 720-236-2541

Cyber Incident Detection and Response (Cybersecurity) Services

The services under this contract enable the FDIC's Division of Resolutions and Receiverships (DRR), the Division of Complex Institution Supervision and Resolution (CISR) and the Security Operations Center Section within the Office of the Chief Information Security Officer (OCISO) to have available top tier cybersecurity incident detection and response services, including but not limited to threat intelligence, security analytics, forensic engineering, monitoring, investigation, and incident response. These services will be requested and delivered on an as-needed basis to support incident response, detection, and security operations activities.

Mandiant, LLC

Shawn Jones

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Herndon, VA 20171

shawn.jones@mandiant.com

Tel. 919-525-6702

Trustwave Government Solutions, LLC

Grayson Lenik

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Reston, VA 20190

Glenik@trustwavegovt.com

Tel. 406-465-2127

Data and ESI/Media Disposition

The FDIC is responsible for managing and administering the affairs of failing or failed financial institutions and for properly disposing of any assets retained. To fulfill this mission, the FDIC requires the services of contractors with knowledge and capabilities for identifying and removing electronic and paper based Personally Identifiable Information (PII) and Sensitive Information (SI). The contractor travels to a location and performs a thorough search of the failed institution's premises and electronic equipment; inventory any equipment that might contain Electronically Stored Information (ESI) or ESI storage media found within the location(s).

Cascade Asset Management, LLC

Neil Peters-Michaud

6701 Manufacturers Drive

Madison, WI 53704-6205

Npm@cascade-assets.com

Tel. 608-316-6637

Division of Resolution and Receivership Support Services

The FDIC seeks to retain a qualified Contractor who can assist the FDIC with a wide variety of pre-closing, closing, and post-closing resolution activities. Contractor may support the following departments within DRR, but is not limited to: Monitoring and Risk Analysis, Resolution

Strategy, Risk Share Asset Management, Asset Management, Asset Marketing, and Owned Real Estate (ORE)/Other Owned Assets (OOA), and other functional areas, as required by the FDIC. The Contractor shall provide support services in the general categories of operations; administration; reporting; asset processing; project management; and marketing.

Solomon Edwards Group (SEG)

Margaret Wolford
5444 Westheimer Road, Suite 1620,
Houston, TX 77056 Tel. 713-332-2124
mwolford@solomonedwards.com

Environmental Advisory Services

The role of the DRR Environmental Program is to support the cost effective resolution of assets while minimizing financial, regulatory, and reputational risks to the FDIC. Task Orders will be issued to Contractor by the FDIC Contracting Officer (CO) to perform within one or more of the following four major task categories: Technical Advisory Services Receivership Termination Reviews FDIC Environmental Policy Compliance Reviews Asset Claims Technical Review, Evaluation & Recommendations.

AECOM

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Kleinfelder, Inc.

Mark Steele
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MCSteele@kleinfelder.com

Environmental Site Assessment Services

The scope of work under environmental due diligence/site assessment contracts, which have been awarded to the contractors listed below, encompasses environmental due diligence services with respect to the following environmental site assessment process:

1. FDIC Environmental Checklist
2. FDIC Phase I Environmental Site Assessment
3. FDIC Phase II Environmental Site Assessment
4. FDIC Phase III Environmental Site Assessment

When the FDIC receives a failed institution's assets, specifically real property, environmental characteristics of those assets must be obtained before determining the best asset management and disposition strategy. The process for assessing properties for the presence or potential presence of environmental contamination often is referred to as "environmental due diligence" or "environmental site assessment."

All Environmental, INC.

Charles Metzinger
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Walnut Creek, CA 94597-3905 Tel. 916-801-7968
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ATC GROUP SERVICES LLC

Beth Correira
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Bureau Veritas Technical Assessments LLC

Michael Hardy or Eric Wagner
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Caribe Environmental Services Inc.

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ESE Partners, LLC

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GHD INC.

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Groundwater and Environmental Services

Thomas Chumra or Susan O'Brien
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sobrien@gesonline.com

Partners Assessment Corporation

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Torrance, CA 90501 Tel. 310-765-7243
jredlin@partneresi.com

Terracon Consultants Inc

John Sallman
18001 W. 106th Street, Suite 300
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John.Sallman@terracon.com

Executive Search Services

The Contractor provides executive search and leadership consulting services in assisting the FDIC with a range of projects and efforts related to governance preparedness for an FDIA bridge bank or other resolution matter. The Contractor's services are to be sufficient for application to the various sizes and complexities of all FDIC-insured banks and failed Systemically Important Financial Institutions (SIFIs), and their respective subsidiary entities. Necessary recruitment profiles may include the positions of Chief Executive Officer (CEO), Chief Financial Officer (CFO), other executive or C-suite professionals, Trust Company executives, Product Line or Affiliated Businesses Executives, Board members, Advisory Board members, executive or board-level consultants, and various levels of management.

Heidrick and Struggles International Inc.

Tim Holt or Xavier Chance
233 S Wacker Dr Suite 4200
Chicago IL 60606 Tel. 212-699-3116
tholt@heidrick.com
xchance@heidrick.com

Human Resources Management Transition Advisory Services

The FDIC requires the services of one or more Contractors specializing in Human Resources Management Transition and Advisory (HRM) services related to and including, mergers and acquisitions, carve-outs, spinoffs, bankruptcies, and a full-scope HRM plan, transference, integration, and restructuring support of an LCFI. The Contractor shall assist and advise the FDIC with various projects and efforts related to HRM preparedness and/or execution of a resolution. As such, work generally will fall into activities around preparedness for a potential failure and activities focused on strategies to be implemented during an actual failure. The work includes the many employment-related complexities that the FDIC might encounter in a bridge bank under FDIA or a bridge financial company under DFA (collectively, Bridge Entity), a Wind-Down and/or Liquidation. The Contractor shall advise and assist as needed in implementing new systems, revising human resource elements, navigating employee onboarding and termination complexities, assisting in the development of clear and effective employee communication strategies, managing projects, ensuring human resources operational continuity, such as employee retention, and ensuring continuity of payroll and benefits, along with other HRM considerations.

Deloitte Consulting LLP

Jennifer Mayers
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Mercer US LLC

Christina Wolfe

1050 Connecticut Ave NW,
Washington, DC 20036
christina.wolfe@mercer.com

Tel. 703-725-9868

Financial Advisory Services for Complex Institutions Non-Deposit Claims

Provides financial advisory services for complex financial institution claims falling under Title II of the Dodd-Frank Act or Federal Deposit Insurance Act, which include planning and execution of substantially all financial and analytical elements of claims review.

AlixPartners LLP

Carrienne Basler or Vineet Sehgal
909 Third Ave
New York, NY 10022
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Vsehgal@alixpartners.com

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Deloitte & Touche LLP

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FTI Consulting, Inc.

William (Bill) Nolan
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Tel. 704-972-4101

Financial Advisory Services · Complex Securities

In its receivership capacity, the Federal Deposit Insurance Corporation awarded multiple Receivership Basic Ordering Agreements to acquire financial advisory services on a task order basis with respect to its resolution and receivership responsibilities. The scope of work of these agreements involves services to advise and assist the Division of Resolutions and Receiverships with respect to the financial analysis, valuation, management, sales and disposition of a wide variety of securities and other assets stemming from failing or failed FDIC-insured depository financial institutions:

- Group 1 - Syndicated Loans
- Group 2 - Qualified Financial Contract
- Group 3 - Trust Preferred Collateralized Debt Obligation
- Group 4 - Trust Preferred Securities
- Group 5 - Agency Mortgaged Back Security
- Group 6 - Non-Agency Residential Mortgage Backed Securities, Commercial Mortgage
- Group 7 - Other Structured Products Asset Backed Security, Collateralized Debt Obligation
- Group 8 - Corporate
- Group 9 - Equity (Bank Stock/Other Stock)
- Group 10 - Syndicated Tax/Community Reinvestment Act/Limited Partnership Pieces

Castleoak Securities

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Houlihan Lokey Capital, Inc

Michael Linger
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mlinger@hl.com

Piper Sandler & Co.

Bill Burgess
1251 Avenue of the Americas, Suite 3900
New York, NY 10020 Tel. 312-281-3442
Bill.burgess@psc.com

Financial Advisory Services-Marketing & Sales Loan Assets

Full-range of financial advisory services for the Division of Resolutions and Receiverships related to the overall disposition of the assigned assets, which may be owned by certain failing or failed FDIC-insured depository institutions. These services include financial analysis, valuation, marketing and sales, etc. (including management and/or the coordination of services with third party contractor(s)). Services include performing due diligence on the assigned assets necessary to support marketing of the assigned assets to potential bidders.

The Financial Advisory Valuation Services contracts have been awarded to the contractors listed below and the scope of work includes the valuation of portfolios of assets for residential, Acquisition and Development Construction (ADC), commercial, and other loan assets of various financial institutions. Additionally, valuation services may also be required to value mortgage servicing rights, where applicable, as well as loan portfolios under management by FDIC.

CBRE Inc.

Chris Shamaly or Molly Snee
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Molly.Snee@CBRE.com

Clark Street Capital Management, LLC

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The Debt Exchange, INC (DebtX)

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First Financial Network INC

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BMorris@ffncorp.com
JMorris@ffncorp.com
tcargill@ffncorp.com

Garcia & Ortiz, P.A. (GOKM, JV, LLC)

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Garnet Capital Advisors

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Newmark & Company Real Estate, INC

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Financial Valuation Services-Residential, Commercial & REO Assets II

DRR requires one or more Contractors to provide Valuations Services (as defined in Section 4.0) for portfolios of assets from various IDIs that may include: a) Residential (1-4 family) ("SFR"), Acquisition and Development Construction ("ADC"), Commercial Real Estate, Commercial and Industrial ("C&I"), Credit Card, and other loan assets (hereinafter referred to as "Loan Assets") of various depository institutions; b) Owned Real Estate Owned ("ORE"); c) Mortgage Servicing Rights ("MSRs"); d) Lease Financing Receivables and Reverse Mortgages; and e) Subsidiary-held assets that would otherwise be categorized as (a)-(d) above, where applicable. In the case of post-failure valuations, the Contractor will also value/estimate potential dollar recoveries from charge-offs/write-downs in a portfolio.

Cushman & Wakefield U.S. INC

Dave Dorros

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The Debt Exchange, INC (DebtX)

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Ferncliff Investments

John Burchett

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Iselin, NJ 08830

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Newmark & Company Real Estate, INC

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John.Howley@nmrk.com
John.Daniels@nmrk.com

Tel. 703-918-0246 or 312-224-3260

Furniture, Fixtures and Equipment (FF&E) Auction Services

The FF&E Auction Services contracts have been awarded to the contractors listed below and the scope of work includes providing a complete inventory of all the physical assets of the receivership after closing; marketing and selling certain of the receivership's personal property assets as soon as practical as provided for under the closing documentation; and providing full accounting and reconciliation of all sales based on the original inventory.

ORE Financial Services LLC

Brittany Haavik
500 Teetshorn St
Houston, TX 77009-7534
brittany.haavik@orefinancial.com

Tel. 818-917-8657

Worley Auctioneers and Appraisers, Inc.

Penny Worley
4680 Parkway Dr
Mason, OH 445040-8296
penny@worleyauctions.com

Tel. 513-774-9182

Imaging and Indexing Services II

Contractor shall have the requisite skills and resources to provide imaging and indexing services on asset files at one or more open financial institutions. Imaging and indexing services include scanning physical files, indexing or naming documents so they are easily identified, organizing the documents for each asset into electronic folders and files, and delivering electronic files to FDIC, i.e. uploading.

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Pkwy, Suite 1400
Atlanta, GA 30339
cdenton-fitzpatrick@warbirdcp.com

Tel. 404-404-782-2723

Marketing and Support Services

The Marketing and Support Services contracts have been awarded to the contractors listed below and the scope of work includes the marketing of assets, particularly loans of a diverse type, via an internet platform. They also provide marketing support services including due diligence, imaging and indexing, valuation, pooling, and assistance in closing of sales.

The Debt Exchange

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Tel. 617-531-3433 or 617-531-3402

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First Financial Network

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John.Daniels@nmrk.com

Mortgage Servicing Rights

The Contractor provides services to advise and assist with the financial analysis, valuation, management, sales and disposition of mortgage servicing rights or assets (MSR/As), on an as-needed basis. Responsibilities may include MSR/A inventory review and analysis, disposition plan preparation, marketing and sales campaign execution, support whole loan sales from a failed institution if this strategy promotes the best execution for the entire disposition of MSR/As, and other types of MSR/A-related advisory and post-closing services.

Ferncliff Investments

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First Financial Network, Inc.

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mlinger@hl.com

Mortgage Industry Advisory Corporation (MIAC)

Steve Harris

521 Fifth Avenue
New York NY 10175
Steve.Harris@miacanalytics.com

Tel. 212-233-1250 x 357

Nationwide Title Services

In advance of conveying Assets, the FDIC requires contract services to perform title servicing. Depending on the circumstances, the FDIC may acquire title insurance policies to be issued to purchasers of FDIC real property assets. The FDIC obtains title to Owned Real Estate Assets (Assets) throughout the United States and its territories. In addition, the FDIC, or its designee, manages, markets, and sells discovered real estate assets, as well as real property securing loans and other real property that the FDIC assumes ownership of in the course of performing its duties and mandate. This real property includes residential and commercial properties, vacant lots, undeveloped land, agricultural land, real property within planned unit developments and subdivisions, and other types of real property. ORE Assets are located throughout the United States and its territories (Puerto Rico, Guam, and the U.S. Virgin Islands).

Agold Services Inc.

Suzanne Rotondo or Alex Goldovsky
95 James Way, STE 120
Southampton, PA 18966
Suzannek@protitleusa.com
Info@protitleusa.com

Tel. 888-878-8081

ORE (Owned Real Estate) Insurance & Brokerage Services II

The FDIC DRR is responsible for the management and disposition of assets in FDIC receiverships and the FDIC's Owned Real Estate (ORE) Department is responsible for purchasing insurance for the DRR. This insurance program protects the property and liability exposures for assets acquired through receivership of failed financial institutions including, but is not limited to, ORE properties, bank premises, assets, repossessed autos, all furniture, fixtures and equipment (FF&E), collateral, transportation of assets. FDIC will pay the Contractor an annual management fee to market, place and administer the DRR Insurance Coverage program and pay the insurance premiums on a quarterly basis as a pass through cost.

Aon Risk Services Inc. Of Washington D C

James Hong
2001 K Street, NW Suite 625 North
Washington, DC 20036
james.hong@aon.com

Tel. 202-659-7154

Portfolio Valuation and Advisory Services and Consulting Services for Qualified Financial Contracts (QFCs)

The FDIC is responsible for effectively and efficiently evaluating, managing, and unwinding or otherwise disposing of QFCs held by certain open, failing, and/or failed depository and non-depository financial companies, including their subsidiaries or their successor bridge entities.

BDO Public Sector, LLC

Amelia Smeltzer

8401 Greensboro Drive Suite 800
McLean, VA 22102-3599
Tcooper@bdo.us
Asmeltzer@bdo.us

Tel. 703-752-2786 or 513-587-3289

Chatham Financial

Jason Lange or A. Little
235 Whitehorse Lane
Kennett Square, PA 19348
Jlange@chathamfinancial.com
alittle@chathamfinancial.com

Tel. 484-731-0435 or 484-535-1342

Guidehouse INC

Jack Fangmeyer
1676 International Dr., STE 800
McLean, VA 22102
Jfangmeyer@guidehouse.com

Tel. 240-639-8127

Houlihan Lokey Capital, Inc

Michael Linger
10250 Constellation Blvd 5th Fl,
Los Angeles, CA 90067-6205
mlinger@hl.com

Tel. 212-497-4181

KPMG LLP

Amie Sombunwanna
345 Park Drive
New York, NY 10154-0004
Asombunwanna@kpmg.com

Tel. 571-635-4116

Oliver Wyman, LLC

John Milliken
1166 Avenue of the Americas
New York, NY 10036-2708
John.milliken@oliverwyman.com

Tel. 914-564-1249

Piper Sandler & Co.

Tom Killian or Dustin Mondell
1251 Avenue of the Americas, Suite 3900
New York, NY 10020
tom.killian@psc.com
dustin.mondell@psc.com

Tel. 212-466-7709 or 212-205-1459

Real Estate Auction and FDIC Property Listing Services

The FDIC manages its ORE in one of two ways: 1.) most ORE are managed and marketed by using ORE management and marketing contractors (e.g. ORE M/M Contractors); and 2.) a small number of properties are self-managed and marketed by the FDIC through its in-house personnel. Historically, the FDIC has found that special marketing initiatives (e.g. auctions, sealed bid sales, structured sales, bulk sales and securitizations) can also be an effective way to sell ORE, even at low asset concentrations. The FDIC has had significant success through

the utilization of real estate auctions to evaluate the marketability of property, to develop and implement focused advertising and promotional campaigns, and to execute auction and post-auction marketing strategies.

Seven Hills Auctions, LLC

Buddy Lee
2020 Morning Dove Road
Tallahassee, FL 32312 Tel. 800-742-9165
Buddy@7hauctions.com

Receivership Assistance Services (RAS)

The scope of work under Receivership Assistance Services (RAS) contracts, which have been awarded to the contractors listed below, encompasses the full range of closing support functions, including: Facilities, Asset Management, Claims, Investigations, Settlement, Employee Benefit Plans, Financial Closing Process, Personnel Administration, Franchise Marketing, Branch Marketing, and Trust.

Deloitte & Touche LLP

Jim Jones or Steven Swaney
1919 North Lynn Street
Arlington, VA, 22209-1742 Tel. 703-251-1330 or 636-538-8766
Jimjones@deloitte.com
sswaney@deloitte.com

Guidehouse INC

Jack Fangmeyer
1676 International Dr., STE 800
McLean, VA 22102 Tel. 240-639-8127
Rfangmeyer@guidehouse.com

Mir Mitchell & Company, LLP

Richard Bayyouk or Sarah Bixeman
105 Decker Court, Suite 1100
Irving, TX 75062 Tel. 972-215-5011
rbayyouk@mmcgrp.com
bixeman@mmcgrp.com

Solomon Edwards Group (SEG)

Margaret Wolford or Ella Smith
5444 Westheimer Road, Suite 1620
Houston, TX 77056 Tel. 713-332-2124 or 713-332-2116
mwolford@solomonedwards.com
esmith@solomonedwards.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Parkway, Ste. 1400
Atlanta, GA 30339 Tel. 404-496-5230
cdenton-fitzpatrick@warbirdcp.com

Watkins Consulting, Inc.

Mike Block or Kate Mazza
889 Bestgate Road, Suite 401
Annapolis, Maryland 21401
mblock@watkinsconsulting.com
kmazza@watkinsconsulting.com

Tel. 240-479-7273 or 202-615-5847

Receivership Financial Accounting and Reporting Related Advisory Services

Provides a wide range of financial accounting and reporting related services for the FDIC in connection with the receivership established under the Resolution Authorities. Contractors are underwritten to provide one or more of the services in aggregate, which include: Appointment Date Accounting ("Proforma Process"), Ongoing Financial Accounting and Reporting, Tax Accounting, Valuation of Financial Instruments, Other Financial Reporting Valuations, Transaction Support and Actuarial Services.

BDO Public Sector LLC

Amelia Smeltzer
8401 Greensboro Drive Suite 800
McLean, VA 22102-3599
asmeltzer@bdo.us

Tel. 513-587-3289

Deloitte & Touche LLP

Steven Swaney
1919 North Lynn Street
Arlington, VA, 22209-1742
sswaney@deloitte.com

Tel. 636-538-8766

FTI Consulting, Inc.

William (Bill) Nolan
555 12th ST NW, Ste. 700
Washington, DC 20004
William.Nolan@fticonsulting.com

Tel. 704-972-4101

Guidehouse INC

Jack Fangmeyer
1676 International Dr., STE 800
McLean, VA 22102
Rfangmeyer@guidehouse.com

Tel. 240-639-8127

KPMG LLP

Amie Sombunwanna or Thomas Dowd
8350 Broad ST, STE 900
McLean, VA 22102-5150
Asombunwanna@kpmg.com
Tdowd@kpmg.com

Tel. 571-635-4116

Kroll, INC

Julie Hixson
55 E. 52nd Street 17th Floor
New York, NY 07960
Julie.Hixson@duffandphelps.com

Tel. 212-871-8013

Mercer (US) LLC

Christina Wolfe
1166 Avenue of the Americas, FL 30
New York, NY 10036-2708 Tel. 202-331-2539
christina.wolfe@mercercor.com

Milliman, Inc

Vanessa M. Vaag or Latecia Smith
1301 5th Ave, Ste. 3800
Seattle, WA 98101-2635 Tel. 973-569-5629
vanessa.vaag@milliman.com
Latecia.smith@milliman.com

Stout Risius Ross INC

Justin Burchett or Greg O'Hara
4000 Town Center 20th Floor
Southfield, MI 48075 Tel. 646-807-4240 or 917-572-9279
Jburchett@stout.com
GOhara@stout.com

Receivership Financial Advisory and Consulting Services

Provides for financial advisory services, including merger and acquisition expertise (M&A Advisory), restructuring knowledge and expertise, operational continuity, asset valuation and disposition strategy and support, litigation support services, project leadership and financial advisory expertise. The contractor assists the FDIC with various projects and efforts related to preparedness for a resolution and execution.

BlackRock Financial Management, INC

Ashwin Laheja
40 E 52nd Street
New York, NY 10022-5911 Tel. 212-810-3872
ashwin.laheja@blackrock.com

FTI Consulting, Inc.

William (Bill) Nolan
555 12th ST NW, Ste. 700
Washington, DC 20004 Tel. 704-972-4101
William.Nolan@fticonsulting.com

Houlihan Lokey Capital, Inc

Michael Linger
10250 Constellation Blvd 5th Fl,
Los Angeles, CA 90067-6205 Tel. 212-497-4181
mlinger@hl.com

McKinsey & Company, INC

Dirk Blum or Sara Roswurm
1200 19th Street NW Suite 1000
Washington DC 20036-2427 Tel. 404-335-3584 or 202-662-0527
Dirk_Blum@mckinsey.com

Sara_Roswurm@mckinsey.com

Piper Sandler & Co.

Dustin Mondell
1251 Avenue of the Americas, Suite 3900
New York, NY 10020 Tel. 212-205-1459
dustin.mondell@psc.com

Rothschild & Co US INC

Andrew Morley
1251 Avenue of the Americas 33rd Floor
New York, NY 10020-0070 Tel. 212-403-5229
Andrew.Morley@rothschildandco.com

Receivership Information Technology Services (RITS)

The scope of work under RITS, which have been awarded to the contractors listed below, encompasses Information Technology (IT) services in support of financial institution resolutions and post failure receivership operations. The scope covers a wide range of technology services including IT management, user support, data transformation support, data reconciliation support, data processing support, application support, training/simulation support, and cyber security support.

Deloitte Consulting LLP

Jennifer Mayers
1919 North Lynn Street
Arlington, VA, 22209-1742 Tel. 813-550-8042
Jemayers@deloitte.com

Fiserv Federal Systems, Inc.

Robin Eeckhout or Darryll Soller
255 Fiserv Drive
Brookfield, WI 53045 Tel. 973-879-0421 or 469-989-7850
robin.eeckhout@fiserv.com
darryll.soller@fiserv.com

Receivership Management Support Services III

The FDIC awarded multiple Receivership Basic Ordering Agreements to acquire services on a task order basis with respect to its resolution and receivership line of business. The scope of work of these agreements involves professional services to advise and assist the FDIC, primarily the Division of Resolutions and Receiverships and the newly formed Office of Complex Financial Institutions, with managing resources, programs, projects, activities, etc. necessary to carry out its resolution and receivership line of business:

1. Consulting Services
2. Program and Project Management
3. Other Financial & Business Services

Deloitte & Touche LLP

Steven Swaney
1919 North Lynn Street
Arlington, VA, 22209-1742 Tel. 636-538-8766

sswaney@deloitte.com

Watkins Consulting, Inc.

Mike Block or Kate Mazza
889 Bestgate Road, Suite 401
Annapolis, Maryland 21401
mblock@watkinsconsulting.com
kmazza@watkinsconsulting.com

Tel. 240-479-7273 or 202-615-5847

Residential Real Estate Valuation Services

These services provide adequate resources available to provide valuation services in support of financial institution resolutions and post failure receivership management. The use of national Residential Real Estate Companies to obtain appraisals and reviews will allow the FDIC to establish a reasonable market value for residential real estate in a more efficient manner, minimizing the time and cost of disposition, and ultimately enhancing public trust.

Allstate Appraisal, L.P.

Steven Albert or Laura Parish
320 202nd Street
Chicago Heights, IL 60411
Stevena@allstateappraisal.net
Lparish@allstateappraisal.net

Tel. 708-441-0353 or 708-754-3455

Colliers International Valuation & Advisory

Brian Eckels or Bruce Neil
7200 S Alton Way, STE A240
Centennial, CO 80112
Brian.eckels@colliers.com
Bruce.neil@colliers.com

Tel. 858-860-3806 or 614-437-4687

Murcor, Inc.

David Schiffmayer
740 Corporate Center DR, STE 200
Pomona, CA 91768
Dschiffmayer@pcvmurcor.com

Tel. 909-397-7305

Resolution Physical Security Services

The FDIC maintains the stability and public confidence in the nation's financial system by: (1) insuring deposits; (2) examining and supervising financial institutions; and (3) managing resolutions and receiverships. When a financial institution (bank) fails, the FDIC is appointed as Receiver of the failed institution. Acting in its receivership capacity, the FDIC takes possession of the premises and all records and arranges for the orderly liquidation of assets held by the failed institution. The failed financial institution may consist of single or multiple locations in one or more jurisdictions within the continental United States, Alaska, Hawaii, the District of Columbia and U.S. Territories (Guam, Puerto Rico, U.S. Virgin Islands).

The financial institution will still be an open bank at the time the Task Order is issued and the need for confidentiality is extreme. Until the institution is actually closed and the FDIC assumes control of the premises, absolutely no information can be released regarding the nature of the location assignment. Once closed, a physical security presence will be maintained at all

locations identified for the failed institution until the FDIC has completed the closing resolution functions. Off-Duty Active Law Enforcement Officers assignments are generally less than seven (7) days in duration for a closing. This duration is typically shorter for a branch location as compared to main location and operation centers.

Universal Protection Service, Limited Partnership

Nathan Foster

450 Exchange

Irvine, CA 92602

Tel. 615-521-4148

nathan.foster@aus.com

Sales, Assurance and Support

Provides the services to support to transfer or sell assets in outright cash sales and structured sales including FDIC sponsored securitizations. The services are broadly grouped into the following categories: Sales Services – financial advisory or broker services, in a fiduciary capacity to support and facilitate the sale or other resolution of assets; Assurance Services – such as accounting, auditing, and due diligence services in connection with transactions, including structured transactions; and Support Services – including financial advisory to provide advice, analysis or valuation support, oversight services to monitor compliance, and operational support or program management services.

The various distinctly awarded roles within the aforementioned categories:

Sales Services

Securities Sales Services

Loan Sales Services

Receivables or Other Assets Sales Services

Assurance Services:

Agreed Upon Procedures/Accounting/Auditing Engagements

Due Diligence

Support Services

Consulting or Advisory Engagements

Program & Project Management Engagements

Other Financial & Business Services Engagements

BlackRock Financial Management, INC

Ashwin Laheja or Deanna Campbell

40 E 52nd Street

New York, NY 10022-5911

Tel. 212-810-3872 or 646-522-8564

Ashwin.Laheja@blackrock.com

Deanna.Campbell@blackrock.com

Deloitte & Touche LLP

Jim Jones or Jennifer Mayers

1919 North Lynn Street

Arlington, VA, 22209

Tel. 703-251-1330 or 813-550-8042

Jimjones@deloitte.com

Jemayers@deloitte.com

Emax Financial & Real Estate Advisory Services, LLC

Audrey McGuire or Alex Ferszt

299 Broadway Suite 1520

New York, NY 10007-2065

Tel. 212-813-3510 or 212-813-3526

AudreyMcGuire@emaxllc.com

AlexFerszt@emaxllc.com

First Financial Network INC

Bliss Morris or John Morris or Tony Cargill

9211 Lake Hefner Parkway Suite 200

Oklahoma City, OK 73120-6500

Tel. 405-748-4100 or 405-595-3344 or 405-595-3344

BMorris@ffncorp.com

JMorris@ffncorp.com

tcargill@ffncorp.com

Guidehouse INC

Jack Fangmeyer

1800 Tysons Blvd Floor 7

McLean VA 22102

Tel. 240-639-8127

Rfangmeyer@guidehouse.com

Newmark & Company Real Estate, INC

John Howley or John Daniels

125 Park Avenue

New York, NY 10017-5529

Tel. 703-918-0246 or 312-224-3260

John.Howley@nmrk.com

John.Daniels@nmrk.com

Pentalpha Capital, LLC

Rhonda Weston

2 Greenwich Office Park

Greenwich, CT 06831-5148

Tel. 716-458-3476

Rhonda.weston@pentalphasurveillance.com

SitusAMC Holdings Corporation

John Wadle or Michelle Costa

150 E 52nd Street Suite 4002

New York, NY 10022

Tel. 303-819-4448

JohnWadle@situsamc.com

michellecosta@situsamc.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick

600 Galleria Parkway, Ste. 1400

Atlanta, GA 30339

Tel. 404-496-5246

cdenton-fitzpatrick@warbirdcp.com

Secure Web Space Services (Virtual Data Room)

Provides secure website technology and system support providing the FDIC with secure virtual data rooms for exchange and collaboration for a variety of FDIC programs and initiatives, including Franchise and Marketing, Capital Markets, Environmental, Compliance and others.

Pandesa Corporation

Raymond Beitpolous
16615 Lark Ave. Suite 200
Los Gatos, CA 95032 Tel. 408-717-4955
rbeitpolous@sharevault.com

Securities Outsourcing Services

This contract enables the FDIC to have servicing and valuing of a diverse portfolio of both debt and equity securities. Asset types include but are not limited to corporate debt and equity, ownership interest in structured transactions (including ABS, MBS, CMBS, CDO, CLO and U.S. Government Agencies), private equity, trust preferred securities, municipal bonds and other securities that may be designed and issued in the future. From a functional perspective, the scope of services includes, but not limited to, the following high level areas: asset servicing, securities onboarding, valuations, payment tracking and application of principal, interest and other revenue, reporting of cash balances, exception management, custody and safekeeping, inventory control, corporate actions, lifecycle events, trading tools and connectivity, trade ticket generation and support, execution and routing advice, online portfolio management, cash management, and custody transfers.

U.S. Bank National Association

Mitch Friedman or Mark Ciarrocchi
1 Federal Street 3rd Floor
Boston, MA 02110-2014 Tel. 312-332-6987
mitch.friedman@usbank.com
Mark.ciarrocchi@usbank.com

Strategic Communications

The FDIC requires the services of one or more Contractors specializing in strategic communications and advisory services related to and including, but not limited to, mergers and acquisitions, carve-outs, spinoffs, and bankruptcy of an LCFI. The Contractor shall assist and advise the FDIC with various projects and efforts related to strategic communications preparedness and/or execution of a resolution. As such, work generally will fall into activities around preparedness for a potential failure and activities focused on strategies to be implemented during an actual failure, and shall include the many communication-related complexities that the FDIC might encounter in a LCFI resolution, which could include formation of a Bridge Financial Company under the DFA or a Bridge Bank under FDIA (collectively, Bridge Entity), a Wind Down, and/or a Liquidation.

FGS Global (US) LLC

Paul Scarpetta
909 3rd Ave Fl 32,
New York, Ny 10022-4751 Tel. 212-687-8080
Paul.Scarpetta@fgsglobal.com

Subsidiary Management Services II

Periodically, the Receiver utilizes contractors to assist with various management, marketing and accounting functions which are the subject of the Subsidiary Agency Agreement. Even though the contracted services are provided for the benefit of a Subsidiary, the Receiver, as the contracting party to the RBOA, must comply with FDIC rules, regulations and procedures for the selection, retention and oversight of contractors.

Signet Partners

Amanda Miles or Steven Kessler
7400 E. Crestlin Circle #150
Greenwood Village, CO 80111 Tel. 303-947-9916 or 303-549-7731
amiles@signetpartners.com
skessler@signetpartners.com

Warbird Consulting Partners, LLC

CarolAnn Denton-Fitzpatrick
600 Galleria Parkway, Ste. 1400
Atlanta, GA 30339 Tel. 404-496-5246
cdenton-fitzpatrick@warbirdcp.com

Temporary Staffing Services

Following the failure of a financial institution, the immediate objective of the FDIC, as receiver, is to inventory and balance the books of the failed institution. The former employees of the closed institution, with their specific knowledge of the institution's business and customers, are essential to meeting this objective. Typically, the former employees of the institution are available for immediate hiring by a temporary staffing contractor. The contractor, in turn, can provide FDIC with experienced temporary resources to support its resolution activities.

Bazilio Cobb Associates PC

Tommie Thompson or Jackie McFarland
1050 Connecticut Ave NW, Suite 500
Washington, DC 20036 Tel. 240-460-2262
tthompson@baziliocobb.com
jmcfarland@baziliocobb.com

Kelly Services

Dan Quigley or Sarah Porter
999 W. Big Beaver Road
Troy, MI 48084 Tel. 248-244-499
quiglda@kellyservices.com
portesa@kellyservice.com

Transaction Execution Services

Responsibilities include effectively and efficiently managing and disposing of Bank and non-Bank assets in support of the FDIC's primary objective, as conservator or receiver, in the case of Banks, of maximizing the value of those assets in order to limit losses to the deposit insurance fund and pay uninsured depositors and general creditors and, in the case of non-Banks, maximizing recoveries and minimizing systemic disruption. Provides the services of qualified broker dealers to act as financial advisors, structuring agents, securities underwriters and placement agents.

Academy Securities INC

Randy Lauer or Seth Rosenthal
2 Grand Central Tower 140 E 45th Street 5th Floor
New York, NY 10017 Tel. 646-680-9935 or 773-796-5495

Rlauer@academysecurities.com

srosenthal@academyalpha.com

Blaylock Van, LLC

Tim O'Brien
350 Frank H Ogawa Plaza 10th Floor
Oakland, CA 94612-2006 Tel. 510-268-4859

Tobrien@brv-llc.com

Citigroup Global Markets, INC

Kelly Hughes
388 Greenwich Street
New York, NY 10013-2362 Tel. 757-636-1827

Kelly.Hughes@citi.com

Loop Capital Markets LLC

Sideny Dillard
111 W Jackson Boulevard Suite 1901
Chicago, IL 60604-3514 Tel. 312-356-5008

Sidney.Dillard@loopcapital.com

RBC Capital Markets, LLC

Sofia Shields
200 Vesey Street 9th Floor
New York, NY 10281-8001 Tel. 212-428-3008 or 212-428-6424
sofia.shields@rbccm.com

Samuel A. Ramirez & Company, INC

Robin Taylor
61 Broadway 29th Floor
New York, NY 10006-2701 Tel. 301-229-2112

Robin.Taylor@ramirezco.com

Wells Fargo & Company

A.J. Sfarra or Lee Green
420 Montgomery Street
San Francisco, CA 94104-1207 Tel. 917-359-0302 or 212-214-5616

Anthony.Sfarra@wellsfargo.com

Lee.Green@wellsfargo.com

Translation/Transcreation/Interpretation Services

FDIC requires the use of translation services and transcreation services for documents acquired from failed or failing financial institutions as well as interpretation services on a periodic basis when a failing bank has a customer base that transacts business in a foreign language. Throughout the period of performance services may be provided at the contractor's offices, a failed institution or any other FDIC controlled location necessary to support FDIC's efforts.

Translation Excellence Inc.

Nizar Nikzad
2620 South Parker Rd Suite 210
Aurora CO 80014 Tel. 720-325-0459
Nnikzad@translationexcellence.com

TransPerfect Translations International

Mark Donnelly or Fatima Sachak
3 Park Avenue, FL 39
New York, NY 10016 Tel. 202-347-2300
mdonnelly@transperfect.com
fsachak@transperfect.com