

1 VICE CHAIRMAN GRUENBERG: In the
2 interest of trying to stay on schedule, we'll
3 begin with the second panel. I'd like to
4 welcome you all.

5 This panel is a number of
6 representatives from the banking industry. If
7 I may, let me introduce them.

8 Marie Bibbs, who is the Executive
9 Vice President, City First Bank of D.C.
10 representing the American Bankers Association.

11 Jeff Dick, Chairman and Chief
12 Executive Officer and President of MainStreet
13 Bank in Herndon, Virginia, representing the
14 Independent Community Bankers of America

15 Michael Grant, the President of the
16 National Bankers Association.

17 Jeannine Jacokes, Chair of the CDFI
18 Coalition representing the Community
19 Development Bankers Association and Community
20 Development Financial Institution Coalition

21 Robert Annibale is the Global
22 Director of Citi Finance and Community

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1 Development for Citibank.

2 And Michael Van Buskirk, President
3 and CEO of the Ohio Bankers League

4 Before you begin, I've been asked
5 to let someone know there is a silver Honda
6 with Virginia tags parked in the fire lane.
7 And if you don't get it, it may get towed.

8 Ms. Bibbs, if you please, proceed.

9 MS. BIBBS: Thank you.

10 Good morning. I'm Marie Bibbs,
11 Executive Vice President for Community
12 Development and Community Reinvestment Act
13 Officer with City First Bank of D.C.

14 City First is a dedicated community
15 development bank serving low and moderate
16 income communities here in Washington and the
17 nearby suburbs. City First is a local leader
18 in community development lending with assets
19 in excess of \$100 million, and we also manage
20 a very robust New Markets Tax Credit Program
21 with assets of over \$174 million.

22 We specialize in financing

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1 community facilities, the development of
2 affordable housing and small business loans.

3 I am pleased to be here today to
4 present views of the American Bankers
5 Association, the ABA, on the Community
6 Reinvestment Act. The ABA represents banks of
7 all sizes and charters and is the voice for
8 the nation's 13 trillion banking industry and
9 its 2 million employees.

10 ABA believes that the banking
11 industry has established a strong record of
12 compliance with the letter and the spirit of
13 the Community Reinvestment Act. Ninety-nine
14 percent of banks and savings associations
15 receive composite CRA ratings of satisfactory
16 or better. This succinct evidence that CRA
17 today better reflects banks' success in
18 serving the credit needs of their local
19 communities. Banks, particularly smaller
20 institutions, are tested in the marketplace
21 everyday to demonstrate their responsiveness
22 to the needs of their local communities.

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1 Those that do not serve the credit needs of
2 their entire community do not prosper. In
3 fact, Governor Duke has recently noted that
4 "The fate of banks is deeply intertwined with
5 that of the cities and regions they serve."
6 It is therefore not surprising when the bank
7 succeeds at satisfying community needs.

8 CRA examination transparency
9 provides appropriate encouragement for banks
10 to respond to local community needs safely and
11 soundly. The CRA evaluation process is
12 transparent with significant opportunity for
13 community groups and other interested parties
14 to comment during the regular review of an
15 institution's CRA performance. The public
16 evaluation enables the members of the
17 community themselves to understand and compare
18 the institutions that serve them, and to
19 respond with their voice and their patronage.

20 While CRA provides appropriate
21 encouragement to banks working to help meet
22 credit community needs, its mission is

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1 properly conditioned on assuring that bank
2 performance is conducted safely and soundly.

3 As we emerge from the recent
4 financial crises and attack the lingering
5 challenges that face communities across the
6 country, you must remember the recent lesson
7 that lasting community development depends on
8 safe and sound banking activity. Going
9 forward, banks will be constrained by the
10 economic realities of their markets and CRA
11 performance must be measured within this
12 context.

13 CRA can be approved by taking a
14 more flexible approach to the definition of
15 community development. We believe the current
16 rules perpetuate too narrow a view of
17 community development. Both have an
18 affirmative obligation to meet the credit
19 needs of their entire community including low
20 and moderate income neighbors but not
21 excluding other neighborhoods from
22 consideration.

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1 Projects responsive to the very
2 needs within a local community and touching on
3 vital services and industry should not be
4 parsed to determine their specific LMI impact
5 in order to limit CRA credit for these
6 portions. Among the suggestions ABA members
7 offer as an expansion of community
8 revitalization and stabilization credit for
9 activities beyond those directly effecting
10 just LMI geographies:

11 A broader inclusion of financial
12 education services to all members of our
13 communities. No doubt that are similar
14 improvements to the flexibility of measuring
15 worthy community development that other
16 stakeholders can suggest and that will rise in
17 the record during the course of these
18 hearings.

19 CRA is not an anti-discrimination
20 or credit practice enforcement statute and
21 should not be used as one. CRA is not like
22 the Fair Housing Act or the Equal Credit

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1 Opportunity Act which are better tailored to
2 stop illegal discrimination. CRA passed over
3 those laws, it's intended to have a different
4 mission.

5 CRA is restricted to ensure
6 depositories while statutes like the ECOA, FHA
7 and the Federal Trade Commission Act protect
8 against illegal practices of all creditors and
9 persons. ABA believe it is appropriate to
10 combat discrimination with the right tools and
11 contort CRA and distract it from the purpose
12 for which it was adopted.

13 Today the banking industry and
14 America's financial regulatory system are
15 facing the most comprehensive and far-reaching
16 reform that any of those present at this
17 hearing have witnessed in their lifetimes.
18 The reforms that are taking place and will
19 take place in the coming months and years will
20 generate significant regulatory uncertainty
21 and are likely to affect credit markets and
22 credit availability. Rewriting CRA during this

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1 period of upheaval and transition will
2 generate additional uncertainty and burdens
3 that can discourage banks, and particularly
4 community banks, from undertaking new
5 initiatives. Accordingly, ABA asks the
6 agencies to proceed cautiously when
7 considering changes to the CRA regulatory
8 regime at this time.

9 The ABA and I thank you for this
10 opportunity to present our views and pledge
11 our efforts to contribute to your continued
12 consideration of CRA modernization.

13 VICE CHAIRMAN GRUENBERG: Thank
14 you.

15 Mr. Dick?

16 MR. DICK: Good morning. I'm Jeff
17 Dick, President, CEO and Chairman of
18 MainStreet Bank. We're located in Herndon,
19 Virginia.

20 As a frame of reference, Herndon is
21 the town that you pass as you leave
22 Washington, D.C. on the way out to Dulles

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1 Airport.

2 And I'm here to primarily focus on
3 the smaller community banks.

4 We're a state chartered Fed member
5 bank with \$240 million assets and four
6 branches.

7 I'm also a member of the ICBA's
8 Payments and Technology --

9 VICE CHAIRMAN GRUENBERG: Mr. Dick,
10 is your microphone on? IS there a green
11 light?

12 MR. DICK: Yes, it's on.

13 VICE CHAIRMAN GRUENBERG: Just draw
14 it closer to you.

15 MR. DICK: Okay. Is that better.
16 All right.

17 We're a state chartered Fed member
18 bank with \$240 million in assets and four
19 branches.

20 I'm also a member of the ICBA's
21 Payments and Technology Committee. And I
22 appreciate the opportunity to participate in

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1 today's forum, and I'm pleased to represent
2 the ICBA and its 5,000 community bank members
3 at this important hearing.

4 So, MainStreet Bank is a small bank
5 under CRA guidelines, and we received a
6 satisfactory rating from the Federal Reserve
7 last fall.

8 As a 240 million community bank I
9 have about \$187 million loans encompassing
10 consumer, commercial and industrial, SBA,
11 Acquisition Development and Finance and
12 commercial real estate. All tolled, I have
13 about 570 loans on my books right now.

14 Although my delineated community
15 encompasses a fairly broad area of Northern
16 Virginia, I actually reach out to do business
17 with customers in the wider Washington, D.C.
18 metropolitan area. Through technology we're
19 able to put our bank into our business
20 customer's office so they don't have to come
21 to one of our branches.

22 ICBA and I strongly support a

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1 tiered CRA system with streamlined examination
2 for community banks.

3 I indicated that I have about 570
4 total loans on my books. I've been in
5 operation about six years. Each year I lend
6 as much as possibly can to customers who fit
7 within my risk tolerance. Assuming I made the
8 same number of loans each year, that's about
9 95 loans per year.

10 We're all familiar with the law of
11 large numbers, but thus far I live in the
12 world of small numbers. If I made 48 loans
13 outside of my delineated community and 47
14 loans inside, I've failed the in-out test for
15 CRA. For large banks, the law of large
16 numbers generally prevails and they don't have
17 to deal with that. For me, every time I make
18 a loan one of the additional criteria I have
19 to look at, aside from credit quality and
20 everything else, is how does this meet my
21 ability to comply with CRA.

22 Additionally, I use my capital to

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1 make loans. I have an investment portfolio,
2 but it's a source of secondary liquidity and
3 income. I don't generally have access to the
4 types of CRA qualifying investments within my
5 marketplace to meet large bank tests.

6 Next, CRA requires that regulators
7 evaluate how each bank meets the credit needs
8 of its entire community. Community banks are
9 locally owned and operated and are an integral
10 part of the communities we serve. We live
11 community reinvestment and community
12 development on a daily basis. Our footprint
13 is local to our community. We generally offer
14 the products and services that our
15 constituents need, or we just don't survive.

16 At MainStreet I and my staff serve
17 on the boards of three separate Chambers of
18 Commerce. We are active members in an
19 additional two. I sit on the Board of the
20 Fairfax Law Foundation, which is a nonprofit
21 aimed at providing legal services to low
22 income citizens. My CFO has been feeding

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1 breakfast to the homeless once a month for at
2 least the last ten years. We serve on boards
3 aimed to house unwed teen mothers who have
4 been kicked out of their homes. We are Girl
5 Scout leaders, we build houses with Habitat,
6 we reached out to area schools this year and
7 taught over 750 children about banking and
8 savings. We are extremely active in the
9 communities we represent. None of this
10 generally counts towards our CRA report card.

11 Often giving money is an easy
12 solution. Giving time, especially a
13 combination of personal and corporate time, is
14 a way to make a change.

15 Now, like most community banks,
16 MainStreet is facing challenges brought about
17 by additional regulation. While it's not
18 overwhelming to comply with an individual
19 regulation, the cumulative effects are
20 overwhelming, especially for small banks who
21 already have staff wearing multiple hats.

22 The records necessary to document

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1 compliance with CRA are inconsistent. For
2 example, when providing financial literacy to
3 a school, one community banker was able to
4 verify that the financial literacy program was
5 for low and moderate income families by
6 showing how many students participated in the
7 subsidized Free Lunch Program. Another
8 community banker was not allowed to use the
9 same participation in that subsidized program
10 in order to meet that metric.

11 In addition to the inconsistency
12 between examiners, there are also
13 inconsistencies between examinations. After
14 an examination, one rural community banker was
15 asked to shrink its CRA assessment area.
16 After the next exam, he was asked to expand
17 it.

18 Ironically, this ought to be the
19 evidence we need to demonstrate the regulatory
20 burden bankers feel, as even specialized and
21 focused bank examiners struggle to interpret
22 these vast and still expanding requirements.

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1 For the record, we were fortunate to be
2 examined by a staff of highly examiners who
3 worked hand-in-hand with us to provide a fair
4 assessment, and for that I really am grateful.

5 ICBA and I appreciate that the
6 current definition of community development
7 gives credit for activities that benefit rural
8 residents and communities, even if not
9 targeted solely to low and moderate income
10 individuals in all areas. However, it is
11 difficult for community banks to finance
12 community projects that revitalize or
13 stabilize a neighborhood as they generally
14 require that cooperative efforts in financing
15 of several sources. Absent outside cash
16 support or significant cash flow from various
17 sources, loans provided by the community bank
18 will understandably receive critical review by
19 most examiners. This weakness is a fatal flaw
20 in community development lending within the
21 requirements of CRA.

22 So, in conclusion I would like to

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1 thank you for the opportunity to participate
2 on this panel. Community bankers appreciate
3 the tiered CRA regulatory system, and we are
4 strongly committed to the goals of CRA.
5 Community investment and development are at
6 the core of each of our community bank's
7 mission.

8 Thank you.

9 VICE CHAIRMAN GRUENBERG: Thank you
10 very much.

11 Mr. Grant?

12 MR. GRANT: Thank you, Mr. Vice
13 Chairman. Good morning. Thank you.

14 I would like to express my sincere
15 gratitude to the interagency for allowing me
16 to address this very important issue on behalf
17 of the National Bankers Association.

18 With the passage of this landmark
19 bill in Congress Dodd-Frank, it seems most
20 appropriate that those agencies charged with
21 oversight of financial institutions would be
22 holding public hearings on modernizing the

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1 regulations that implement community
2 reinvestment.

3 Please let me begin by saying that
4 the rest upheaval in recent U.S. financial
5 markets coupled with the reshifting of
6 government focus to protecting consumers could
7 be the propitious moment to improve our
8 nation's financial infrastructure in ways that
9 create new opportunities for those communities
10 hardest hit by the recession.

11 From the topics and questions
12 presented for responses, I would like to focus
13 my remarks on four pertinent issues:
14 Geographic coverage, small business and
15 consumer lending evaluations and data, access
16 to banking services and community development.

17 First, geographic coverage. Since
18 the Community Reinvestment Act was passed in
19 Congress over 30 years ago, there has been a
20 tidal wave of movement causing major
21 demographic shifts in the U.S. population. To
22 correctly frame the issue, it is of critical

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1 importance that all policy makers take
2 judicial notice that urban or inner city
3 neighborhoods could just as easily be defined
4 by regentrification as by urban blight or the
5 concentration of population centers dominated
6 by low to moderate income minority
7 communities. This has serious policy
8 ramifications because when mega or regional
9 financial institutions report that they are
10 investing in urban communities, the compelling
11 questions that regulators should pose to those
12 institutions would be: But who are you
13 lending to and for what purpose do you make
14 the loans? Ultimately, who is benefitting by
15 your investing; an upscale non-minority
16 clientele or the poor to moderate income
17 population who were the focus of congressional
18 intent when CRA was enacted into law?

19 The next one is small business and
20 consumer lending.

21 While a new approach to small
22 business lending and consumer lending may

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1 require statutory authority, I believe that
2 the interagency should reevaluate how CRA
3 credit to distress communities should be
4 awarded. If mega and regional financial
5 institutions are willing to partner with small
6 community and minority banks to increase
7 lending where it mostly needed, regulators
8 should use CRA ratings to encourage loans
9 where underwriting standards may not be prime
10 A, but certainly would not be low or no doc
11 loans.

12 Access to banking services.

13 In order to more effectively create
14 access to banking services for the nation's
15 unbanked and under banked, larger financial
16 institutions should know that cherry-picking
17 will not be rewarded while genuine efforts to
18 partner with small community minority banks to
19 provide access to financial services could
20 result in bona fide "outstanding CRA ratings."

21 And finally, community economic
22 development.

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1 Let's be clear as to what community
2 economic development is not. It is undeniably
3 not regentrification. Moving poor people out
4 of their neighbors, especially when affordable
5 housing remains one of the greatest challenges
6 and when so many were victims of the nation's
7 continuing nightmare home foreclosures.

8 Small community and minority banks
9 continue to be the real engines of economic
10 development and job creation in America's most
11 distressed communities. Mega and regional
12 financial institutions, many of whom grew
13 richer during this recession, absolutely
14 should not receive outstanding or satisfactory
15 CRA ratings if they are not willing to
16 meaningfully invest in America's historically
17 underserved communities.

18 When the Community Reinvestment Act
19 is finally given teeth by Congress and when
20 the legislative intent for which it came into
21 existence is reflected in the score cards of
22 the nation's regulators of banks and thrifts,

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1 those communities most in need of economic
2 revitalization will finally see it.

3 Thank you.

4 VICE CHAIRMAN GRUENBERG: Thank
5 you.

6 Ms. Jacokes?

7 MS. JACOKES: I'd like to start off
8 by thanking the Federal Financial Institutions
9 Examination Council for inviting me to discuss
10 the CRA regulations.

11 My name is Jeannine Jacokes, and
12 I'm representing Community Development
13 Financial Institutions, or CDFI industry.

14 I'm also the CEO of the Community
15 Development Bankers Association and Partners
16 For the Common Good, and serve as Board
17 Chairperson for the CDFI Coalition.

18 Now CDBA is the national trade
19 association for the CDFI bank industry, and
20 the Coalition is the united voice for the CDFI
21 industry across all sectors: Banks, credit
22 unions, loan funds, venture capital funds and

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1 microfunds.

2 All CDFIs have a primary mission of
3 promoting community development, which means
4 that at least 60 percent of their total
5 activities have to be dedicated to low income
6 markets. And there are more than 850 CDFIs
7 working across the country in low income
8 communities that are providing products and
9 services largely unavailable from mainstream
10 banks.

11 Now all sectors of the CDFI
12 industry support a strong CRA. CRA has been
13 the backbone of our efforts to engage
14 mainstream banks in the work we do as
15 investors and as financing partners. And a
16 strong CRA is needed because individually and
17 as an industry CDFIs are not big enough to
18 even come close to meeting the credit needs of
19 low income communities.

20 As the financial services industry
21 rapidly changes, CRA must be updated and
22 vigorously and consistently enforced. Despite

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1 efforts to improve coordination, consistency
2 gaps both across and within agencies remains.

3 And also better examiner training is needed
4 to understand loan and credit markets and how
5 they engage CDFIs as partners. To that end, I
6 have six recommendations I'm going to talk
7 about. The written testimony covers others.
8 But most of all, CRA must be amended to better
9 promote bank investments in and partnerships
10 with CDFIs and provide greater flexibility to
11 CDFI banks to serve their markets.

12 First, we recommend that all
13 financial support by banks to CDFIs be
14 explicitly CRA eligible. Currently, only
15 minority and women-owned banks and low income
16 credit unions receive this explicit
17 consideration. We strongly support these
18 institutions, yet believe CDFIs need to be on
19 an equal footing.

20 Further, bank support to CDFIs
21 should be eligible regardless of whether the
22 CDFI is located in and/or serves the same

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1 service area as its mainstream bank investors.
2 Today banks get minimal or no credit for
3 supporting CDFIs outside their assessment
4 areas. And this undermines bank support for
5 CDFIs that are not principally serving the
6 same exact geography as the bank.

7 Third, CRA is too strongly focused
8 on measuring number and dollar amount of
9 transactions at the expense of innovative and
10 complex activities. Banks that provide
11 pricing, long term financing and other
12 favorable terms on financial support to CDFIs
13 should be rewarded. And greater balance will
14 also help CDFI banks tailor their activities
15 to underserved niches.

16 Fourth, CRA should cover all broad
17 geographies in which a bank does significant
18 business: Industrial loan companies,
19 wholesale, investment, credit card and
20 internet-based bank should have a national,
21 not local, assessment area to reflect their
22 actual markets. And CDFIs can be effective

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1 partners in helping them in places that they
2 don't have retail operations.

3 Now, there are 65 CDFI banks that
4 are subject to CRA, and CRA needs to do a
5 better job in helping those CDFI banks enhance
6 their activities.

7 Specifically, CRA credit should be
8 given to CDFI banks for all loans made in low
9 income Census tracts regardless of whether
10 they're directly in the bank's current
11 assessment area. Now, all CDFI banks work to
12 maximize their areas within their designated
13 markets, but they see demand from borrowers in
14 other underserved communities. And while these
15 communities may later become part of their
16 formal assessment area, today these
17 communities and borrowers need access to
18 responsible credit products.

19 We also think that the community
20 development loan definition needs to be
21 expanded, and the documentation needed to
22 prove each loan has a primary purpose of

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1 community development should be streamlined.
2 And we have specific recommendations in the
3 written testimony for doing that.

4 We also have some specific
5 recommendations around enhancing the service
6 test. But I think the bottom line that I'd
7 like to end with is to saying that CRA is the
8 bedrock to ensuring that low income
9 communities are not shutout of the economic
10 mainstream. And that we need updated and
11 vigorously and consistently enforced CRA,
12 which will be fundamental to the long-term
13 health of our national economy.

14 So I thank you.

15 VICE CHAIRMAN GRUENBERG: Thank you
16 very much.

17 Mr. Annibale.

18 MR. ANNIBALE: Good morning, Vice
19 Chairman and panelists.

20 My name is Bob Annibale from
21 Citigroup. I appreciate your invitation and
22 the opportunity to discuss an important topic

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1 of expanding CRA to include a greater focus on
2 the importance of basic banking services that
3 enable low and moderate income families to
4 save and build assets. And this will be the
5 focus of my testimony today.

6 As Global Director of City
7 Community Development I lead Citi's efforts to
8 serve underserved communities, families in
9 achieving access to financial services,
10 economic empowerment and asset growth. We
11 support these, in part, by lending and
12 investing to LMI individuals and communities,
13 but also by developing flexible and innovative
14 products, expanding access to banking services
15 and building constructive partnerships with
16 community organizations and increasingly
17 CDFIs. Citi is a firm support of CRA and it's
18 reflected in our record of compliance. We
19 have five banks, all of which are rated
20 outstanding at the moment.

21 But we strongly believe in the
22 founding premises of CRA, but the issues its

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1 designed to address are very different than in
2 1977, and even during the periods of revisions
3 which were discussed earlier. And we should
4 recall how the current context is still
5 largely focused on two items: One meeting the
6 credit needs of low and moderate income and
7 investment criteria, the other being servicing
8 of which a very large component has to do with
9 branch distribution. And in a period where
10 distribution and access is going beyond
11 traditional branches we feel it's somewhat
12 constraining. And this group knows well that
13 in 33 years since CRA was issued those
14 guidelines have been adopted and adapted
15 further, but still require a lot of
16 interpretation that we think can access to
17 financial services a lot further with
18 innovation.

19 In June 2010, for example, CFED and
20 the Urban Institute released an important
21 study of LMI home buyers which purchased homes
22 using individual development accounts between

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1 1999 and 2007. When compared to other LMI
2 home buyers in the same communities, IDA home
3 buyers significantly -- first of all, at a
4 significantly more preferably home mortgage
5 terms, and they were also two to three times
6 less likely to lose their homes to
7 foreclosure.

8 Savings in many cases is an
9 essential precursor to accessing credit. For
10 most of us, our experience with a bank is
11 through savings or transaction account first.

12 And according to the HDIC National Survey of
13 Unbanked and Under Banked Households released
14 in 2009, 7.7 percent of households are still
15 unbanked. And I think this morning we had
16 some other numbers on that showing by
17 Professor Henderson again 25 percent of U.S.
18 households being underserved. And of course,
19 this is even higher when we get to black and
20 Hispanic communities in terms of being
21 unbanked.

22 So when we look at this issue and

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1 we talk about the communities that are fully
2 and appropriately being served by the intents
3 of CRA, we think there's scope for expanding
4 this by looking into the service area of the
5 test. And that came out this morning as well.

6 Federal recent evidence we see is
7 that savings has increased in the U.S., and
8 the rate is again positive nationally. But
9 this isn't the case for all communities, and
10 certainly not for LMI communities in
11 particular.

12 We believe that having a basic
13 transaction or savings account is the first
14 step in creating a sustainable and sound
15 financial foundation for all families. And it
16 should be a policy objective, especially for
17 those significantly unbanked LMI communities.

18 Savings is a tool to entertaining,
19 education, or home, retirement, or starting a
20 business as well as providing security in
21 times of major events. But we also realize
22 that savings, especially for LMI households is

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1 crucial for stabilizing cash flow for even
2 small emergencies. In other words, a savings
3 account can act as a personal safety net that
4 enables families to achieve a level of
5 financial security as well as an essential
6 tool for achieving other credit related
7 activities. Without a transaction or savings
8 account where salaries, benefits or tax
9 credits can be deposited or transferred,
10 people may have to resort to more informal
11 financial service providers, such as check
12 cashiers.

13 We believe that CRA has a critical
14 role to play in continuing and expanding the
15 incentives for savings, especially among LMI
16 communities. We've worked for over a decade
17 with a number of community partners to do just
18 that, and again the IDA movement in the U.S.
19 is probably one of those areas where there is
20 a provision for CRA for some recognition. And
21 we've been a leader in that with many
22 community partners. However, we feel we

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1 should be more ambitious.

2 Just in the last two years on the
3 project with Grameen America in New York we
4 reached over 2500 first time women micro-
5 entrepreneur savers who never had a bank
6 account before. And we believe partnerships
7 with community organizations may be another
8 way of getting deeper outreach into areas
9 where we're not today.

10 So what's the benefit of the
11 programs? We believe that matched savings
12 programs can lead to a sustained pattern of
13 savings for young people and lead in the
14 future to appropriate credit products.

15 Citi worked over a year to develop
16 and launch another new ambitious college
17 savings product for three nonprofits: The
18 United Negro College Fund, KIPP Charter
19 Schools and CFED. And these will offer
20 thousands of students from LMI families the
21 opportunity for educational savings and
22 academic and financial counseling and

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1 scholarship assistance at a very young age.

2 We strongly believe that
3 partnerships with community-based
4 intermediaries including many of our partners
5 that are here today, is not only critical to
6 expanding outreach about savings opportunity,
7 but also to designing appropriate products for
8 their valuable understanding of consumer needs
9 and experience.

10 I've mentioned a number of our
11 partners which have already provide servicing
12 to the unbanked and LMI communities. We
13 believe others, such as EARN in San Francisco
14 including the New York Financial Empowerment
15 Centers and others provide that outreach.

16 As my testimony will outline, Citi
17 considers savings account and other asset
18 building products to be an essential tool for
19 all customers, and for all those who then wish
20 to access credit. While IDA's are
21 contemplated by the regulations, we're
22 proposing that you consider an expansion of

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1 the current regulation to recognize not just
2 IDAs, but also savings and transaction
3 accounts more broadly, as well as savings led
4 credit products as a way to provide incentive
5 for banks to meet the needs of LMI
6 communities.

7 We welcome this opportunity, and
8 thank you very much for this time.

9 VICE CHAIRMAN GRUENBERG: All
10 right. Thank you.

11 Mr. Van Buskirk?

12 MR. VAN BUSKIRK: Good morning. My
13 name is Mike Van Buskirk. I am the President
14 of the Ohio Bankers League. We represent the
15 largest institutions operating in Ohio, but
16 the majority of my members are small community
17 banks, and like Mr. Dick, representing
18 institutions that are dealing largely in
19 smaller communities.

20 I'm old enough that I had a minor
21 staff role on the 1977 Housing Conference
22 Committee that produced the Community

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1 Reinvestment Act. While we never had hearings
2 on the House side, in preparation for the
3 Conference Committee I did review the
4 transcripts and other bills in that. And it's
5 been interesting to me in the passage of time
6 the evolution of the focus and the intent of
7 the Community Reinvestment Act from what was
8 originally discussed and debated.

9 My recollection is that every
10 federal banking agency testified in the Senate
11 hearings against CRA, not because they opposed
12 its purpose but because they felt they had no
13 objective way to determine what credit needs
14 in the community actually were. That was a
15 dilemma then, it's the dilemma that you
16 continue to wrestle with today.

17 While necessity is the catalyst to
18 invention and adoption and the resulting rules
19 originally required banks to seek and retain
20 customer and public comment, the original
21 rules really focused on dialogue and outreach.

22 There's been an evolution to try to be more

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1 objectively measured, but objective
2 measurement is still difficult.

3 Those rules provided public access
4 to comments, but in practice the rule has not
5 generated much dialogue. Few banks in my
6 membership receive comments from their
7 customer. It's rare that a customer comes in
8 and asks to discuss the Community Reinvestment
9 Act or to look at the Community Reinvestment
10 Act file.

11 More subsequently significant to
12 CRA compliance, bank regulators adapted to
13 CRA. The public comment period, which had
14 already existed for applications, This
15 adaption for CRA has become known as the
16 protest. This protest process is essentially
17 an objection by an individual or more commonly
18 an advocacy group against approval of a merger
19 or branch application.

20 In theory, the protest provides an
21 opportunity to community members to provide
22 evidence of inadequate performance of a bank.

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1 In practice, it has fallen short of promoting
2 the intended constructive dialogue in most
3 banks and in most communities.

4 There's little practical incentive
5 for customer input unless or until a bank has
6 made an application for an approval of a
7 depository facility. Most banks rarely file
8 such applications. And in my experience, bank
9 CRA file are largely devoid of input from
10 residents in their service areas.

11 The protest process as evolved so
12 that a bank with a good record can suffer
13 reputational damage and economic loss even
14 when an application is ultimately
15 unconditionally approved.

16 While on-site examiners regularly
17 review every bank's CRA record, and they give
18 it a grade. That grade seems to me to have
19 little relative importance. Banks,
20 particularly community banks, cannot be
21 successful if the market or markets they serve
22 are not economically or socially healthy.

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1 However, very few of my members see reason to
2 take on the expensive qualifying for the top
3 grade of CRA because it carries no apparent
4 benefit for them.

5 Regardless of a bank's regulatory
6 rating on community reinvestment, a protest in
7 an application often results in delay and
8 approval of applications. Delays can have
9 significant financial costs, potentially more
10 serious to the goals of CRA. The protest can
11 result in a serious reputational damage to the
12 bank, even if an application is ultimately
13 approved.

14 Instead of engendering an image of
15 open doors, publicity surrounding a protest
16 can erect substantial psychological barriers
17 to folks unfamiliar with banks coming into
18 that bank and seeking help.

19 My focus today is very narrow.
20 There is a simple change to current rules that
21 I believe would incent customers and
22 communities to give real time input to a

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1 bank's performance supporting better exams.
2 Incent a bank to endeavor to excel in that
3 service, and then provide some protection
4 against unjust damage to banks whose records
5 weren't in fact outstanding.

6 The idea is not new. I proposed
7 some time ago when it resulted in FFIEC
8 interagency discussion, but ultimately did not
9 gain support from a majority of the
10 participants. I'm not even sure I came up
11 with the idea first. But I raise it again now
12 because I still believe it offers real
13 potential to advance the goals I heard William
14 Proxmire espouse. And then I believe it.

15 I would ask you to consider giving
16 a bank with a CRA examination rating of
17 outstanding immunity from delay resulting from
18 protest of an application unless that protest
19 raises an issue or issues that the examiners
20 did not thoroughly consider in the most recent
21 exam. This safe harbor would motivate banks
22 to strive for excellence by rewarding those

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1 that achieve it. It would incent continual
2 input from the community, not just when an
3 application is pending into a bank's
4 performance. Providing useful information for
5 banks that seek excellent and providing
6 examiners focal points resulting in more
7 timely thorough reviews during examinations.

8 As I've thought about this idea,
9 the only logical objection I can identify is
10 that current examinations are not adequate. I
11 don't believe that to be the case. Interviews
12 with OBL and member banks about their
13 experience suggests well trained, committed
14 examiners and thoughtful painstaking reviews.

15 However, if there's any merit at all to that
16 objection, I would respectfully suggest the
17 remedy is to improve the examination, not to
18 continue to treat the examination as if it is
19 largely irrelevant.

20 Banks have longed been identified
21 in public policy as central to the economic
22 health of our nation. Consequently, we have

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1 created law and regulation to protect bank
2 soundness and to see justice and treatment of
3 customers; important national goals. We must,
4 however, recognize that that process can
5 create counterproductive consequence. Bank
6 regulations ranging from deposit insurance to
7 the alphabet soup of consumer regulations
8 impose significant costs.

9 Once banks, true in Ohio in 1977 as
10 a matter of fact, had virtually no non-bank
11 competitors. In those areas branching was
12 limited. In Ohio most counties, consumers
13 had choice of only one FDIC insured
14 institutions. Today banks have many
15 competitors. Few of the business costs
16 imposed on banks by government apply to their
17 non-bank competitors.

18 CRA's costs are only a few of the
19 hundreds of government imposed costs of doing
20 business for a bank. But today we've made the
21 cost of doing business the highest for the
22 financial service provider where we believe

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1 the consumer is best protected. That cost is
2 having an effect damaging to the interests of
3 the communities bank serve.

4 Thank you for the opportunity to
5 testify.

6 VICE CHAIRMAN GRUENBERG: Thank you
7 very much.

8 We'll do this round of questioning
9 in the reverse order that we began the other.

10 So, John, if you'd proceed.

11 ACTING DIRECTOR BOWMAN: Thank you.

12 This is actually a question for the
13 panel, although I would ask that in responding
14 you keep your remarks quite brief if you can.

15 And the question basically is: How can we
16 strengthen the current CRA regs to better
17 reflect current thinking about best practices
18 of strengthening communities?

19 The earlier panel talked about a
20 number of things, including affordable and
21 sustainable loans to communities. Mr. Grant
22 mentioned a situation that he is seeing in

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1 terms of communities or areas that are in
2 transition and some of the issues there.

3 So with that as, perhaps, being two
4 examples of the kinds of things that might be
5 helpful to us, are there other things that you
6 can think of that might best reflect current
7 practices and strengthen the regulations?

8 MS. BIBBS: Thank you.

9 A couple of thoughts. For instance,
10 I think the idea that was espoused by the
11 first panel of looking where the banks are
12 actually doing business without respect to
13 where they have branches is one that has
14 merit.

15 The second think I would add is
16 that CRA clearly needs to be expanded to serve
17 the entire financial services industry, not
18 just regulated banks. I think it's a very
19 distinct disadvantage, or competitive
20 disadvantage for us. And the reality is that
21 the intent of CRA is not fully supported
22 unless these other lenders which tend to be

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1 bigger players in many of these markets unless
2 they're covered by the CRA as well.

3 ACTING DIRECTOR BOWMAN: I think if
4 I could, the premise of these four hearings
5 we're holding is to talk about ways that we
6 can impact regulations. Your suggestion I
7 would suspect would require statutory changes.

8 So if we could focus on what we have with
9 current authority to do that, that would be
10 great.

11 And thank you for your comments?

12 MR. DICK: Thank you.

13 I think the biggest issue would be
14 from a community banker's perspective with the
15 ICBA is to try and simplify what it takes to
16 comply with a lot of the different areas.
17 What do we get credit for and what don't we
18 get credit for? What's part of just being a
19 good corporate citizen, and what's really
20 truly going to give us credit for CRA? And I
21 think that that goes hand-in-hand with
22 training with examiners who are responsible

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1 for examining for the compliance with the CRA
2 as well as bankers who are responsible for
3 living and breathing it everyday.

4 ACTING DIRECTOR BOWMAN: Thank you.
5 Mr. Grant.

6 MR. GRANT: Yes, sir, Mr. Bowman.

7 I think that, and I just want to
8 underscore and reinforce this idea that when
9 we talk about Community Reinvestment Act as it
10 was written and signed into law in 1977, my
11 understanding, is the idea that was that
12 these financial institutions would invest in
13 these communities. What is happening now, and
14 it seems like public policy has not caught up
15 with the reality in the marketplace. What
16 constitutes these communities has changed,
17 significantly changed. So if we talk about
18 reinvesting in these communities, if you use
19 the demographics that were in place 30/40
20 years ago, you know with the contours, then it
21 wouldn't make much sense sometimes to have
22 banks looking for a CRA credit to go in and

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1 help people who are basically middle and upper
2 class moving into these areas building upscale
3 operations for folks with money.

4 To me, you know we have to redefine
5 what it all means. Because what was going on
6 in 1977 is not happening necessarily in 2010.

7 So I just think if we could get a
8 redefinition of what this community is that
9 we're talking about in terms of investing in
10 the community, to me if all CRA is going to do
11 is to allow people with money to give to
12 people with money to build things with that
13 money, then to me it makes laughable the
14 legislative intent when they were trying to do
15 something to help these communities who needed
16 help.

17 ACTING DIRECTOR BOWMAN: Do you
18 have suggestions how you would make those
19 kinds of distinctions within a certain
20 geographic area?

21 MR. GRANT: Well, yes. I think
22 that you start to look at the numbers and the

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1 projects. And you start to say okay, you're
2 making this kind of loan to whom for what;
3 they're building what and why and who the
4 customer base going to be, and who is going to
5 be hired to work there.

6 How does this investment in this
7 community really impact the people? I hate to
8 use words like indigenous population. That
9 doesn't work too much in this country, but you
10 know what I mean. The folks who have been
11 living there forever, you're coming in now
12 with your plans to develop, to invest money to
13 develop. But who really is being served? And
14 I'm looking at Washington, D.C. over on -- I
15 went to law school here in -- I finished in
16 '83, I was at Howard. And 14th Street is just
17 a whole different place.

18 And I'm not saying that
19 regentrification is a bad thing. What I'm
20 saying is we should use public policy to help
21 those who need the help and not give credit to
22 folks with money for helping people with

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1 money.

2 ACTING DIRECTOR BOWMAN: All right.

3 Thank you.

4 MS. JACOKES: John, I think it's a
5 great question. When you asked it, I was
6 inclined to jump exactly to where Marie went
7 to focus on some things that we think Congress
8 should take up.

9 ACTING DIRECTOR BOWMAN: Which is a
10 great idea, but for purposes of the hearings I
11 think we have to narrow it a little bit more.

12 MS. JACOKES: Exactly. Exactly.

13 I have three recommendations. The
14 first is trying to improve the consistency
15 among and within the agencies in terms of how
16 CRA is implemented, and improve training among
17 some of the examiners to better understand
18 credit markets. And in the case of the views
19 I'm representing, to better understand how
20 CDFIs can be good partners in achieving some
21 of the goals.

22 I would also agree with the

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1 recommendation to look where the banks are
2 doing their business and, you know, that is
3 how assessment areas ought to be drawn versus
4 where someone decides and can make it easy for
5 them to meet what the CRA obligations are.

6 And then third, I would say getting
7 greater balance, again between the
8 quantitative and then the qualitative. You
9 get what you want. And with the last set of
10 revisions that were made to CRA it was about
11 looking more at quantitative and are you
12 actually serving the communities, which is
13 great and in many respects there have been
14 successes in that area. But I think that it
15 has come at the expense of looking at the
16 qualitative and what kinds of impacts are
17 being created, whereas there are some
18 activities that create great impact that are
19 largely being overlooked because they don't
20 generate as high a dollar volume as some
21 things that may generate higher volumes.

22 ACTING DIRECTOR BOWMAN: All right.

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1 Thank you.

2 MR. ANNIBALE: Some of the comments
3 we have, would have been said.

4 I would say that we, again, look at
5 the service segment of the test. I think
6 that's an area where there is a lot more
7 discretion and it has been used I think
8 increasingly by examiners to look for
9 innovation and the ability to introduce
10 products and services that sometimes go beyond
11 even the geography that is required for an
12 assessment area.

13 As my second, would be credit for
14 work done beyond the assessment geography.
15 Sometimes need is greatest and opportunity for
16 serving that in even neighboring areas, could
17 be contiguous areas, that are not given
18 credit. An example, we did a communities work
19 fund, a \$200 million financing for Community
20 Development Loan Funds around the United
21 States with Calvert Foundation, and
22 Opportunity Finance Network just recently.

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1 That's a national fund, so it'll go to small
2 businesses and a few CDFIs.

3 We did it nationally, that is the
4 right way to run a fund such as that, but
5 it'll only qualify in certain segments, even
6 not contiguous segments. And I think you
7 should be incentivizing people and
8 institutions to be innovative and to reach
9 where the need is greatest.

10 MR. VAN BUSKIRK: I think sometimes
11 we try to stretch CRA beyond its original
12 intention. And it's really the totality of
13 tools that the regulations might have in
14 dealing with fairness of lending to low and
15 moderate income individuals sort of regardless
16 of where they live.

17 I think the subject of assessment
18 areas continues to be a problem as the banks
19 try to define those fairly narrowly, for
20 obvious reasons. But in a lot of rural
21 communities in Ohio today the key to the well
22 being of an individual community is

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1 employment, which may be outside the bank's
2 individual assessment area. So some
3 flexibility in how those people living in
4 those areas are served. As for examiners, I
5 would associate myself with the remarks
6 talking about better cross training between
7 agencies and regions to make sure you get
8 consistency between exam teams.

9 And I also think it's a bit ironic
10 because if you look at the beginnings of CRA,
11 it was really an attempt by Chairman Proxmire
12 to establish that credit was part of
13 convenience and needs because at that time the
14 regulators were only looking at whether
15 adequate deposits existed to make a branch
16 economically feasible. Now we've sort of
17 discounted the issue of consumer education and
18 deposit taking accounts. I think more emphasis
19 should be given to those areas.

20 MS. BIBBS: Can I add something?
21 Sorry. A couple of specific things.

22 One is, I think, within the

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1 agencies we talked about that a little bit.
2 But we have a lot of tension between our
3 safety and soundness examiners and then our
4 compliance examiners.

5 We made four loans to CDFIs to
6 support their lending, and we got dinged by
7 safety and soundness regulators because they
8 said that we'd had concessionary rates, so
9 obviously the CDFIs could live off the spread,
10 and that it constituted a concentration. We
11 also got BEA credit for it, which was I think
12 something of a credit enhancement, but it
13 wasn't viewed that way.

14 So more consistency among the
15 examiners within the agency I think would
16 help.

17 I think going back to something
18 that was talked about a little bit earlier,
19 and that is small business loans. We make
20 loans. Small businesses have very cyclical
21 revenues and sometimes they do well, some
22 years they don't do so well. Certainly small

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1 businesses in our market here in D.C. have not
2 done as well in the last couple of years. But
3 when we make loans to them if their revenue
4 happens to be over a million dollars, then we
5 don't get credit for that loan. And so I
6 think that's one of the difficulties because
7 it not what they make, it's what they keep.
8 So they are employing a lot of people and have
9 tremendous expenses; these guys aren't
10 actually going home with a million bucks in
11 their pockets. So a little bit more
12 flexibility I think in what constitutes what
13 we can get credit for in the small business
14 lending arena would be helpful.

15 ACTING DIRECTOR BOWMAN: Thank you.

16 COMPTROLLER DUGAN: First question
17 is, there was a good question raised by the
18 last panel about the treatment of affiliates
19 and it has been an issue more with larger
20 institutions than smaller institutions that
21 don't have affiliates. But I would like to get
22 for the record the views about whether today

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1 we have an asymmetric treatment under the CRA
2 where you can choose to benefit from the
3 activities of affiliates, but you don't have
4 to, which raises questions and concerns about
5 whether that's fair or appropriate.

6 So my question to each of you is
7 should activities of affiliates, particularly
8 credit and deposit activities, should they be
9 counted in a CRA assessment of an institution?

10 And we'll go right down.

11 MS. BIBBS: I think the ABA staff
12 would probably give you a little bit more
13 insight and guidance. But certainly from my
14 professional experience, my answer to that
15 would be yes.

16 MS. JACOKES: Yes, I think it's
17 fairly straightforward as well. I mean, if I
18 have an affiliate that's doing business in my
19 marketplace trying to promote the compliance
20 with CRA, I should have credit for it.
21 Because I'd kind of look at the other side and
22 say I'd probably prefer to have it.

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1 MR. GRANT: If by affiliate, you
2 being a major financial institution partnering
3 with a small community bank or a minority
4 bank, maybe investing in that bank would
5 mean--

6 COMPTROLLER DUGAN: Common
7 ownership.

8 MR. GRANT: Well, okay. I can see
9 why it would make sense for them to get
10 credit, yes.

11 MS. JACOKES: Yes.

12 MR. ANNIBALE: Yes.

13 MR. VAN BUSKIRK: Arguably, Ohio
14 may have been the birthplace of this worldwide
15 recession, while very few of our institutions,
16 the ones that I represented, engaged in
17 subprime lending, one bank in northern Ohio,
18 no longer with us, did. And I remember having
19 a conversation with our Governor saying he had
20 heard anecdotally that there was not adequate
21 thoughtful underwriting. That they were not
22 really giving loans on the basis of ability to

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1 pay-- I discounted that because I thought the
2 primary regulator was looking at the mortgage
3 lending subsidiary. It was not and, yes, it
4 should have.

5 COMPTROLLER DUGAN: Okay. Second
6 question. Several of you or a couple of you
7 have raised the issue of giving more emphasis
8 to deposit products. I do think there is more
9 of a history of when CRA was adopted it was
10 focused on credit, as you pointed out. But it
11 does raise a very important and interesting
12 question on a go-forward basis about deposit
13 products, particular to low- and moderate-
14 income people in the community. Should that
15 get more focus in the CRA examination? And if
16 so, how would you do that?

17 I know, Mr. Annibale, you've
18 already spoken to this but I'd be curious
19 about what others think about that as well.

20 MS. BIBBS: For our institution we
21 have one branch. Most of our depositors are
22 retail deposits. We have very few commercial

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1 deposits. And our biggest depositors are
2 outside of the market. They're socially
3 responsible investors who are interested in
4 community development and supporting our work.

5 So I think, to be honest, for our
6 institution the deposit thing is something of
7 a red herring. We have two different customer
8 bases. So, I guess that's --

9 COMPROLLER DUGAN: That's fine.

10 MS. BIBBS: Yes.

11 MR. DICK: I think, which is
12 probably representative of all community
13 banks, most of us have, you know we offer free
14 checking which is free, within the legal
15 guidelines, it really is free. We offer
16 savings, some of us prompt savings for
17 children.

18 So absolutely we have the products
19 out there. We don't have millions and
20 millions of dollars to advertise like some of
21 our large bank brethren have to try and
22 promote that. But I think if you went out to

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1 about every community bank in the nation, you
2 would see that we are trying to offer products
3 and services that exactly hit the markets that
4 we serve.

5 MR. GRANT: Ditto Marie and Jeff.

6 MS. JACOKES: With respect to
7 deposit products, for the community
8 development bank I think they would like to,
9 those that are providing retail products and
10 services, to target the under and unbanked. I
11 think they would like to see more flexibility
12 with respect to getting credit under the
13 service test for those activities.

14 The other thing, and this related
15 to lending but it is along the line of
16 deposits, most community development banks do
17 the opposite of redlining, they're really
18 greenliners. And because of the limited
19 deposit base within in the markets that they
20 serve, most of them go externally to CRA
21 motivated banks as well as socially motivated
22 investors to raise money that they import back

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1 into the local communities. So while they do
2 get some consideration under the loan to
3 deposit ratio, I think there's a thought that
4 those that bring in a multitude of deposits
5 perhaps should get additional consideration
6 for that.

7 MR. VAN BUSKIRK: I think one of
8 the dilemmas of our American economy is
9 there's been pressure on business for short
10 term and immediate return on investments. I
11 think it's a truism for the average bank the
12 most profitable relationships are ones over a
13 lifetime.

14 Any way we can create an incentive
15 to build the ability of the consumer to
16 protect themselves over a lifetime and
17 optimize their choices we ought to be doing.
18 So yes.

19 DIRECTOR BRAUNSTEIN: I'd like to
20 go back to the assessment area question,
21 because that is a big issue that we hear over
22 and over again and certainly was a big point

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1 of discussion in the previous panel.

2 So if you assume that a lot of
3 banking now is done by means other than just
4 having branches, I wonder if you could comment
5 more about what you think about how we should
6 be looking at assessment areas in the future.

7 Should we be tiering that as opposed to
8 having the same rule for banks of all sizes?
9 As was said in the previous panel, for small
10 banks sometimes the drawing of circles around
11 branches still works well, it may not make as
12 much sense for a large bank like Citi, you
13 know or others.

14 So, could you comment on those
15 issues?

16 MS. BIBBS: I think there's a lot
17 of merit, as I said earlier and was mentioned
18 earlier, to making the assessment area where
19 they're actually making loans. I think tying
20 it to deposits might be a little trickier,
21 particularly if their loans are electronic.
22 When we look at our CRA self-assessment, we

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1 looked at small business lenders, the major
2 lenders in the D.C. market and almost none of
3 them had actual retail branches.

4 So, I think if you tied it somehow
5 or another to deposits, it might be a
6 difficult way for you to look at what is
7 actually their market.

8 So, I don't know if I have anything
9 really more scientific than that with respect
10 to electronic banking and other ways that non-
11 retail branch operations are getting into
12 different marketplaces. But I think that's
13 important. And also, I think there's a huge
14 difference between small banks and the larger
15 institutions.

16 So, yes, I do think absolutely you
17 do need some sort of a tiered system.

18 MR. DICK: I agree with that. I
19 think that you ought to be able to, I'm not
20 sure what the right term is, bifurcate. But
21 if I'm a community bank and I'm primarily
22 servicing through my branches but I also start

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1 to engage social media, I think I ought to be
2 able to sort of look at the products and
3 services that I offer through my branch and I
4 ought to have one delineated community for
5 that. And then I ought to be able to look at
6 the products and services I offer, let's say
7 through the Internet or through social media
8 and ought to sort of look at deposits and the
9 loans, or whatever products I offer there, and
10 have a second delineated community, and
11 perhaps even a third in some cases. But I
12 really think that that becomes much more
13 strategic and important. You can't look at
14 any financial institution, large or small,
15 right now sort of with that tunnel vision and
16 think that we can do it the same way we've
17 always done because we all have a different
18 strategic plan now.

19 MR. GRANT: I believe we ought to
20 focus on the net effect of who is being
21 served. You know, I know I sound like a
22 broken record, but this is my one chance to

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1 get you all, so here it is.

2 You know, what's the net effect of
3 what's happening? Regardless of what the
4 assessment area, what geographical area,
5 whatever the bottom line has to be who is
6 being served. And if the people in a
7 particular community are served, whether you
8 have a branch outside that community or
9 somehow you can get electronically into that
10 community to do business, is not the issue.
11 We can do it all kinds of ways. The thing
12 that I would hope looking at CRA now, the
13 regulators going in now, is who is benefitting
14 by CRA. Why should a person, a company and a
15 financial institution get an outstanding
16 rating if in reality they truly aren't
17 investing in this community? They're
18 investing in certain entities who happen to be
19 within geographical boundaries of this
20 community,. but so many of the people who make
21 up the community are not being impacted in a
22 positive way at all.

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1 I don't know if that makes any
2 sense for your question.

3 MS. JACOKES: Yes. My response is
4 actually very similar to Marie, in that I
5 think you have to look at where the loans are
6 being made, where the services are being
7 provided, where the customers are in order to
8 make the assessment. But I'm not sure it's
9 going to end up being a tiered system. I
10 think it'd probably be more of a spectrum or a
11 matrix.

12 I think over time, you know we're
13 responding right now to technology and where
14 the evolution of the financial services
15 industry is today, but I think we all know
16 it's changing and it's changing very rapidly
17 and technology is going to be a humongous
18 component of that.

19 And so I think we need to consider
20 that in the future maybe small banks will be
21 using more technology-based infrastructure to
22 reach customers that they wouldn't have

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1 reached previously.

2 So, we need to look at where the
3 customers are--that is really kind of the
4 ultimate test.

5 MR. ANNIBALE: I think, as you said
6 before, I think we have to include where the
7 customers are and their need, regardless of
8 the assessment area. And clearly we do that
9 for the assessment areas as per CRA. But when
10 I use examples of the type of work we do, we
11 do United Negro College Fund and the KIPP
12 Charter Schools, getting every kid a savings
13 account when they register for school; those
14 children will often be the first account in
15 that family that have a bank account. And we
16 can open up in that kind of a model where you
17 have strong community intermediaries with you,
18 I think it helps address the need and if they
19 are appropriate for CRA's intention in terms
20 of LMI clients or families. And the other
21 things is the ability to do volume and to help
22 reach scale -- and when we talk about the

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1 number of unbanked families in communities,
2 this is a very large volume that's going to
3 happen, hopefully, other than only through
4 branches. And we've learned people have
5 access to telephones other than only waiting
6 for a land line in their homes anymore.
7 Everybody pretty much in a family has a mobile
8 phone.

9 And I think we just have to be
10 creative, but insure that we reach the right
11 communities. So whether we're doing the YWCA
12 in Dallas or the KIPP Schools in Chicago, it
13 is about partnering with organizations that
14 would give access to large numbers of
15 underserved communities, and assess that as
16 much as we have traditionally done assessments
17 by geography.

18 MR. VAN BUSKIRK: Years ago I was
19 involved in the first home banking system in
20 this country. And I remember multiple
21 meetings with regulatory agencies as we were
22 trying to figure out to have the existing

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1 consumer compliance laws apply to this new
2 electronic delivery system. And I made the
3 prediction that by the year 2000 there would
4 be no branches left, so I condition my answer
5 on the fact that my crystal ball has never
6 been very clear.

7 I think the assessment area today
8 is almost a cop-out to regulators. It really
9 needs to be institution specific. There are a
10 number of institutions that are still serving
11 a very well defined area, and for them it
12 makes great sense.

13 And it's not a big/little. There's
14 a community bank in Ohio whose community
15 essentially died. It's still there. I suspect
16 they have a loan to everybody in town, but
17 there are not very many people in that town
18 anymore.

19 One of their new business models is
20 they're setting up banking services to college
21 alumnus, liberal arts colleges, where if you
22 get on their website with the right thing you

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1 see the college, you get things. You know,
2 they give money to that college. This bank
3 has been very innovative. But it's a few
4 hundred million dollar asset bank that's
5 lending to very defined communities around the
6 nation. I don't know how you'd design an
7 assessment area that really goes to that bank.

8 So, my suggestion in general is
9 that the impetus for the examination team
10 should be making a determination whether that
11 bank is meeting the spirit of CRA and then
12 sort of backing out of that an examination of
13 the assessment area that's reasonable. -- Now
14 one of the things that troubles me a little
15 bit today is that we have multiple agencies
16 and multiple laws being applied to things that
17 look CRA-like.

18 You know, we see HUD now under fair
19 lending laws going in and sort of suggesting
20 that if you build branches, we don't do an
21 investigation of whether you do fair lending.

22 My family's involved in micro-

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1 lending projects in less developed countries.

2 Lending to people who don't have permanent
3 addresses, but they almost all have cell
4 phones. And, you know, the way to delivery
5 then really has nothing to do with an
6 assessment area and nothing to do with
7 branches.

8 And, you know the younger
9 generation today with the social media and
10 stuff will not do banking the way I did it.
11 My kids all went in to a bank to open up an
12 account, and I will bet you they have never
13 been back in it since. It is irrelevant to
14 them where those branches. It is relevant to
15 them what those services are.

16 VICE CHAIRMAN GRUENBERG: Ms.
17 Bibbs, I wanted to come back to the point you
18 made in your opening statement. The first
19 panel this afternoon is going to look at
20 community development and CRA. And I think in
21 your prepared remarks you made a specific
22 point about the community development test and

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1 greater flexibility in applying the test. And
2 I wonder if you might expand on that for us?

3 MS. BIBBS: Sure. In most
4 instances a community development test sort of
5 has a geographic basis so it has to happen in
6 a low- and moderate-income Census tract in
7 order to count. And what we're suggesting is
8 that economic development and community
9 development activities may have a broader
10 geographic reach, but have an impact and have
11 possibly a broader impact in terms of the
12 income spectrum.

13 So, for example if you're involved
14 in financing some type of activities in the
15 Gulf Coast and with this oil disaster, would
16 that not be a community development activity
17 even if the activity happened in a moderate or
18 higher income Census tract and if the
19 potential beneficiaries were other than low-
20 income? And I think that speaks something to
21 the public policy and something to the
22 industry's trend, which is for some level of

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1 income diversification.

2 What we fear is that if you are
3 involved in financing activities in a low
4 income community, even using Mike's example.
5 If a higher income family or a business goes
6 into those communities, I think it certainly
7 is important to find a nexus to how that low-
8 income community benefits, but it should not
9 automatically be discounted. We don't want
10 low-income activities to be segregated in low-
11 income communities. So that there's mixed
12 income housing, or mixed use development that
13 can potentially bring jobs even if it is a \$6
14 cup of coffee if there are some low- income or
15 moderate-income kids who get a job there or
16 mothers who are able to get jobs, we want to
17 see a little bit more flexibility in terms of
18 how those community development activities are
19 counted.

20 VICE CHAIRMAN GRUENBERG: I wanted
21 to come back with this specific question to
22 all of you on the services test issue. We

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1 have an advisory group to the FDIC Board
2 that's spent a good deal of time looking at
3 the question of offering low-cost transaction
4 in savings accounts. And I remember, we had a
5 panel of bankers talking about this issue, and
6 one of the bankers, a community banker, made
7 the point that what would be really valuable
8 in terms of producing an outcome here would be
9 for CRA to provide what he called a game
10 changer benefit, meaning if you had a specific
11 service or set of services that institution
12 offered that was specified and in return for
13 meeting whatever that standard might be, the
14 institution was assured of receiving an
15 explicit CRA benefit. So in effect, there
16 would be clarity as to the benefit received.
17 He argued that that would really be the most
18 effective way to try to utilize CRA in this
19 area.

20 I was wondering what your reaction
21 might be? Because that suggestion made an
22 impression on me when I heard it.

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1 If we could start and just go
2 across.

3 MS. BIBBS: Let me make sure I
4 understand your question. If there were some
5 specific CRA benefit for having low-cost
6 deposit accounts, would banks be more likely
7 to offer them?

8 VICE CHAIRMAN GRUENBERG: I think
9 the suggestion was if there were a specific
10 service or set of services. For example, if
11 an institution offered a low-cost transaction
12 account with a low minimum balance and low
13 fees and a savings account that was
14 particularly adaptable for low- and moderate-
15 income people. For example, offered some
16 third service of particular relevance.

17 But I guess the point was to offer
18 a specific set of services in return for which
19 there would be a clear CRA benefit. As an
20 approach to this issue, I was wondering if you
21 thought that had appeal and potential
22 effectiveness?

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1 MS. BIBBS: I don't think so. Most
2 banks do offer no cost or free savings
3 accounts, checking accounts, very low minimum
4 balance or very small minimum balance to get
5 those. I don't think that's -- I would say no.

6 MR. DICK: And I would agree with
7 that. At the end of the day my commodity is a
8 dollar bill and I can't put salt and pepper on
9 it, I can't make it a different color; I can't
10 do a lot of things. What I can do is I can
11 change the quality of the service that I
12 provide to somebody who either wants to
13 deposit that dollar bill with me or who wants
14 to borrow that dollar bill from me.

15 Now, I have all those types of
16 accounts that you talk about. I think most
17 community banks do probably across the nation.

18 And it's our responsibility to convey that to
19 our customer base that we have that. But, you
20 know give me the right and the ability as a
21 retailer on that level to try to distinguish
22 and differentiate myself from the rest of the

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1 banking community.

2 If a large bank doesn't see fit to
3 offer a checking account that is totally free,
4 you know if they're trying with the overdraft
5 set that was of recent news, that's their
6 choice. And they're going to make profit on
7 it or not make profit on it based upon what
8 the market will bear.

9 This is still a free market economy
10 and at the end of the day I would still like
11 to have the right to design and implement the
12 types of products and services that I see fit
13 for my constituency.

14 MR. GRANT: Well, with Durbin's
15 amendment, interchange, it was clear that some
16 banks are going to have to charge for some
17 services like checking and some things maybe
18 today they've gotten away from. But I think
19 that's too small of a fish to fry right now.

20 I think we got bigger fish to fry.
21 I think we need to be focusing on getting
22 mega financial institutions to invest in these

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1 community and minority banks because they're
2 where the action is to actually serve the
3 distressed populations. And to me massive
4 reward incentives should go to those
5 institutions who inject capital or investment
6 where it can do the most good for economic
7 development.

8 MS. JACOKES: I would say that the
9 community development banks I think largely,
10 in line with what Marie has said, do offer
11 some of the low cost basic types of financial
12 services. But to the extent they might be
13 doing something over and above that;
14 developing specialized targeted financial
15 services to the unbanked, the under banked.

16 While it's a slightly different
17 context, I actually think there might be some
18 lessons that the regulatory agencies could
19 learn from the Treasury Department's Bank
20 Enterprise Program. Because, through a system
21 of -- they have a weighted set of values and
22 priority factors that they use. This is a

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1 grant program, but they give greater grant
2 dollars and greater consideration in the
3 funding by using a point system that rewards
4 banks that are doing things, let's say, that
5 are lower cost or that have more flexible
6 types of terms.

7 So, you know to the extent that
8 people are going over and above sort of those
9 basic types of services, that might be a way
10 to try to incent, you know sort of translating
11 it from a grant program to, let's say, maybe a
12 CRA rating system there may be some places you
13 could explore there. But I also think, and
14 this is along the lines of some of the
15 comments that were made earlier, that there
16 are some things from some of the other CDFI
17 programs that you might want to look at when
18 you look at innovative and complex activities
19 because BEA they have a system for rewarding
20 you if you're doing different kinds of small
21 loans. Some are smaller, some are larger; you
22 get more credit for doing the smaller ones

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1 under the point system that they do.

2 So, it's a way of allowing a
3 broader set of activities but yet rewarding
4 the banks that do the more difficult and the
5 more innovative types of things. So that's
6 something you might want to look at.

7 While slightly off topic is the
8 issue with the community development loan
9 definition and the amount of documentation
10 that you have to go through to prove that its
11 primary purpose is community development.
12 There I think you might want to look at the
13 New Market Tax Credit program. Because,
14 rather than an institution having to prove
15 that a loan actually is community development,
16 there's assumption that if it's within a low
17 income geography, that unless it has some
18 negative consequence, that it's generally
19 counted. So the way that they do it is they
20 develop a list of prohibited purposes for the
21 New Market Tax Credit program. And that's
22 something that might be a way of creating a

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1 little less paperwork associated if there are
2 certain types of activities that are deemed to
3 be appropriate for communities, and then
4 basically flushing out those that are not
5 appropriate.

6 MR. ANNIBALE: I think that it's
7 very important to have clarity for the
8 examiners as well however you come up what the
9 game changer..

10 So far, innovation has been
11 understood and received well in reviews. But
12 if you look at the services component, which
13 is 25 percent of the exam, and of that there
14 is the sense that up to 90 percent of it may
15 really qualify based on branch distribution,
16 it leaves very little room to make much of
17 impact.

18 I don't think that most
19 institutions are just operating on the basis
20 of that when we talk about the kind of impact
21 or game changer that you're speaking about.
22 But I think the weighting of that, it just

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1 needs to be significantly changed within that
2 25 percent. Because you're really talking
3 about if there was 10 percent of services that
4 was discretionary for a lot of grants that you
5 make and other activities you might do at
6 CDFIs and others out of your area, that's a
7 very small percent; it's 22 percent of the
8 whole exam.

9 So the clarity to examiners as to
10 what that scope is would be very important.
11 Because I think we've all just come to the
12 conclusion that financial education and
13 financial access is just a major component,
14 even precursor to much of what the exam is
15 about, which is credit. And it is that people
16 have, an assumption that they've had a bank
17 account opened already.

18 MR. VAN BUSKIRK: I have family
19 members who are bank regulators, so I say this
20 with great respect. But my experience is they
21 don't like innovation, that they prefer to see
22 something that's been done before and where

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1 the rules in terms of how it should be done
2 should be clear.

3 It also gets back I think maybe to
4 the basic premise of my testimony that banks
5 today are competing with a vast array of
6 different financial service providers who are
7 targeting areas that they historically serve
8 which are relatively more profitable. I hope
9 there will always be bankers that do things
10 just because it's the right thing to do. But
11 today you're being penalized for that because
12 often these things are more expensive.

13 So I think the key, and some of
14 this will go beyond the ability of you to deal
15 with, we're back to Congress, is you have to
16 create incentives and rewards for doing the
17 right thing.

18 VICE CHAIRMAN GRUENBERG: Do my
19 colleagues have any further questions for this
20 panel? If not, I'd like to thank you all for
21 your very helpful testimony. And I'll
22 conclude this panel and we'll take a break.

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1 We'll take a break for lunch.
2 Let's say 1:15 since it's 10 after 12:00
3 already. Let's resume at 1:15.

4 Thank you all very much.

5 (Whereupon, at 12:11 p.m. the
6 hearing was adjourned, to resume this same day
7 at 1:18 p.m.)

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