# **Banking on Uninsured Deposits**

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# 2023 regional bank crisis

Since early 2022, the Fed has raised short-term rates by 5.25%

- long-term rates are up 2.5%

Banks held \$17T of long-term loans and securities with average duration 4 years

- implied loss of 0.025 x 4 x 17 = \$1.7T
- very large compared to \$2.2T bank equity

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- implied loss of 0.025 x 4 x 17 = \$1.7T
- very large compared to \$2.2T bank equity
- widespread insolvency?

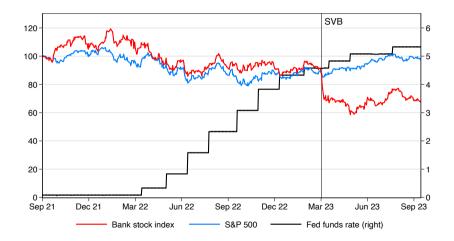




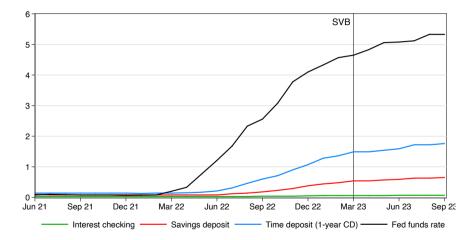
SVB committed one of the most elementary errors in banking: borrowing money in the short term and investing in the long term. When interest rates went up, the assets lost their value and put the institution in a problematic situation.

...

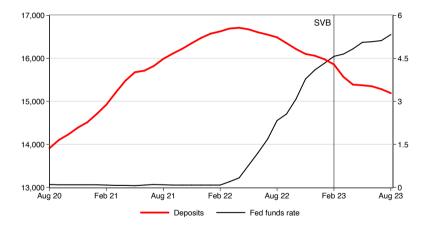
#### But why not earlier? Why not all banks?



# A natural hedge: low deposit betas (DSS, 2021)



# **Deposit outflows**



- Deposit outflows of 5% (\$830 billion) from Mar 22 until Feb 2023
- Additional outflows of 4% (\$660 billion) from Mar 23 until Aug 2023



Deposit franchise hedges interest rate risk (DSS 2021)... ...**but only if depositors remain with the bank** 

Hedge can be undermined by two kinds of deposit outflows:

- rate-driven outflows "deposits channel of MP" (DSS, 2017)
- runs on the uninsured deposit franchise

# **Main results**

- 1. Uninsured deposit franchise is a runnable asset
  - ightarrow Diamond-Dybvig runs even if loans/securities are fully liquid
- 2. Deposit franchise value rises with rates + uninsured part is runnable  $\rightarrow$  liquidity risk rises with rates
- 3. Risk management dilemma:
  - need long-term assets to hedge interest rate risk
  - need short-term assets to hedge run risk of uninsured deposits
  - $\rightarrow~\mbox{cannot}$  hedge both interest rate and liquidity risk
- 4. Solutions: options, "rate-cyclical" capital, lender of last resort

## Model: deposit franchise with outflows

- Bank starts with assets A and deposit base  $D_{-1} = D$ .
- In period t, remaining deposits  $\mathsf{D}_{t-1}$ 
  - pay deposit rate r<sub>d,t</sub>
  - require operating costs c per dollar
  - withdrawals  $X_t = D_{t-1} D_t$
- Date-0 bank value

$$V = A - L$$

where L is PV of liabilities

$$= \underbrace{\sum_{t \geq 1} q_t D_{t-1} \left( r_{d,t} + c \right)}_{\text{interest expenses and costs}} + \underbrace{X_0 + \sum_{t \geq 1} q_t X_t}_{\text{withdrawals}}$$

# Simplifying assumptions

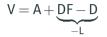
- Initial interest rate  $r_{-1} = r$ . One-time shock to  $r_0 = r_1 = \cdots = r'$ .  $\rightarrow$  Deposit rate  $r'_d = \beta r'$
- + t  $\geq$  1: exogenous outflows

$$X_t = \delta D_{t-1}$$

to capture natural decay of deposit base.

### Deposit franchise value

Rewrite



where

DF = deposit franchise

#### Proposition

Without runs,

$$\mathsf{DF}(\mathsf{r}') = \mathsf{D}\left[\frac{(1-\beta)\,\mathsf{r}'-\mathsf{c}}{\mathsf{r}'+\delta}\right]$$

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$$\begin{aligned} \mathsf{DF}(\mathsf{r}') &= \mathsf{D}\left[\frac{(1-\beta)\,\mathsf{r}'-\mathsf{c}}{\mathsf{r}'+\delta}\right] \\ \mathsf{DF}'(\mathsf{r}) &= \mathsf{D}\left[\frac{\mathsf{c}+(1-\beta)\delta}{(\mathsf{r}+\delta)^2}\right] > 0 \end{aligned}$$

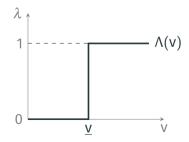
## Adding uninsured deposits and runs

Exogenous share u of deposits uninsured: bank value

 $V = A - D + DF_I + \frac{\lambda}{\lambda} DF_U$ 

where  $\lambda$ : **endogenous** fraction of remaining uninsured depositors

 $\lambda = \Lambda(v)$  increasing in v = V/D: earnings, stock price



### Runs on the deposit franchise

Bank solvency ratio given 
$$\lambda$$
:  $v(\lambda, r') = v(0, r') + \lambda \cdot u \frac{(1 - \beta^U)r' - c^U}{r' + \delta}$ 

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#### Proposition

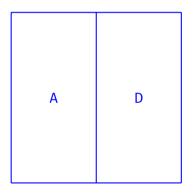
- If  $v(1,r) \ge \underline{v}$ : run-free equilibrium  $\lambda = 1$  exists
- + If  $v(0,r) < \underline{v}$ : run equilibrium  $\lambda = 0$  exists despite A fully liquid

Given v(1, r'), run equilibrium more likely to exist when  $DF_U$  more profitable:

- the share of uninsured deposits u is higher
- the uninsured deposit beta  $\beta^{U}$  is lower
- $\boldsymbol{\cdot}$  the interest rate  $r^\prime$  is higher

# Balance sheet: unique equilibrium at r

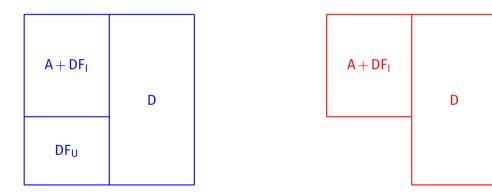
No run



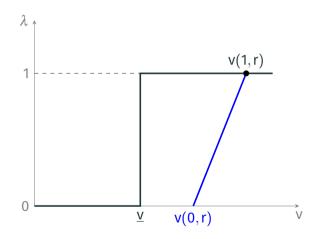
## Balance sheet: two equilibria at r' > r

No run

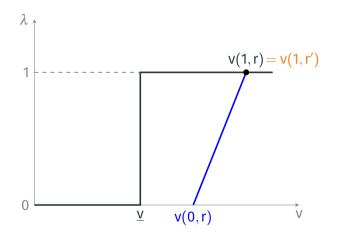
Run



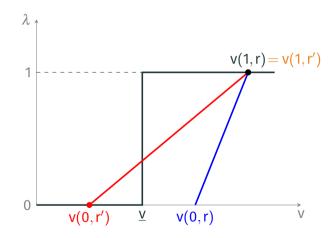
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# **Optimal duration**

#### Proposition

Hedging interest rate risk in no-run equilibrium requires:

$$T_{A} = (1-u)\frac{(1-\beta^{I})\delta + c^{I}}{(r+\delta)^{2}} + u \times \frac{(1-\beta^{U})\delta + c^{U}}{(r+\delta)^{2}}$$

# **Optimal duration**

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Hedging liquidity risk (preventing run equilibrium) requires:

$$T_{A} = (1-u)\frac{(1-\beta^{1})\delta + c^{I}}{(r+\delta)^{2}}$$

# **Risk management dilemma**

 $v(1,r') = v(0,r') + \mathsf{DF}_{\mathsf{U}}(r')$ 

 $\begin{array}{ll} \mbox{Hedging interest rate risk:} & \mbox{stabilize } v(1,r') \\ & \mbox{Hedging liquidity risk:} & \mbox{maintain } v(0,r') \geq \underline{v} \end{array}$ 

# Risk management dilemma

 $v(1,r')=v(0,r')+\mathsf{DF}_{\mathsf{U}}(r')$ 

Hedging interest rate risk: stabilize v(1, r')Hedging liquidity risk: maintain v(0, r') > v

#### Proposition

Suppose the bank perfectly hedges interest rate risk in the good equilibrium. Then the run equilibrium exists for

$$r' > \overline{r} = rac{c^{U} + \delta rac{v^{*} - v}{u}}{1 - \beta^{U} - rac{v^{*} - v}{u}}$$

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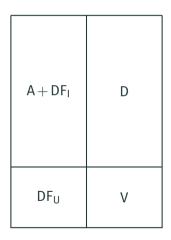
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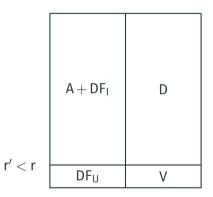
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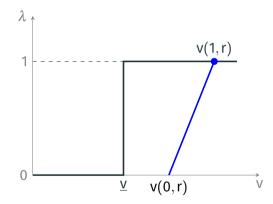
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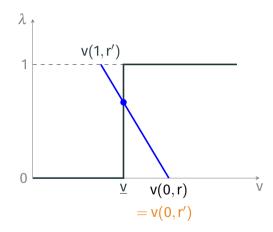
No run equilibrium if  $\beta^{U} \rightarrow 1$ : dilemma caused by **low beta uninsured** (e.g., corporate checking), **not** wholesale funding





V exposed to interest rate risk when rates fall





To hedge against liquidity risk when rates  $\uparrow$  and interest rate risk when rates  $\downarrow$  need

 $v(0,r') \ge \underline{v}$  and  $v(1,r') \ge v^*$  (initial level)

To hedge against liquidity risk when rates  $\uparrow$  and interest rate risk when rates  $\downarrow$  need v(0,r') > v **and** v(1,r') > v\* (initial level)

#### Proposition

Banks must hold puttable LT bonds: combination of LT assets + call options on r':

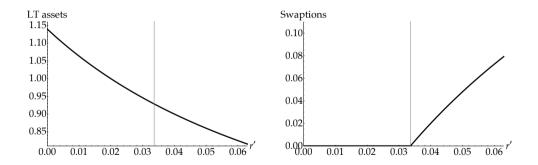
$$A^{*}(r') = \underbrace{(1 + v^{*})D - DF_{I}\left(r'\right) - DF_{U}\left(\lambda = 1, r'\right)}_{\text{LT assets}} + \underbrace{\max\left\{0, DF_{U}\left(\lambda = 1, r'\right) - (v^{*} - \underline{v})D\right\}}_{\text{payer swaptions}}$$

To hedge against liquidity risk when rates  $\uparrow$  and interest rate risk when rates  $\downarrow$  need v(0,r') > v **and** v(1,r') > v\* (initial level)

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- Banks already hold swaptions to hedge MBS negative convexity... need more to hedge liquidity risk from uninsured DF
- Requires raising capital up-front: invest in options, not cash



## Conclusion

- 1. Low beta uninsured deposits create a runnable  $\mathsf{DF}_\mathsf{U}$  asset
- 2. Liquidity risk increases with interest rates
- 3. Risk management dilemma: banks need assets with
  - long duration to hedge interest rate risk
  - short duration to hedge liquidity risk
- 4. Solution: options or "rate-cyclical" capital