

## FEDERAL DEPOSIT INSURANCE CORPORATION

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## ADVISORY COMMITTEE ON ECONOMIC INCLUSION

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## MEETING

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WEDNESDAY,  
OCTOBER 24, 2018

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The Advisory Committee convened at 9:00 a.m. in the Federal Deposit Insurance Corporation Board Room, 550 17th Street, N.W., Room 6010, Washington, D.C., Jelena McWilliams, Chairman, presiding.

## PRESENT:

ROBERT ANNIBALE, Citi  
 MICHAEL BARR, University of Michigan Law School  
 JANIE BARRERA, LiftFund  
 TED BECK, National Endowment for Financial  
 Education  
 KELVIN BOSTON, Boston Media, LLC  
 JOSE CISNEROS, City and County of San Francisco  
 MARTIN J. GRUENBERG, FDIC Board of Directors  
 WADE HENDERSON, Leadership Conference on Civil  
 Rights  
 ANDREA LEVERE, Prosperity Now  
 PATRICIA MCCOY, Boston College Law School  
 ALDEN J. MCDONALD, JR., Liberty Bank and Trust  
 JOHN W. RYAN, Conference of State Bank  
 Supervisors  
 PHILIP SWAGEL, University of Maryland, School of  
 Public Policy  
 JOHN WEICHER, Hudson Institute

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## ALSO PRESENT:

PAUL ADAMS, Head of Behavioural Economics & Data  
Science Unit, FCA

DESMOND BROWN, Deputy Assistant Director,  
Community Affairs, Bureau of Consumer  
Financial Protection

KARYEN CHU, Chief, Consumer Research, Division of  
Depositor and Consumer Protection

THOMAS DAUGHERTY, Vice President, Eastern Bank,  
Lowell, Massachusetts

HEATHER DONOVAN, Young Adult Department  
Supervisor, Career Center of Lowell

KEITH ERNST, Associate Director, Consumer  
Research, FDIC

KATHRYN FRITZDIXON, Senior Financial Economist,  
FDIC

ALICIA LORO, Senior Financial Economist, FDIC

JEFFREY MANNING, Community Affairs Specialist,  
FDIC

JONATHAN MILLER, Deputy Director, Policy and  
Research, Division of Depositor and Consumer  
Protection, FDIC

JEROEN NIEBOER, Technical Specialist, Behavioural  
Economics & Data Science Unit, FCA

LUKE REYNOLDS, Chief, Outreach and Program  
Development, FDIC

JEFFREY WEINSTEIN, Senior Financial Economist,  
FDIC

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Program Development, FDIC; Jeffrey Manning,  
Community Affairs Specialist, FDIC; Heather  
Donovan, Young Adult Department Supervisor,  
Career Center of Lowell; Thomas Daugherty, Vice  
President, Eastern Bank, Lowell, MA; Desmond  
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1 P-R-O-C-E-E-D-I-N-G-S

2 9:10 a.m.

3 CHAIRMAN McWILLIAMS: Good morning,  
4 everybody. It's a pleasure to have you here, and  
5 I'm actually really excited for today and for our  
6 discussion. And I was told that this is a very,  
7 very, very engaged group and a very, very, very not  
8 shy group. So I'm going to take that as a good sign  
9 and I think we have a lot of work to do in the areas  
10 in which this committee is focusing on. And for  
11 me, some of those topics are personal.

12 And I told my staff, I sound like a  
13 broken record, but I'll say it once and then I won't  
14 say it again. So when I first came to the United  
15 States, 26, 27 years ago, I had \$500. I literally  
16 had \$500 in my pocket and I couldn't get a credit  
17 card. I couldn't get a loan. I could open up a  
18 checking account and I did that on my second day  
19 in the United States. And I have that account to  
20 this day, same account.

21 They used to send -- I don't know if  
22 people remember -- they used to send periodic

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1 statements with a little write up about people who  
2 had 25 years with the bank, 50 years with the bank.  
3 So that statement never came for me, but that's  
4 okay. I'm not holding it against the bank. I am.

5 (Laughter.)

6 But I leveraged my \$500 to open up a  
7 credit card because I really needed to become a part  
8 of the financial system and I secured my credit card  
9 with I think about \$300 out of the \$500 and then  
10 I was left with \$200 which is not really easy to  
11 live on. But after 12 on time monthly payments,  
12 I was able to get my money back, \$300 with some  
13 interest, and I had a credit card. And so when I  
14 went to a grocery store, it was Food For Less, to  
15 this day, when I see the yellow Food For Less signs,  
16 I just have this reaction.

17 I was able to pull a credit card out of  
18 my wallet, and I looked like everybody else. So  
19 for me, that credit card wasn't just a piece of  
20 plastic. It was my entry into belonging, because  
21 I looked like everybody else in the line.

22 So with that, I just want to let you know that

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1 I personally am very interested in the issues that  
2 all of you around the table, together with our  
3 staff, are addressing. And there's certainly more  
4 work to be done as we look to bring more people into  
5 the fold and ensure that they have safe consumer  
6 products and services. And I personally want to  
7 thank you and the FDIC staff on all the work that  
8 has been done in this area thus far. So with that,  
9 I don't want to take too much time.

10 Marty, would you like to say anything?

11 All right.

12 Jonathan?

13 MR. MILLER: Thank you very much, Madam  
14 Chairwoman. So I wanted to just we're handing over  
15 to the Karyen and the Survey Team, I just wanted  
16 to say for a quick second because they won't say  
17 it about themselves, I cannot underscore enough the  
18 hard work and dedication that under Karyen Chu's  
19 and Keith Ernst's leadership, this team, of the  
20 presenters and others that have worked with them,  
21 the effort that they put into producing this really  
22 monumental study and survey report that you have.

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1 They work hard.

2 At the same time that they're putting  
3 this report together, we're also developing the  
4 instrument that's going to be out in the field next  
5 year to do the next survey. It's really a non-stop  
6 process and their devotion and commitment is really  
7 incredible, and it comes through in the quality of  
8 the work.

9 (Applause.)

10 Let me hand it over to Karyen for this  
11 section.

12 MS. CHU: Well, thank you, Jonathan.  
13 That was very kind. Chairman McWilliams, members  
14 of the committee, we are delighted to be here today  
15 to present the results of the 2017 FDIC National  
16 Survey of Unbanked and Underbanked Households.

17 As many of you know, this is the fifth  
18 time that we have done this survey. With each  
19 administration of the survey, we try to balance  
20 maintaining measurements over time, as well as  
21 adding new questions that broaden and deepen what  
22 we know about unbanked and underbanked households'

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1 use of a wide range of financial services.

2 In the 2017 survey, we have some new  
3 questions about credit and also some new questions  
4 about bank branch visits that you will hear about.  
5 And we also ask about mobile financial activities  
6 that we last asked about in 2013.

7 This survey, as Jonathan noted, is an  
8 undertaking that could not have been accomplished  
9 without the hard work and dedication of over a  
10 period of more than a year of an entire time of  
11 researchers whose names we have listed here. I  
12 would like to acknowledge their work.

13 I have with me today the three authors  
14 of the report. Jeffrey Weinstein at the end and  
15 Alicia Lloro right next to him, who are both  
16 economists in the FDIC's Division of Depositor and  
17 Consumer Protection. Next to me is Kate  
18 Fritzdixon. She is an economist in the FDIC's  
19 Division of Insurance and Research. I would like  
20 to thank Kate for stepping in and taking a lead role  
21 on very short notice earlier this year when we faced  
22 some staffing challenges. I would also like to

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1 thank the leadership of the Division of Insurance  
2 and Research for making Kate available to take a  
3 lead role in the analysis and the writing of the  
4 report.

5 It is my pleasure now to turn the  
6 microphone over to Jeffrey.

7 MR. WEINSTEIN: Okay, great. Thank  
8 you, Karyen. So just a brief background on the  
9 survey. In partnership with the U.S. Census  
10 Bureau, the FDIC conducted its fifth biennial  
11 household survey in June 2017. The first survey  
12 was conducted in 2009. The goals are the survey  
13 are to provide reliable estimates of unbanked and  
14 underbanked population as well as insights into how  
15 banks might better meet the needs of these  
16 consumers.

17 The sample is nationally  
18 representative with over 35,000 respondents and  
19 estimates are available at the national and state  
20 levels and for larger metropolitan statistical  
21 areas.

22 All right, so before we dive into the

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1 results, I just want to give a brief overview of  
2 the agenda. This presentation is going to focus  
3 on the big picture results. Additional topics are  
4 covered in the full report. So we'll begin with  
5 banking status of U.S. households, then move to  
6 methods to access accounts, bank branch visits,  
7 alternative financial services, households with no  
8 mainstream credit, mainstream small dollar credit,  
9 and then economicinclusion.gov.

10 So in 2017, 6.5 percent of U.S.  
11 households were unbanked meaning that nobody in the  
12 household had a checking or savings account. The  
13 unbanked rate in 2017 fell to the lowest level since  
14 the survey began in 2009. And the 0.5 percentage  
15 point decline in the unbanked rate from 2015 to 2017  
16 can be explained almost entirely by changes in  
17 household characteristics across survey years,  
18 particularly improvements in the socio-economic  
19 circumstances of U.S. households, including  
20 income, educational attainment, and employment  
21 status.

22 In 2017, 18.7 percent of U.S.

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1 households were underbanked, meaning that the  
2 household had a checking or savings account, but  
3 also used a product or service from an alternative  
4 financial services, AFS, provider in the past 12  
5 months such as a check cashing or payday loan. The  
6 underbanked rate declined by 1.2 percentage points  
7 from 2015, and approximately half of this decline  
8 can be explained by improvements in the  
9 socio-economic circumstances of U.S. households.

10 Turning to slide 7, as in previous  
11 years, unbanked and underbanked rates varied  
12 considerably across the population. For example,  
13 unbanked and underbanked rates were higher among  
14 lower income households, less educated households,  
15 younger households, black and Hispanic households,  
16 households headed by a work-engaged individual  
17 with a disability, and households with volatile  
18 income.

19 And just to focus on a couple of groups,  
20 moving to slide 8, so in general, unbanked rates  
21 in 2017 were lower than or similar to unbanked rates  
22 in recent years for most segments of the

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1 population. Recent declines in unbanked rates, as  
2 shown on slide 8, have been particularly sharp for  
3 younger households. So for example, among  
4 households age 25 to 34, the second set of bars,  
5 the unbanked rate in 2017 was 8.5 percent, and  
6 that's down from 10.6 percent in 2015 and 12.5  
7 percent in 2013.

8 Moving to slide 9, which focuses on  
9 unbanked rates by race and ethnicity, unbanked  
10 rates among black and Hispanic households have also  
11 sharply declined in recent years. Specifically,  
12 16.9 percent of black households were unbanked in  
13 2017, down from 18.2 percent in 2015 and 20.6  
14 percent in 2013. And for Hispanic households, 14  
15 percent were unbanked in 2017, down from 16.2  
16 percent in 2015 and 17.9 percent in 2013. However,  
17 despite these improvements, unbanked rates for  
18 younger households and for black and Hispanic  
19 households remain substantially higher than the  
20 overall unbanked rate of 6.5 percent in 2017.

21 So moving to slide 10, which describes  
22 unbanked rates by state in 2017, so as in previous

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1 years unbanked rates in 2017 varied widely across  
2 states. Unbanked rates ranged from 1.5 percent in  
3 Vermont and Minnesota to 15.8 percent in  
4 Mississippi. So if we look at the graph, the  
5 darker colors indicate higher unbanked rates.

6 In general, unbanked rates were highest  
7 in the South, where 7.7 percent of households were  
8 unbanked, and that's compared with 5.4 percent in  
9 the Midwest and 6.0 percent in the Northeast and  
10 West. And then although not shown here,  
11 underbanked rates in 2017 also varied widely across  
12 states. The picture is quite similar.

13 So moving to slide 11, unbanked  
14 reasons. The 2017 survey asked unbanked  
15 households about the reasons why they did not have  
16 a bank account. Findings are similar to those  
17 reported in previous years. And so we can see from  
18 the graph here that in 2017 more than half of  
19 unbanked households, 52.7 percent, so looking at  
20 the top bar, cited do not have enough money to keep  
21 in an account as a reason for not having an account,  
22 and this is the most commonly cited reason. It was

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1 also the most commonly cited main reason for not  
2 having an account, 34.0 percent, so the lighter  
3 blue bar directly below it.

4 In terms of the second most commonly  
5 cited reason, three in ten unbanked households  
6 cited don't trust banks as a reason for not having  
7 an account. And this reason was also the second  
8 most commonly cited main reason.

9 So moving to slide 12, as in previous  
10 years, the 2017 survey asked unbanked households  
11 about their likelihood of opening a bank account  
12 in the next 12 months. And we can see from the  
13 graph here which gives the proportions from 2013  
14 to 2017, the proportion of households that were not  
15 at all likely to open a bank account in the next  
16 12 months, we can see that this is increased from  
17 40 percent in 2013, to 58.7 percent in 2017. This  
18 increase is fairly widespread across segments of  
19 the unbanked population.

20 And we also observed that 36.2 percent  
21 of households that were not at all likely to open  
22 a bank account in the next 12 months, cited don't

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1 trust banks as a reason for being unbanked,  
2 compared with 21.0 percent of households that were  
3 very likely to -- unbanked households that were  
4 very like to open a bank account in the next 12  
5 months.

6 Moving to slide 13, bank account  
7 ownership is not static. Nearly half of unbanked  
8 households in 2017, 47 percent, had a bank account  
9 at some point in the past and this is very similar  
10 to previous years. In addition, interest in  
11 opening an account in the next 12 months was higher  
12 among unbanked households that had a bank account  
13 at some point in the past, compared with unbanked  
14 households that never had an account.

15 All right, and I will now turn the  
16 presentation over to Kate, who will discuss methods  
17 used to access bank accounts.

18 MS. FRITZDIXON: Okay, so now we're  
19 going to turn to banked households for a little bit.  
20 As in previous years, we asked banked households  
21 about all the methods that they used to access an  
22 account during the past 12 months. And the trends

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1 we've seen this year have been similar to trends  
2 we've seen in the past. Mobile banking use  
3 increased sharply so in 2017, 40.4 percent of  
4 households used mobile banking as a means of  
5 accessing their account compared to only 23.2  
6 percent in 2013.

7 Online banking as a access method also  
8 increased. And we see the bank teller as an access  
9 method decrease. It fell to 73.6 percent of  
10 households in 2017, but this is still the most  
11 prevalent method used for accessing a bank account.

12 In addition to the questions about all  
13 methods households used to access a bank account,  
14 we asked specifically about their primary method  
15 of accessing an account. And again, we see similar  
16 trends, although the increase for mobile is  
17 sharper. So mobile, as a primary access method,  
18 almost tripled between 2013 and 2015. One in six  
19 households used mobile banking as their primary  
20 method. Online actually fell slightly between  
21 2015 and 2017. We can see it's up from 2013. And  
22 bank tellers similarly declined. Although the

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1 bank teller remains the second most common primary  
2 method of accessing an account.

3 And one thing to point out with primary  
4 methods, you know, access methods varied across  
5 household demographics. But mobile banking, as  
6 the primary method of accessing your account, was  
7 more prevalent among underbanked households than  
8 among the fully banked. So those are households  
9 who have a bank account and do not use any of the  
10 alternative financial services.

11 So we wanted to look a little more in  
12 depth at some of these access methods. So like  
13 Karyen said, we asked questions about what mobile  
14 activities households performed which were last  
15 asked in 2013. And across the board, the use of  
16 the different mobile activities increased as we  
17 would expect with the rise of mobile banking. A  
18 few were particularly dramatic, so depositing a  
19 check electronically, the second from the lowest  
20 option on this list, you can see tripled between  
21 2013 and 2015. 18 percent of households deposited  
22 a check electronically in 2017.

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1           So next we looked in a little more  
2 detail at use of bank tellers to access an account.  
3 Like I said, it remains prevalent, kind of across  
4 household characteristics, but it was particularly  
5 prevalent among a few segments, particularly lower  
6 income households, less educated households, older  
7 households, and households located in a rural area.  
8 These groups of households were also  
9 disproportionately more likely to only use tellers  
10 to access their accounts.

11           As Karyen mentioned in the beginning,  
12 we added questions this year about bank branch  
13 visits. So households were asked how many times  
14 in the past 12 months they had visited a bank branch  
15 and spoken in person with a teller or other  
16 employee. Households may visit a branch to access  
17 their accounts which was asked about in the past,  
18 but also to learn about new products or services  
19 or to resolve an issue they have with their account.

20           Overall, bank branch visits were very  
21 common. Eighty-six percent of households visited  
22 at least once in the last 12 months and more than

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1 a third visited ten or more times in the past 12  
2 months. And we see this across different  
3 segments.

4 A few groups of households were  
5 particularly likely to visit a branch. Rural  
6 households, in particular, were more likely to  
7 visit a branch. And almost half of them visited  
8 10 or more times in the past 12 months. The rural  
9 households do seem to be relying on branches for  
10 many activities.

11 We also, somewhat surprisingly, found  
12 that even for households who do not use tellers as  
13 their main access method for their account were  
14 likely to visit a branch. Households who used  
15 mobile as their primary access method, for example,  
16 more than 80 percent of them visited a branch in  
17 the past 12 months, and about a quarter of them  
18 visited 10 or more times in the past 12 months. And  
19 the patterns, as you can see, are family similar  
20 for households who use online as their primary  
21 access method.

22 So turning to a different topic now, we

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1 also asked about alternative financial services  
2 use in the past 12 months. These are questions  
3 that have been asked over the past several surveys.  
4 We can categorize these services into two sets. So  
5 transaction AFS, these are good questions we asked  
6 about our nonbank money orders, nonbank check  
7 cashing, and nonbank international remittances.  
8 For credit AFS, the products we asked about are pay  
9 day loans, pawn shop loans, rent-to-own service,  
10 refund anticipation loans, and auto title loans.

11 And overall, what we see is that AFS use  
12 continues to decline. Overall use fell from 24.9  
13 percent of households in 2013 to 24 percent of  
14 households in 2015, and 22.1 percent of households  
15 in 2017. We see a consistent downward trend in  
16 transaction AFS, but while credit AFS fell between  
17 2015 and 2017, it's at about the level it was in  
18 2013.

19 So we can also look at AFS use by banking  
20 status. For unbanked households who tend to use  
21 AFS more frequently, both transaction and credit  
22 AFS use declined. For banked households from 2015

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1 to 2017, transaction AFS use declined.

2 Now I'll turn it to Alicia.

3 MS. LLORO: Thanks, Kate. So the 2017  
4 survey included some new questions to capture the  
5 full range of credit products that are likely  
6 reported to the major credit bureaus. So we call  
7 this credit "mainstream credit." These products  
8 include credit cards, auto loans, student loans,  
9 mortgages, home equity loans, and lines of credit,  
10 personal loans or lines of credit from a bank, and  
11 also personal loans or lines of credit from a  
12 company other than a bank, such as a finance company  
13 loan.

14 So in 2017, about 20 percent of  
15 households had no mainstream credit in the past 12  
16 months. So these households likely did not have  
17 a credit score and likely faced substantially  
18 reduced access to mainstream credit.

19 Looking across household  
20 characteristics, several groups were more likely  
21 not to have mainstream credit: unbanked  
22 households, households with lower income, less

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1 educated households, households headed by a  
2 working age person with a disability, black and  
3 household households, and foreign born,  
4 non-citizen households.

5 Differences by income were especially  
6 pronounced. Looking at households with an income  
7 less than \$15,000, over half of them had no  
8 mainstream credit. More than a third of  
9 households with income \$15,000 to \$30,000 had no  
10 mainstream credit. This is compared to only about  
11 4 percent of households with at least \$75,000 in  
12 income.

13 There were also large differences by  
14 disability status and race and ethnicity. We  
15 showed disability status on the left, about 40  
16 percent of households headed by a working age  
17 person with a disability had no mainstream credit.  
18 Looking at race and ethnicity, about a third of both  
19 black and Hispanic households had no mainstream  
20 credit. This is compared to only about 14 percent  
21 for white households.

22 So digging into race and ethnicity a

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1 little bit more, one of the things you might be  
2 thinking is maybe it's an income story because I  
3 showed you large differences by income, but one  
4 thing that was striking is if we look across income  
5 categories, the pattern remains. In fact, if we  
6 look at the two highest income groups, we have the  
7 \$50,000 to \$75,000, both black and Hispanic  
8 households were more than twice as likely as white  
9 households not to have mainstream credit. And for  
10 the highest income group, black households were  
11 nearly three times as likely as white households  
12 not to have mainstream credit. And Hispanic  
13 households were about twice as likely. In fact,  
14 even when we control for more characteristics,  
15 these patterns remain.

16 Turning to geography, we have no  
17 mainstream credit by state, so the patterns look  
18 somewhat similar to what we find for the unbanked.  
19 The rates of no mainstream credit are much higher  
20 in the South. The state with the highest rate of  
21 no mainstream credit was Mississippi and that's  
22 nearly 40 percent of households had no mainstream

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1 credit, which was strikingly high. The lowest  
2 state was Minnesota with 8.1 percent. They also  
3 had the lowest unbanked rate, I believe.

4 So now we turn to mainstream small  
5 dollar credit. So we define mainstream small  
6 dollar credit to include credit cards from Visa,  
7 MasterCard, American Express, or Discover and also  
8 personal loans or lines of credit from a bank.

9 So we classify the household as having  
10 unmet demand for mainstream small dollar credit,  
11 if any of the three situations apply. So the first  
12 one is if they applied for a credit card or personal  
13 loan or line of credit from a bank, and were either  
14 denied or not given as much credit as they applied  
15 for. The second situation is if they thought about  
16 applying for these products, but didn't do so or  
17 changed their mind because they thought they might  
18 be turned down. And then the third condition is  
19 if they used one of the credit AFS products that  
20 Kate mentioned.

21 So we find that 12.9 percent of  
22 households had unmet demand for mainstream small

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1 dollar credit in 2017. So staying current on bills  
2 is one potential indicator of credit worthiness  
3 that we asked about in the survey. And we find that  
4 over half of these households did stay current on  
5 their bills in the past 21 months.

6 So that wraps up the contents, the new  
7 content for the presentation. As Jeffrey  
8 mentioned, we have more results and more things in  
9 the full report, which you can take a look at. And  
10 then finally, I'd just like to wrap up with a brief  
11 advertisement for our [economicinclusion.gov](http://economicinclusion.gov)  
12 website. So here you can find the full report,  
13 along with the executive summary and many, many  
14 appendix tables.

15 (Laughter.)

16 Probably took way too long to put  
17 together, but they are there for you. We also have  
18 a custom data table and a custom chart table, so  
19 if you're interested in making your own tables that  
20 you couldn't find in our big block of appendix  
21 tables, you can do so -- you can make your own  
22 charts.

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1           Something new that we have this year are  
2 five-year estimates of unbanked and underbanked  
3 rates. So these estimates combined data from  
4 three consecutive surveys to give us a much larger  
5 sample. So since we have a larger sample, the  
6 estimates are more precise and we were able to  
7 provide them for more geographies and more  
8 subpopulations than we have in the past. So we  
9 have more documentation that describes the  
10 estimates and how to use them on the website as  
11 well, if you're interested in those. So this is  
12 something that's been a long time in the making so  
13 we're happy to finally have those out there.

14           And then finally for users who are  
15 interested in the raw data, we also have that  
16 available along with documentation. Thank you  
17 very much. I'll turn it back to Karyen.

18           MS. CHU: Thank you. Now we're happy  
19 to take any questions. Bob, and we'll just go  
20 around --

21           MEMBER ANNIBALE: Just one. First  
22 thing, just thank you again. I mean the report is

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1       excellent. The data that's available allows us to  
2       do analysis down on a market basis, on a state  
3       basis, and regional basis, but also as Wade and I  
4       have talked about, this aggregating data, how  
5       critical it is.

6               As we achieve numbers that -- when you  
7       see the number for whites, for example, especially  
8       on race at 3 percent. That's amazing. And that  
9       will include whites who are from the disability  
10      community as well, which are at a very high rate,  
11      right? Or self-disclosed, right?

12             So when you really look at and we  
13      disaggregate by sector, I'm talking about  
14      unbanked, let's call it from there. We really have  
15      our tasks that helps drive where we should spend  
16      more time. And I think it's important that we  
17      always disaggregate. Those last slides were  
18      really helpful. I will be doing it all of your  
19      categories. Because -- and the same kind of  
20      reasons for not having an account, I think it would  
21      vary enormously. If you do -- and I know we have  
22      it in the raw data because I always use -- we do

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1 a lot of work with immigrant integration. So if  
2 I look at foreign born and then foreign born  
3 citizen, we always had a dramatic change in the  
4 amount -- the drop in the unbanked. It was like  
5 a third, I think of the -- so foreign born. And  
6 when you become citizen and why we push citizenship  
7 so much, we see a huge drop.

8 And I think the reasons for being  
9 unbanked, if you do, for example, immigrants or  
10 foreign born if you use that as a proxy, will be  
11 things like documentation. We were concerned that  
12 they don't have documentation, but that didn't  
13 appear. So just as a sample, it would be a smaller  
14 part of the whole.

15 And I think as we look at why black or  
16 Hispanic, what are the reasons by community, that's  
17 how I think we can then try to attack the causes  
18 because now our challenge should be the disparity,  
19 really the geographic and Mississippi didn't  
20 surprise me. I've never been --

21 (Laughter.)

22 -- so I self-disclose, but it usually

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1 ranks amongst the poorest states in the country,  
2 right? I mean the other socio-economic  
3 categories. So it would correspond here.

4 But I think as we disaggregate, we can  
5 then go deeper into what's our strategy for  
6 different communities.

7 MS. CHU: Thank you. So we do have, as  
8 Alicia mentioned, we have I think over 80 appendix  
9 tables on the site that do a huge amount of  
10 disaggregation. We show the rates and a lot of  
11 these measures by many, many, many different  
12 socio-economic and demographic groups. And also  
13 on the economicinclusion.gov, we have a custom tool  
14 where you can create your own tables and so you can  
15 disaggregate to different communities, different  
16 subgroups within communities. Now the caveat is  
17 obviously with 35,000 households, the smaller the  
18 community, the smaller the sub-population, right,  
19 we start to run out of sample. And that's actually  
20 where the five-year estimates are coming in to be  
21 particularly helpful because we recognize that  
22 that was a gap and that people really were hungering

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1 for information at smaller geographies for smaller  
2 subgroups. And so we actually worked with the  
3 Census Bureau to develop weights, right, to  
4 correctly account for sort of the sampling over  
5 three different surveys so that we could actually  
6 combine the data, you know, statistically soundly,  
7 right, and produce sound estimates that would give  
8 us more geographies and importantly also more  
9 subgroups within geographies. Thank you.

10 Michael?

11 MEMBER BARR: Just to echo Bob in  
12 thanking you all once again for this really amazing  
13 report and set of data analytic tools. I've played  
14 around a little bit on your website over the years,  
15 and it's always getting better and it's really  
16 exciting to have that opportunity to play with the  
17 data and I'm deeply appreciative for the work that  
18 went into this.

19 I just -- continuing along the line with  
20 Bob, I mean I'm struck in this survey as I was in  
21 the previous ones about the concentration, the  
22 overwhelming weight of the rural African-American

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1 South and producing the unbanked numbers and the  
2 lack of access to mainstream credit in the rural  
3 African-American South.

4 I think we ought to think about how to  
5 use that to drive resources to work on the problem  
6 in a much more concentrated way. I'm not saying  
7 there aren't other problems. Obviously, the  
8 issues with immigrants to our country is another  
9 big area of focus, but if we could think about what  
10 on the ground would actually move the needle on that  
11 in some more precise way.

12 So for example, I'll make something up  
13 because I don't see it in the data, but let's say  
14 the problem of trust among rural  
15 African-Americans, southern population is because  
16 of the lack of diversity in tellers in banks and  
17 their communities. Again, I don't know from the  
18 data, but we could at least wonder whether that's  
19 part of the factor -- could there be a concentrated  
20 effort on improving diversity of tellers in those  
21 communities?

22 If it turns out it's driven by something

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1 completely different, if it's driven by dispersion  
2 of the population that can't be readily fixed by  
3 building branches, that would be another issue.  
4 It would be useful to just put a ton of energy into  
5 figuring out what the answer or set of answers to  
6 that question is.

7 MS. CHU: Thank you, Michael. So one  
8 of the major goals of us putting out the survey,  
9 the data tools, et cetera, is to allow communities,  
10 groups, industry participants to dive deep into the  
11 data to answer the specific questions that address  
12 and help them think about how to address these  
13 issues in their communities. So you know, greater  
14 publicity for these and certainly we know from sort  
15 of being out in the community that community groups  
16 know about this. Banks know about this. They do  
17 use it, and we try, you know, as you mentioned, to  
18 improve the capabilities each time and to give more  
19 additional data points that are helpful.

20 Janie.

21 MEMBER BARRERA: Karen, thank you all  
22 for this work and just to follow up on that, I think

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1 what I would like to do is how do we connect the  
2 CDFIs that are out in our communities with this data  
3 because it's the CDFIs who are the feet on the  
4 ground. They're the resources that are out there.  
5 So let's look at national organizations that work  
6 on CDFI issues, and I think in some way there's a  
7 way to connect dots with CRA on this with this data  
8 as well and we all know there is information or  
9 they're reflecting information on CRA right now.  
10 So if we use this data and connect the dots would  
11 be something that I would look forward to helping  
12 with.

13 MR. MILLER: I just -- to take a moment  
14 on that point specifically -- your first point,  
15 Janie. So we work closely with our consumer  
16 community affairs folks that are out in the  
17 communities.

18 MEMBER BARRERA: We see them out there  
19 right now.

20 MR. MILLER: Yes, you do. And with  
21 this data we bring it to the -- we have many, many  
22 meetings with local groups and talk -- use the data

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1 tools that Karyen is talking about and make sure  
2 they understand what's going on and I think your  
3 point is well taken and Ms. Ortiz and her shop, and  
4 the folks you see behind me, are doing that, and  
5 always looking for ways to do it better, including  
6 connections to CDFIs. Great point.

7 MEMBER BECK: Very good work. Very  
8 important. I have two things, and they might be  
9 wish list items for the next edition. And for the  
10 first time I'm actually not going to ask an  
11 education question.

12 (Laughter.)

13 But I was struck by -- maybe two years  
14 ago we had a series of presentations about people  
15 with disabilities and the challenges they face.  
16 And those numbers are very evident here again. And  
17 I don't know if it could be fair to add to the work  
18 you've done or the next round, access to ABLE  
19 accounts.

20 Is that going to be make a difference  
21 because that was a very specific barrier to what  
22 is obviously a very big challenge. So tracking

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1 that access and how that translates into people  
2 then being comfortable in getting into the banking  
3 system and saying they have enough assets would be  
4 a really interesting number. And that again,  
5 might be for the future.

6 The second thing, the trend lines are  
7 good. But it's also -- it's very hard to figure  
8 out is that the economy, because people are  
9 working? Or is there any specific effort from the  
10 banking community that's actually improved the  
11 numbers? So I don't know if it's possible to say  
12 what has the change in the attitude of the banks  
13 offering a basic account, a safe account, marketing  
14 plans for inclusion, are they a part of the  
15 improvement or is it strictly the rising tide, all  
16 boats. So if there's a way to ferret out that  
17 marketing hopefully success, especially going  
18 forward on the communities we just talked about  
19 would be really helpful.

20 MS. CHU: So on your second question,  
21 our data we're presenting is at a national scale,  
22 right? What we do see is that the improvements

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1 from 2011 when it was -- unbanked rate was the  
2 highest, to 2017 now, that much of the -- much of  
3 it, but not all of the improvement can be attributed  
4 to improving socio-economic situation of  
5 households.

6 What was the percentage? Do you  
7 remember, Alicia?

8 MS. FRITZDIXON: It was about two  
9 thirds.

10 MS. CHU: So about two thirds of the  
11 decline in the unbanked rate could be explained by  
12 basically improvements and inter-economic  
13 conditions, but about a third could not be  
14 explained by that.

15 Now we can't tell you what that  
16 additional third is, but certainly, I think, lots  
17 of factors go into those improvements in the  
18 additional third.

19 MR. MILLER: I thought it was the work  
20 of the committee.

21 (Laughter.)

22 MEMBER BECK: That's kind of what I was

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1 hoping to hear, actually.

2 MEMBER BOSTON: I think it's excellent  
3 work, as always. I have two thoughts. One is  
4 moving forward the next time, I think you may want  
5 to see if we can expand our survey base. I have  
6 a feeling that we may be missing many poor Americans  
7 who may not have access to the service. And maybe  
8 we may want to look at for some additional nonprofit  
9 organizations or some other way that we can add to  
10 this great work, because I hate for people to get  
11 the misconception that things are improving for  
12 everyone when we know there's a large group of  
13 Americans who are just a difficult time  
14 financially. And they may not be represented in  
15 this group.

16 That's not to take away anything that  
17 you're doing. I think this is phenomenal work.  
18 It's just something, I think, maybe we might want  
19 to think about, how we can expand moving forward  
20 so we can get a broader look at this issue.

21 The second question I have I thought is  
22 always is my people who are at the top,

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1 African-Americans, and we have to do some issues  
2 among our community. But I was really concerned  
3 about no mainstreamed credit. And the fact that  
4 even if your income rose, it seems that might be  
5 a real issue for people of color in the United  
6 States. They would look at why or do we have any  
7 -- or is it just because it's not in the banking  
8 system? Is that something we need to try to look  
9 more to? I'm just asking a question so I can get  
10 a better understanding.

11 And then also is there systemic issues  
12 which I believe there is, but -- that we might want  
13 to look at in terms of our credit scoring system  
14 in the United States where it becomes an issue for  
15 a person who does not have credit, who may choose  
16 to be debt free and still be -- have issues when  
17 it comes to no financial success in the United  
18 States.

19 So these are just some questions that  
20 maybe we want to think about, but great report.  
21 Thank you.

22 MS. CHU: Thank you. Jose?

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1                   MEMBER CISNEROS: Yes, thank you, and  
2                   congratulations again, wonderful report and  
3                   continued excellent data.

4                   A couple of areas I wanted to comment  
5                   on and the first one is really my continued  
6                   satisfaction in seeing the information about use  
7                   of bank branches. I think we're all very often  
8                   excited about new and exciting technologies and  
9                   patterns and practices of mobile or online and new  
10                  ways of working with our bank branches that we might  
11                  unfortunately forget that there's a large portion  
12                  of folks that still do banking the old fashioned  
13                  way and walk in and talk to a human being, and travel  
14                  to a brick and mortar bank branch. And I don't want  
15                  to forget those folks.

16                  I may have mentioned this before, but  
17                  in our children's savings account program in San  
18                  Francisco, where we to date have opened 35,000  
19                  college savings accounts for children in our public  
20                  school district, I'm impressed, always impressed  
21                  there that the large proportion of people that make  
22                  their deposits into that account by again walking

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1 themselves into a bank branch. A huge portion of  
2 first time deposits are made in the bank branch,  
3 and a significant number of all of the deposits --  
4 even repeat deposits -- are still made by folks  
5 walking into a bank branch. And that program, much  
6 like the universe we're looking at here, we're  
7 looking at the lowest income, most underserved and  
8 vulnerable constituents. And I think that this  
9 just reinforces how important it is for us to see  
10 the value of bank branch access to these  
11 populations that we're trying to reach and trying  
12 to bring success to.

13 I have one other nuance on the bank  
14 branch access that I think we need to stay alert  
15 to and that is the value of services and the value  
16 of assistance that folks are getting when they do  
17 go into the bank branch. Our city, like many  
18 cities across the country, through our Bank On San  
19 Francisco and Bank On programs across the country,  
20 are now reorienting and focusing on the new safe  
21 accounts that many banks are offering thanks to the  
22 good work of the FDIC and the Coalition of Cities

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1 for Financial Empowerment, has brought now upwards  
2 of I think close to two dozen banks that are  
3 offering truly safe accounts with no overdraft  
4 opportunities.

5 The story though I want to tell is that  
6 in the last year, we actually did some secret  
7 shoppers -- sent some secret shoppers out into bank  
8 branches in our city to banks that offered these  
9 now overdraft-free accounts. And we got,  
10 unfortunately, varying degrees of quality of  
11 information through our secret shopper efforts.  
12 In some places, that safe account was completely  
13 not discussed or even offered to someone who was  
14 clearly asking for it. And so we shared those  
15 results with our partner banks and to their credit,  
16 many have redoubled their training efforts in that.

17 So it brings me to given the importance  
18 of bank branch -- of performance, folks in the bank  
19 branches, I wonder if we might want to find a way  
20 to see how people felt they were served when they  
21 went into those bank branches, and maybe that's a  
22 question we can ask across all the access levels.

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1           Are your banking partners, you know,  
2           giving you what you need? What's the quality of  
3           the service you're getting? No matter what method  
4           you're using and if you happen to be going into a  
5           bank branch, are you getting the assistance? Are  
6           you getting the support? Are you getting the  
7           information that's needed? Or was something  
8           missing? Did it become a deterrent in some way or  
9           lead to confusion or lack of options? So I just  
10          want to keep delving into that, and particularly  
11          don't want to forget how it works with bank  
12          branches.

13                 And then I have one other area. I can't  
14                 recall if we include this as well, but I wonder if  
15                 we ask people about their overdraft experience.  
16                 Again, particularly now when we finally have an  
17                 option that's overdraft-free, I wonder how vital  
18                 that could be and how much of a savings that could  
19                 be for folks who are not in an overdraft-free  
20                 account. I wonder if we could maybe gather some  
21                 information about did you have an overdraft last  
22                 draft or in the past year or whatever, and if so,

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1           how many? Similar to the way we ask about the rates  
2           of other types of experiences that people are  
3           finding, how much did that cost you? You know,  
4           what kind of an impact did that have on you? What  
5           caused the overdraft? I can see where that would  
6           be really valuable and particularly in this world  
7           where now we have a safer alternative, I can see  
8           where that data could be very important and lead  
9           us towards the audiences we need to bring these new  
10          safe accounts to. Thank you again for your work.

11                       MS. CHU: Thank you. Director  
12          Gruenberg?

13                       DIRECTOR GRUENBERG: Actually, I'll  
14          pass and give the members of the committee first  
15          dibs. I'll come back later.

16                       CHAIRMAN McWILLIAMS: Oh, no, no. Now  
17          I have to give it to you.

18                       (Laughter.)

19                       MEMBER HENDERSON: Well, good morning,  
20          everyone. And again, I'm Wade Henderson, by the  
21          way. I'd like to add my congratulations to the  
22          remarks that you've gotten from all of the

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1 committee. Great work, tremendous research.  
2 Thank you for doing it.

3 I want to do a bit of a follow up to a  
4 question that Michael Barr began raising about  
5 targeted assistance. And I'm looking at slide 7,  
6 slide 9, and slide 10. Seven lists the household  
7 characteristics, and I think you have six  
8 characteristics listed that it seems to me are  
9 higher among those households. And there's a lot  
10 of overlap, I suspect. If you were to put these  
11 characteristics together, it would produce a  
12 particular profile of an African-American or  
13 Latino household, lower income, less well  
14 educated, perhaps younger, indeed working age  
15 disability could be a factor, although I agree, it  
16 needs to be disaggregated, and the volatile income  
17 characteristics. So those factors seem to suggest  
18 a population of individuals.

19 Now this may be beyond the ability of  
20 your working group to assess, but I'm wondering  
21 whether you have an overall assessment of the  
22 number of individuals, not just the percentage

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1 involved. What would you think would be the number  
2 of people in these categories? So that's one  
3 question. And if it's not possible to determine  
4 that from the survey data you assembled, is it  
5 possible that you could recommend an agency or an  
6 organization that might already have access to that  
7 data because they're looking at it somewhat  
8 differently.

9 Secondly, on number ten, you have the  
10 states, the unbanked states and it's clear that the  
11 South, the old South and dare I say it, the old  
12 confederacy, share certain characteristics that  
13 are clearly relevant to assessing where  
14 investments and additional resources are needed  
15 and so I would be interested in hearing your  
16 perspective on that because it ultimately goes to  
17 my over-arching question which is based on the data  
18 that you have assembled, what are the implications  
19 of this data going forward for the country as a  
20 whole? What do you think this data says about  
21 where we are at this moment in time and knowing what  
22 you do about the changing demographics of the

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1 country, about the future of the American work  
2 force, about communities that we are putting  
3 together, what do you think this data suggests?

4 And then one last question, and I  
5 apologize --- just curious -- the last one is: have  
6 you been able to track data about bank branch  
7 closings between the surveys that you have done and  
8 the sort of here and now. I'm asking that in part  
9 because there is a proposal on the table to review  
10 the Community Reinvestment Act which from a  
11 personal standpoint gives me great trouble. And  
12 I'm curious about the degree to which there is some  
13 documentation of branches that have closed over the  
14 past year between surveys. So thank you.

15 MS. CHU: Let me try to address that,  
16 at least a couple of your questions.

17 MEMBER HENDERSON: Yes, sure.

18 MS. CHU: For the number of people you  
19 asked in these different categories, we can  
20 certainly give an estimate sort of broadly. The  
21 smaller the group, the less precise that estimate  
22 is going to be, but we can certainly give size

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1 somewhat, in general, the estimates of the  
2 population sizes other than just shares.

3 Implications of the data actually we  
4 are going to talk about some implications that  
5 we've drawn. Certainly, they're not the only  
6 implications that can be drawn from the data, but  
7 they're the implications that we've drawn that are  
8 included in the report. We will cover that  
9 actually in the next panel.

10 MEMBER HENDERSON: Okay, fantastic.

11 MS. CHU: And are we able to track  
12 branch closings? We actually, so the FDIC does  
13 have a data set. It's the summary of deposit data  
14 which has, which comes out every year and that has  
15 bank branches and bank branch locations on it. And  
16 that's certainly a data set that can be used to look  
17 at bank branch locations over time.

18 MEMBER HENDERSON: Fantastic. Thank  
19 you so much. And again, tremendous work you guys  
20 should be very proud of what you've done.

21 MR. MILLER: We've been talking in  
22 terms of households, but we have the overall

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1 numbers of the number of people who live in the  
2 households. Do we know that off the top of our  
3 head? Sorry.

4 (Laughter.)

5 MS. CHU: Andrea.

6 MEMBER LEVERE: So first I want to say  
7 that this work has really changed the national  
8 conversation around this issue. And I know we have  
9 implications conversation, so I'll save some of the  
10 ways that we see the implications every day and just  
11 focus on the data first. But it really has changed  
12 people's conversations and it changes who even  
13 knows this is an issue and how they change their  
14 practices across all the sectors.

15 You probably know that my applied  
16 research team is already sitting there figuring out  
17 how all of this goes into the 2019 Prosperity Now  
18 Scorecard. And just to echo Bob's point, this  
19 issue around disaggregation is absolutely  
20 essential. And so we've been able to integrate all  
21 of your data and disaggregate it by race and the  
22 new data we all have on disability and incredible

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1 data we have on credit that's come from the New York  
2 Fed that we've been able to integrate looking  
3 across all of this work. And when we get to the  
4 implications, the role of this data and us being  
5 able to create these profiles by cities as small  
6 as a thousand has just been quite profound and every  
7 mayor looking at this work and other things about  
8 the data. We can talk about that next.

9 I want to just answer just a couple of  
10 questions going to my friend Michael. In the  
11 issue, I think, and I'm going to channel Bill Bynum  
12 and I can't do that very effectively, of hope, but  
13 it's all about the banking deserts. And if we look  
14 at what's happened to Mississippi, and a major  
15 regional bank shutting all their branches in all  
16 these rural communities, and I won't mention the  
17 name of the bank, but what they did is they gave  
18 Bill for dollar these branches, and then Bill  
19 opened credit unions in each of these areas.  
20 People were driving 50 miles just to cash a check  
21 because there's no ATM machines anywhere.

22 And as we know, and I'm sure this is

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1 connected, there's a whole group of CDFIs that  
2 Jamie knows that are working on this issue of  
3 persistent poverty, not just in the rural South,  
4 but in the colonus Native American communities and  
5 in Appalachia where this is all key. So I think  
6 these communities we all work together. CDFIs are  
7 absolutely critical in this, and I think we view  
8 playing an increasing important role.

9 When we get to these issues around race,  
10 and I think you know what I'm going to say, this  
11 issue around credit is all tied to wealth, right?  
12 We can't stop looking at income because income is  
13 not comparable when you look by race because wealth  
14 is so profoundly different that that is what is  
15 driving, not all -- there's never one factor -- but  
16 that is the factor that's driving all these issues  
17 around credit. And as you know in the scorecard  
18 we split everybody by who has subprime and who has  
19 prime credit and looking at these together. So  
20 those were kind of the big topics for us to think  
21 about.

22 I do have two data questions that I

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1 wanted to ask. So going to page 12 where you look  
2 at unbanked households that are not at all likely  
3 to open an account in the next 12 months, this is  
4 a new data point for me and really fascinating.  
5 And so I wonder with the 58.7 percent, if you  
6 disaggregated that by geography and race, and that  
7 may be unfair to ask the team here, but to me, back  
8 to what Michael was saying before we look at that,  
9 how is that -- rather than you know, I've always  
10 been so dissatisfied by I don't have enough money  
11 to open an account and I'm totally convinced that  
12 there's reasons behind that, behind besides just  
13 not having enough money. It goes back to the  
14 issues of trust and who feels comfortable and where  
15 there's a bank branch?

16 So I'm just curious, any --

17 MS. CHU: Not at all likely to open an  
18 account. Appendix Table A15.

19 (Laughter.)

20 MEMBER LEVERE: What your revenge is to  
21 me.

22 (Laughter.)

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1 MS. CHU: Appendix Table A15 breaks  
2 that out by all the household demographic factors  
3 and economic factors.

4 MEMBER LEVERE: I should just look at  
5 that excellent table.

6 MS. CHU: You could look at that. I  
7 don't believe we broke it out by geography,  
8 correct? Not in an existing appendix table.

9 MS. FRITZDIXON: The Census region is  
10 in the demographics.

11 MS. CHU: Census region. But not to  
12 fear, we have our excellent data tool that you can  
13 use on economicinclusion.com.

14 MEMBER LEVERE: The other data point  
15 that I'm curious about is when you said that the  
16 unbanked population, only 50 percent of it is using  
17 alternative financial service providers. What  
18 are the other 50 percent doing? Is it all just a  
19 cash economy? Do we know?

20 MS. CHU: So we don't actually know.  
21 So one possibility is certainly cash is one option,  
22 but it's also possible that there are just new

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1 methods. The landscape, payments landscape is  
2 changing so quickly that it's possible that people  
3 are using mechanisms that we're not quite  
4 measuring. So that's another possibility for sort  
5 of seeing that transaction fold because exactly  
6 what are they doing.

7 MEMBER LEVERE: Those are millions of  
8 people, right?

9 MS. CHU: They don't have a bank  
10 account.

11 MEMBER LEVERE: Thank you. And keep  
12 going.

13 MS. CHU: Pat.

14 MEMBER MCCOY: I want to first thank  
15 you and the team. Your research here and the fact  
16 that it has gone on back so many years is path  
17 breaking. It's so important and I applaud you.

18 I also wanted to echo the importance of  
19 the FDIC's commitment to putting the data out there  
20 so the public can use it. I'm fascinated by your  
21 new tools and the aggregation going back five  
22 years. But in addition, I just wanted to say the

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1 FDIC's other data sets, I'm on the website every  
2 week. It's a treasure trove. My students are using  
3 it. It's just incredible. I'm not on the other  
4 regulators' websites nearly as often.

5 (Laughter.)

6 CHAIRMAN McWILLIAMS: Be careful.  
7 There are some of them in the room.

8 (Laughter.)

9 MEMBER MCCOY: I had three  
10 observations. I'll try to keep this brief. On  
11 the reasons why people might be unbanked, I know  
12 in the past we've had discussion of circumstances  
13 in which some people apply for bank accounts are  
14 turned down. And you have one question that may  
15 capture that imperfectly which is is your reason,  
16 ID, credit, or former bank account problems, but  
17 that doesn't perfectly map into have you been  
18 turned down, if you've applied for a bank account  
19 and been turned down. That might be interesting  
20 to pinpoint.

21 The second thing is, especially in New  
22 England, I'm quite mindful that there are many

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1 geographic areas with really bad cell service and  
2 so the mobile penetration there is highly  
3 problematic. And I also grew up in Kansas and I'm  
4 sure there are places out there that have the same  
5 difficulty. So it would be interesting to have  
6 somebody map cell coverage and mobile penetration.

7 And then the last thing as a banking law  
8 professor, when I look at a map of states, and see  
9 such disparate outcomes, one of the things I wonder  
10 is what is the relationship between a particular  
11 state's banking law environment and the  
12 distribution of services. Is there a model state  
13 law environment to which we should aspire to help  
14 people become more banked?

15 That research is a little tricky to  
16 conduct because you have to tease out the effect  
17 of federal preemption, but I've certainly in other  
18 contexts worked on those types of studies and I  
19 think they can be eye opening. Thank you.

20 MEMBER MCDONALD: I would like to ditto  
21 everyone else's comments as far as the work that  
22 your committee has been doing for a number of years.

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1           As I look around, I'm probably one of  
2           the most senior members of the committee and so it  
3           has taken me back to our original task and what we  
4           wanted to accomplish. The data we have here is  
5           very good, strong data and I would like to see the  
6           years also added to the credit side and whether or  
7           not we're improving in the area of extending  
8           credit. That was one of the major issues because  
9           when we talked about in the past about payday  
10          lending, etcetera, I think it would be very, very  
11          important to see whether or not we're making a dent  
12          in one of the most critical issues.

13          The second piece that brings me back to  
14          our initial intent was the fact that FDIC has done  
15          a tremendous amount of work in this area all the  
16          way from looking at policy on compliance side,  
17          policy on CRA, as well as the outreach work. I know  
18          a lot of the individuals with FDIC, they are more  
19          involved in outreach today than I've seen ever.  
20          And they continue to be involved in outreach. How  
21          do we measure that? How do we look at that to say  
22          that has been a success and whether or not we need

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1 to put more resources in those areas.

2 Someone talked about perhaps looking at  
3 and fine tuning some areas as to how we could make  
4 more progress in the areas that we're looking to  
5 change, and I think if we look back at what has been  
6 done with the FDIC outreach, it has been  
7 tremendous.

8 The third piece I want to talk about is  
9 that at the beginning of this task force we talked  
10 about whether or not we needed to refine or look  
11 at the whole CRA issue and how do we measure it.  
12 Thinking in terms of closing branches, how is that  
13 affecting a lot of the individuals we're talking  
14 about? A lot of the branches are being closed in  
15 low-income neighborhoods, right? And what effect  
16 do we have on that? So what can FDIC do to sort  
17 of reverse that trend? And of course, I have some  
18 suggestions that I won't put on the table today,  
19 but if you begin looking at what you want to  
20 influence, you increase the encouragement by  
21 changing some of the rules in CRA. If, for  
22 example, more credit can be given for these

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1 branches that are unprofitable, let's face it, it's  
2 getting down to dollars and cents for a lot of these  
3 institutions, including mine, which is an  
4 African-American owned institution, let's begin  
5 looking at what type of credit an institution is  
6 given to keep these branches open. I think there's  
7 a lot of work -- there's some work that could be  
8 done in that area that perhaps changed the  
9 trajectory of having some of these branches either  
10 stay open or closed. That could be almost an  
11 immediate correction that could happen.

12 Again, the work that we're doing is  
13 phenomenal. And a lot of the members have said  
14 already, some of the thoughts that I had on how do  
15 we begin to use this information, and how do we  
16 begin to focus? And what are the objectives going  
17 forward for us?

18 So we have all of this data now. So if  
19 we could begin putting this data together to match  
20 some objectives as to what it is we want to change  
21 because obviously the work that the FDIC has done  
22 in this area has changed a lot of the numbers. We

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1 see it in the numbers in your report. We see it  
2 continuously each year. So if we could begin  
3 focusing in on some specific areas.

4 The African-American community and the  
5 Hispanic community suffers the most. What is it  
6 that we can do? What is it that we could point to  
7 this data that we need in order to change that  
8 dynamic? It would be very, very helpful.

9 MEMBER SWAGEL: Great. Thank you. I  
10 have two suggestions and maybe in trying to answer  
11 some of the questions, rather than asking questions  
12 and so many questions have been asked. And then  
13 one comment which you'll see is slightly critical.

14 So working backwards, I was looking at  
15 Slide 27 first, and I think Pat and I were thinking  
16 about the same thing which is the state one and what  
17 struck me -- if we can flip to 27, was Minnesota  
18 does especially well, and is there something about  
19 that state and other states. And so you might in  
20 your analysis use the state as a level of  
21 observation and then can you identify things in the  
22 state?

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1                   The Lutheran Church over the years has  
2 had a focus on financial literacy and education in  
3 their -- according to the men's club, that's been  
4 a big focus. And is there something there?  
5 Anyway, I don't know. I'm just having a little bit  
6 of a Minnesota --

7                   (Laughter.)

8                   -- but obviously Minnesota has a strong  
9 economy and high incomes, high education levels,  
10 but some of the comments, after controlling for all  
11 of that, what else is left over? So I wonder if  
12 looking at the state level might help you.

13                  And I think you probably identify what  
14 others have identified, Michael identified and  
15 Wade Henderson identified, as rural  
16 African-Americans, even after you control for all  
17 these things are still being left out. It might  
18 just help you focus -- sharpen that point.

19                  And then on Slide 13, it's sort of the  
20 same thing, just a different way of cutting it is  
21 the idea was that -- it was interesting that some  
22 people -- I'm sorry, you might look at people who

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1 have never banked throughout their lifetime.  
2 People cycle in and out of the banking system,  
3 there's probably some people who just are never  
4 banked. If everyone is banked, imagine everyone  
5 is banked, and there's some people whose incomes  
6 are just very volatile -- everyone here is pay  
7 grade, right? I mean FDIC and the banks are not  
8 going to solve the problem of inequities in our  
9 society and income volatility. But if you could  
10 way okay, even after taking this into account,  
11 there are some people who never get into the banking  
12 system. And as Michael and Wade and others have  
13 said, they have particular profiles. Well, that  
14 would be really interesting and then you can focus  
15 on that.

16 So anyway, again, you obviously have  
17 the tools, you have the data. It's just another  
18 way of looking at it. And obviously, I agree with  
19 them. I bet you're going to end up with the  
20 profiles that the two of them suggested. That will  
21 suggest policy measures, et cetera.

22 So a very slight critical comment. On

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1 page 6, it just struck me the word "underbanked"  
2 at the top, I know what you mean, but there's a sense  
3 in which these are people who are using  
4 alternatives to banks. It's not exactly that  
5 they're underbanked. They're using alternatives  
6 to banks. So it's just a -- I don't want to get  
7 hung up on the wording, but the words might be not  
8 exactly what you mean.

9 And of course, the challenge to banks,  
10 their customers are going to other things and why  
11 are they doing that? Why are they letting them  
12 escape? That's just a comment.

13 MS. CHU: Thank you.

14 MEMBER WEICHER: I agree with the 14  
15 previous speakers.

16 (Laughter.)

17 John isn't here. On the quality of the  
18 research and I think it's extremely interesting.  
19 And I particularly have been impressed with the  
20 decline in the number of unbanked -- the proportion  
21 of unbanked households survey to survey. It's  
22 worth remembering that this is going on during the

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1 weakest economic recovery we've had since the  
2 1930s, and yet banks have been reaching out to  
3 people who certainly in the earlier years were  
4 probably having a harder time using credit, having  
5 enough in a way of a record to be able to use credit.  
6 But it's come down very sharply. And I think  
7 that's quite impressive.

8 And I've also been looking at the people  
9 who say they don't trust banks, and I think at least  
10 in the slides the decline in the unbanked rate tends  
11 to be overlooked as you look at other questions or  
12 answers such as the unbanked households which are  
13 not at all likely to open an account in the next  
14 12 months, that's going up a bit as the proportion  
15 of the smaller number of households who are  
16 unbanked to begin with. And one has to do a couple  
17 of multiplications in your head or with your  
18 calculator to be sure you understand what's been  
19 happening in the aggregate.

20 Related to this is the question about  
21 the primary reason for not being unbanked, and I'm  
22 looking particularly at not trusting banks. And

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1 12 percent who are unbanked primarily because they  
2 don't trust a bank, that's 12 percent of the 6.5  
3 percent who are unbanked which is less than 1  
4 percent of the total population of the United  
5 States, again, coming after an extremely weak  
6 economic period that we would not like to go through  
7 again during our lifetimes.

8 And indeed, also taking the proportion  
9 who say it is a reason that they don't trust the  
10 bank, that gives you about a little over one percent  
11 of the households who are unbanked because to some  
12 extent they don't trust a bank. And the total who  
13 don't trust a bank and who are unbanked works out  
14 to less than 2 percent of the population. It would  
15 be very interesting to know what that 2 percent  
16 looks like. Who are the people who don't trust the  
17 bank and are not banked and that ties into questions  
18 that a number of other people have been raising.

19 The thought which occurred to me is that  
20 foreign born households might be especially likely  
21 from some areas not to be -- not to trust banks  
22 because it seems to me there are countries in this

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1 world where it is prudent not to trust the banks,  
2 including the Central Bank, and the limited  
3 experience I have with immigrants I grew up with  
4 and who I've been related to, that attitude stuck  
5 through the first couple of decades of being here  
6 in the United States. And I didn't see a lot of  
7 evidence that foreign born showed up in a  
8 significant way in the slides. I haven't looked  
9 at the appendix tables, of course, and I'm going  
10 to look at them.

11 And then let me go back to where I  
12 started, and I think this is an extremely  
13 impressive piece of work and extremely interesting  
14 results.

15 MEMBER ANNIBALE: I have one point on  
16 that point. I'm on an advisory for the Government  
17 of Mexico on financial inclusion education. When  
18 we looked at the survey of Mexicans in America on  
19 the immigrant particular group, those surveyed at  
20 the consulates, we're finding 70 to 80 percent  
21 never had a bank account in Mexico. So as the  
22 largest group of immigrants we're probably

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1 speaking about, and we have programs with the  
2 Mexican Government here to try to get people to show  
3 that they could be opening an bank account and be  
4 documented. But if nearly 80 percent of the  
5 population of the largest immigrant community  
6 today are coming from a country without a banking  
7 history themselves, they suddenly come into the  
8 most complicated, as they would perceive it,  
9 financial center. And they have nothing to fall  
10 back on. And of course, language is a huge  
11 barrier, too. So amongst that group, I think we  
12 really have to go back to what you were saying,  
13 John. Think about there's perception and there's  
14 also experience. And the largest groups arriving  
15 today in the U.S. in that sense don't really have  
16 any bank experience, let alone a bad one.

17 MEMBER BOSTON: Also John brought  
18 something to my mind. Again, I'm going back to the  
19 issue of no mainstream credit, especially for  
20 people of color at the higher income levels. And  
21 maybe, I don't know if we asked this question, are  
22 they dealing with the aftermath of maybe losing

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1 their home during the Great Recession on the  
2 mortgage crisis? Because many households have not  
3 come back from that and for many reasons, they are  
4 not engaged in trying to get a mortgage, maybe  
5 getting a subprime car loan if they can get that.  
6 And some just don't know if that was part of that  
7 issue, but that might help again to begin a look  
8 a little deeper into that, because especially among  
9 African-Americans home ownership is important and  
10 if they're not being represented here, there might  
11 be an underlying reason why we may want to find out.

12 MR. MILLER: So Chairman McWilliams,  
13 we're about 20 minutes over the time for the first  
14 panel. We've got another hour devoted to this.  
15 We're scheduled to take a break and come back if  
16 that's all right with you.

17 CHAIRMAN McWILLIAMS: Sure. Let's  
18 take a break, and then let's continue. This has  
19 been a fascinating discussion, and I truly  
20 appreciate everybody expressing their views around  
21 the table, and I have some views of my own that I  
22 would like to share myself.

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1 MR. MILLER: 10:35, why don't we say?  
2 Thank you.

3 (Whereupon, the above-entitled matter  
4 went off the record at 10:23 a.m. and resumed at  
5 10:45 a.m.)

6 CHAIRMAN MCWILLIAMS: I just told the  
7 staff to prepare a Thanksgiving dinner, because at  
8 the rate at which we're going, we'll have to discuss  
9 until Thanksgiving.

10 (Laughter.)

11 Jonathan, please proceed.

12 MR. MILLER: Alright. So, I think  
13 that the same panelists, but now we're going to talk  
14 about the implications as we see them. And again,  
15 I think we'll have a pretty good discussion. So,  
16 Karyen?

17 MS. CHU: Thank you. Sorry, let me --  
18 So, the 2017 survey results suggest a number of  
19 opportunities to continue to increase the use of  
20 mainstream banking services by unbanked and  
21 underbanked households, to sustain the  
22 improvements that we've seen so far, and to further

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1 reduce the unbanked and underbanked rates, going  
2 forward.

3 There are five implications that we  
4 report -- that we describe in our report. The  
5 first focuses on expanding access to mainstream,  
6 small dollar credit for banked households. The  
7 second is about helping households build credit  
8 histories. The third focuses on using mobile  
9 banking to deepen banking relationships with  
10 underbanked households. The fourth implication  
11 relates to the continued importance of bank  
12 branches for banked households, and opportunities  
13 to reach unbanked customers through bank branches.  
14 And the fifth opportunity has to do with  
15 differential trends and continued high unbanked  
16 rates for some population segments.

17 So, the first survey implication is  
18 that new underwriting technologies could help  
19 expand access to small dollar credit -- mainstream  
20 small dollar credit -- for banked customers,  
21 including consumers with little or no credit  
22 history. So, we see from the results that 13

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1 percent of households have unmet demand for  
2 mainstream small dollar credit.

3 As a reminder, these are households  
4 that in the past 12 months applied for a credit  
5 card, or a personal loan, or a line of credit from  
6 a bank, and were either denied or didn't get the  
7 full amount that they applied for. Or they felt  
8 discouraged about applying and didn't apply. Or  
9 they used a credit AFS in the last 12 months.

10 So, among these households that have  
11 unmet demand for mainstream small dollar credit,  
12 almost nine out of ten are banked. And most have  
13 an active banking relationship. As you can see,  
14 87 percent of them directly deposit their incomes  
15 into their bank accounts. Ninety-five percent of  
16 them directly pay bills from their bank accounts,  
17 using methods such as electronic bill pay, their  
18 bank debit card, or personal checks.

19 Yet, in spite of their active banking  
20 relationship, only one third of these banked  
21 households actually applied for a credit card,  
22 personal loan, or a line of credit from a bank.

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1           So, for banked households, these banked  
2 households with unmet demand for mainstream small  
3 dollar credit, account balances and transactions  
4 may provide information for underwriting small  
5 dollar loans.

6           We see that, as we've seen, almost all  
7 of them pay their bills and receive income using  
8 their bank accounts. And in fact, almost all of  
9 them have been banked for 12 months or longer, which  
10 suggests that, for at least some of these  
11 households, there may be enough transactions to  
12 provide information that would be useful for  
13 underwriting small dollar loans.

14           In addition, six out of ten of these  
15 banked households with unmet demand for small  
16 dollar credit, for mainstream small dollar credit,  
17 are current on their bills in the past 12 months.  
18 And while this is obviously an incomplete measure  
19 of credit worthiness, it nevertheless provides  
20 some insight into the financial conditions of these  
21 households.

22           Moving on to our second implication,

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1 households with little or no credit history may not  
2 seek credit until a need arises. Helping these  
3 households build a credit history may particularly  
4 benefit Black households, Hispanic households, and  
5 households headed by a working age individual with  
6 a disability.

7 Our survey results show that one in five  
8 households likely have little or no mainstream  
9 credit, and therefore, consequently, little or no  
10 credit history. About three quarters of these  
11 households are banked, and they may not be aware  
12 of the importance of credit, and may not seek credit  
13 until a need arises.

14 In the previous panel, we showed that  
15 some population segments are significantly less  
16 likely to have mainstream credit, and consequently  
17 less likely to have a credit history. And we also  
18 showed that, even after accounting for household  
19 income, you'll recall, Black and Hispanic  
20 households remain less likely to have mainstream  
21 credit. This is also true for households headed  
22 by a working age individual with a disability.

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1           Helping banked households without a  
2           credit history build a credit history may  
3           particularly benefit these population segments  
4           which continue to have high unbanked and  
5           underbanked rates.

6           Our third implication focuses on mobile  
7           banking. Specifically, mobile banking holds real  
8           promise for deepening the connection between  
9           underbanked households and their banks, while  
10          increasing the safety and convenience of bill  
11          payments.

12          Forty-one percent of underbanked  
13          households pay some of their bills every month, or  
14          in a typical month, with cash or nonbanked money  
15          orders. Now, these same underbanked households  
16          have a high level of engagement with their banks  
17          and their bank accounts. As you see, 87 percent  
18          of them pay bills using their bank account in a  
19          typical month, and 82 percent directly deposit  
20          their income into their bank accounts.

21          That suggests that these underbanked  
22          households may be receptive to conducting a greater

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1 share of their basic financial transactions within  
2 the banking system.

3 Banks could encourage and facilitate  
4 the use of mobile bill pay and mobile  
5 person-to-person payments. For example, as eight  
6 in ten of these households have access to a  
7 smartphone, in fact, more than four in ten of these  
8 households already use mobile banking to access  
9 their accounts, but only a quarter use mobile bill  
10 pay, and even fewer use mobile person-to-person  
11 payments.

12 Using mobile payments instead of cash  
13 and nonbanked money orders obviously increases  
14 convenience and safety, and potentially deepens  
15 the connection between the households and their  
16 bank.

17 It is possible that these households  
18 are using cash and nonbanked money orders because  
19 of payee requirements. In that case, efforts to  
20 encourage and make it easier for a range of payees,  
21 such as individual landlords to accept mobile  
22 payments could certainly help. And also, efforts

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1 to increase customer and community awareness about  
2 innovations that have increased the speed and  
3 safety of mobile payments may help these households  
4 reduce their use of cash and nonbanked money orders  
5 to pay bills each month.

6 Our fourth implication, physical  
7 access to branches remains important for banked  
8 households. Opportunities may also exist for  
9 branch staff to inform unbanked households about  
10 products and services that can help meet their  
11 financial needs.

12 So, let's focus first on banked  
13 households. Earlier we saw that 74 percent, that  
14 first graph, of banked households used a bank  
15 teller to access their account in the past 12  
16 months. And we see from the bottom bar that more  
17 than one third of banked households visited a bank  
18 branch ten or more times. We also saw results that  
19 show that bank teller and bank branch use was  
20 prevalent, even for households that primarily use  
21 mobile banking to access their accounts.

22 In addition, there are some population

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1 segments, as mentioned in the previous  
2 presentation, that disproportionately use bank  
3 tellers as their primary, and often only, method  
4 of bank account access. For example, one in five  
5 -- I'm sorry, 38 percent -- of banked households  
6 in rural areas primarily use bank tellers to access  
7 their accounts. One in five of them use only bank  
8 tellers to access their accounts. And almost half  
9 of rural banked households visited a bank branch  
10 ten or more times in the past twelve months.

11 So, bank branches clearly remain an  
12 important access point for many different segments  
13 of banked households. Our survey results also  
14 show that some unbanked households visited bank  
15 branches in the past 12 months. Specifically, 15  
16 percent of unbanked households visited a bank  
17 branch at least once in the past 12 months, and five  
18 percent visited ten or more times.

19 Unbanked households that visited a  
20 branch are much more likely to have been previously  
21 banked. Seventy percent of them were previously  
22 banked, and two in five of them say that they are

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1 very likely or somewhat likely to open a bank  
2 account in the next 12 months.

3 These findings suggest that the  
4 unbanked households that visit branches find value  
5 in the banking system, and opportunities may exist  
6 for branch staff to inform these unbanked  
7 households about products and services that may  
8 meet their needs, such as low-cost checking  
9 accounts or safe accounts.

10 And finally, our fifth implication,  
11 unbanked rates for some population segments have  
12 declined, as you saw, as economic conditions  
13 improved, but they remain high.

14 Unbanked rates for other population  
15 segments stayed fairly constant through the  
16 economic expansion. Adopting targeted strategies  
17 may help sustain those increases in bank account  
18 ownership in future economic downturns and  
19 increase access for more population segments.

20 So, earlier, we saw that unbanked rates  
21 for Black and Hispanic households declined quite  
22 a bit between the high in 2011 and 2017. Improved

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1 economic conditions, particularly improvements in  
2 household income, in education and employment,  
3 explain most of the improvement in the unbanked  
4 rate for Black households between 2013 and 2017.  
5 These improvements also play a role in the  
6 declining unbanked rate for Hispanic households.

7 To reduce the likelihood that future  
8 economic downturns reverse some or all of these  
9 declines in unbanked rates for these populations,  
10 industry participants may consider ways to cushion  
11 the impact of adverse financial shocks on a  
12 household's ability or desire to maintain a bank  
13 account, such as, potentially, forbearance of  
14 fees, you know, having accounts that allow  
15 avoidance of fees through activities other than,  
16 say, direct deposit of income, for example.

17 Unbanked rates for some other  
18 population segments have stayed fairly constant  
19 through the economic expansion. For example,  
20 households headed by a working age individual with  
21 a disability, you see here that the unbanked rates  
22 have barely budged through the economic expansion.

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1           And of note also is that, even with the  
2 declines -- going back to the Black, Hispanic --  
3 even with declines in the unbanked rates, bank  
4 account ownership among Black and Hispanic  
5 households remain quite high. Also, an  
6 overwhelming majority of households -- of unbanked  
7 households, in all three groups, Black, Hispanic,  
8 headed by a working age individual with a  
9 disability, say that they are not very likely or  
10 not at all likely to open up bank accounts in the  
11 next twelve months.

12           More than half of Black households,  
13 unbanked households, and almost two thirds of  
14 Hispanic households, and more than two thirds of  
15 households headed by a working age individual with  
16 a disability say this.

17           MEMBER LEVERE: Do you have data on  
18 their use of mobile, for the disability population?

19           MS. CHU: We do.

20           MEMBER LEVERE: I just wondered how  
21 that tracks to the numbers to show --

22           MS. CHU: So, these are the unbanked.

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1 So, we have use on mobile banking.

2 MEMBER LEVERE: Next slide. No, the  
3 next slide that you showed.

4 MS. CHU: So, this is just the  
5 unbanked.

6 MEMBER LEVERE: Okay.

7 MS. CHU: So, these findings suggest a  
8 continued need for targeted strategies that  
9 address barriers to bank account ownership for each  
10 of these different populations with high unbanked  
11 rates. Thank you.

12 DIRECTOR GRUENBERG: Okay.

13 MS. CHU: Oh, and I wanted to comment  
14 --

15 (Laughter.)

16 DIRECTOR GRUENBERG: So, let me just --  
17 one housekeeping matter before we get into the  
18 discussion. At the end of this panel, we're going  
19 to take a photograph of the group before you run  
20 off to lunch.

21 MS. CHU: Right. So, questions?

22 Ted?

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1                   MEMBER BECK:    A couple of things.  
2           Anywhere in your data for the people with unmet  
3           credit needs, do you have statistics -- have they  
4           at any point been turned down for credit?

5                   MS. LLORO:    Yeah, so that's actually  
6           one of the ways they get put into that group, is  
7           if they applied for and were denied credit.

8                   MEMBER BECK:   And what component of the  
9           group has been turned down?

10                   MS. LLORO:   That I don't remember off  
11           the top of my head. It should be in the --

12                   MS. CHU:     Of which group? I'm sorry.

13                   MEMBER BECK:   With the unmet banking  
14           need.

15                   MS. CHU:     Oh, the unmet small dollar  
16           demand?

17                   MEMBER BECK:   Yeah.

18                   MS. CHU:     We haven't -- We just don't  
19           have it right on us.

20                   MR. WEINSTEIN:   Overall, 2.8 percent  
21           of households were denied a credit card or a bank  
22           personal loan.

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1                   MEMBER BECK:       Of the 13 or  
2 approximately --

3                   MR. WEINSTEIN: This is of the entire  
4 population. So, some of the 13 percent with unmet  
5 demand is contributed from the 2.8 percent.

6                   MEMBER BECK: Okay, so there is a -- you  
7 know, once you're turned down, going back is a  
8 little less attractive.

9                   A second question, if I could. I'm  
10 always amazed how my banks are perfectly willing  
11 to tell me what my credit score is, and I'm just  
12 wondering if there's -- and here it comes -- an  
13 educational opportunity here, so that if people are  
14 paying their bills and the credit score is such an  
15 important part of people's lives these days, is  
16 there an opportunity to say, for those people with  
17 unmet credit needs, let them know what their credit  
18 score is, and if it's poor, what are five things  
19 you can do to improve it?           Like paying your  
20 bills on time and things like that, just as a, if  
21 you ever need this, here's an opportunity for my  
22 bank to show me how I will be eligible for credit

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1 or better priced credit, because that data is --  
2 if you don't know what your credit score is, you're  
3 not -- you know, applying for a credit card is a  
4 little intimidating. So, is there a way to link  
5 the two?

6 MS. CHU: So, we don't -- you know, we  
7 don't actually ask people their credit scores in  
8 the --

9 MEMBER BECK: Or if they know their  
10 credit score?

11 MS. CHU: We have not asked if they know  
12 their credit score. Certainly, a question worth  
13 considering.

14 MEMBER BECK: Okay.

15 MEMBER BOSTON: I wanted to follow up  
16 on some of the things that Ted was saying. I think  
17 particularly about the fact that some of the things  
18 we're talking about, even though we know unbanked  
19 and many Americans are paying their bills on time  
20 and paying their rent on time, these things aren't  
21 even taken into your credit score. I mean, it's  
22 been an issue for a long time, of debate, again,

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1 people being put into subprime category when they  
2 really are not subprime.

3 And if some way we can tie in -- I always  
4 thought the benefit of having a safe account that  
5 can also demonstrate that you are paying your bills  
6 on time, if that could be reported to some type of  
7 credit bureau, that that could help many Americans,  
8 because it would help them to begin to be recognized  
9 in our credit scoring system -- which I think is  
10 flawed, but that's a different conversation.

11 But, I just wanted to bring that out.  
12 It might be something that the FDIC can begin a  
13 conversation about in some way.

14 PARTICIPANT: So just -- Oh, I'm sorry.

15 MEMBER BOSTON: Yeah. The other thing  
16 I was concerned about, or interested in -- you  
17 mentioned that 50 percent of the people you talked  
18 to had no intention of having a bank account. Did  
19 I say that right?

20 MS. CHU: That was greater than 50  
21 percent of Black unbanked households.

22 MEMBER BOSTON: Right. And to go back

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1 to a conversation that was happening during the  
2 break, have we looked at the impact of Walmart, and  
3 PayPal, and Amazon, and other people who are  
4 providing these type of services so people can pay  
5 their bills without getting into the banking  
6 system, and yet they feel, well, why do I need a  
7 bank? I'm just throwing this out as a question,  
8 as something maybe we'll come back to, because  
9 it's, you know, they're doing something, primarily  
10 to pay their bills, if nothing else, or to transact  
11 different transactions. And it seems like they're  
12 not in our system.

13 And then the last thing I want to say,  
14 I think we have a great website. I was interested  
15 in learning later on how you're marketing it, and  
16 I can find out later.

17 MEMBER HENDERSON: Thank you.

18 MR. MILLER: So, I just want to make a  
19 point, Kevin, on the issue of paying bills on time  
20 and rent on time. So, there is increasing through  
21 the use of technology, increasing interest, and in  
22 fact some products that are now using what they call

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1 cash flow underwriting. And I think that's why in  
2 our data we asked, you know, have you been paying  
3 bills, getting direct deposits, paying bills from  
4 your account? Have you had an account for more  
5 than 12 months?

6 Because they can do underwriting and  
7 score you in that sense, based on the activity in  
8 your account. So, I think that is starting to get  
9 incorporated more, and I think commercial  
10 companies are starting to use that.

11 MEMBER BOSTON: I think my -- I have two  
12 points. One, I think -- I'm interested in what the  
13 banks are doing. Are we going to help people build  
14 their credit the same way if we have this  
15 opportunity and this information at hand?

16 And then the other thing I think we  
17 should recognize that -- I've been following the  
18 online lending industry a lot. And as far as I can  
19 see, they are just as discriminatory online, using  
20 the same type of credit scoring models, for the most  
21 part, that keep many people from getting credit,  
22 as if you were going to the traditional route.

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1                   So, there's only a certain number of  
2 Americans who really have access to online credit.  
3 And that's not your issue, but I think it's  
4 something that, as we move down this, looking at  
5 the impact of online lending and the opportunities  
6 that it presents, we should also recognize that  
7 they're not regulated for the most part, and they  
8 can discriminate against who they want. And  
9 that's what they're doing, so -- I didn't mean to  
10 get off point there.

11                   MS. CHU: Thank you. Wade and then  
12 Andrea.

13                   MEMBER HENDERSON: Thank you. Again,  
14 Karyen, your team has done a great job. I  
15 appreciate the way you've broken down  
16 consideration of the implications of the data, so  
17 thank you for that.

18                   There's an overarching, though, issue,  
19 that for me is relevant to how the banking industry  
20 and policy makers address the data that you've  
21 presented, with the continuing racial disparity,  
22 and a disparity based on poverty and class --

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1 there's a class disparity, education or lack  
2 thereof, income contributes to a decision whether  
3 to participate in the industry.

4 But the overarching question for me is  
5 why should Americans care? Why should the average  
6 American concern him or herself with the data of  
7 the unbanked? What is the issue? Why should we  
8 be concerned about states in the South having the  
9 highest percentage of the unbanked? And for the  
10 people involved, what are the implications of this?

11 The reason I frame it that way is  
12 because I tend to think that policy makers in this  
13 area are largely ignorant of the implications of  
14 this data, long-term, to the health of the economy,  
15 the national interests, you know, the national  
16 security interests of the country. There are ways  
17 of framing this data that heighten the urgency of  
18 encouraging people to participate in the banking  
19 system.

20 The data is not self-evident -- it is  
21 not self-evident that one reaches conclusions  
22 based on the data we've presented. So, for me, the

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1 question is, how do you develop a narrative which  
2 helps the policy makers at the federal and state  
3 level, and helps the individuals who perhaps are  
4 outside of the existing banking system reconsider  
5 their position and encourage them to participate?  
6 What is the incentive for doing so? Now, I tend  
7 to think that, given the changing demographics of  
8 the workforce of the future, where it is likely that  
9 more African American and Latinos will be taken  
10 into the workforce of the future, I'm looking at  
11 data around education, where that community is  
12 likely to be going forward. I'm looking at data  
13 about wealth acquisition.

14 And then, I'm looking at this data, and  
15 I'm concluding that we are growing a population  
16 that is less well-suited for the jobs of tomorrow  
17 and are outside of the existing mainstream of the  
18 economic system, and that that is a growing problem  
19 for the country as a whole.

20 But I need to articulate a rationale  
21 that would encourage policy makers to think of it.  
22 And what would you do? What do you see as the

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1 implications of this data for those questions,  
2 which may go beyond your role as an economist  
3 specifically? But looking at the broader  
4 implications of this issue, politically and for the  
5 country as a whole, that's what I was really trying  
6 to get to.

7 MR. MILLER: So, that's really the job  
8 of the people on that side of the table.

9 (Laughter.)

10 MEMBER HENDERSON: Come on, don't  
11 throw that to us. I mean, come on, you've got to  
12 give us leave, Jonathan. It's unfair to simply  
13 throw this data out and say, okay guys, what do you  
14 think it means? I'd like some guidance because I  
15 do think -- No, no, I'm serious here. I really  
16 believe that it does have negative implications for  
17 the future of the country as a whole, and that more  
18 policy makers should be concerned about what these  
19 numbers suggest than are.

20 But I don't think we are motivated to  
21 look at the issue with the kind of depth required,  
22 because I don't think people really understand why

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1 this is an issue to begin with. So, I'd welcome  
2 responses from anyone who can address this.

3 MEMBER BARR: Let me just say a small  
4 thing about that. I think you're exactly right,  
5 and I want to bring us back to Chair McWilliams'  
6 comments at the outset. It has -- being part of  
7 the system has important implications, obviously,  
8 mechanically, for people's ability to get their  
9 work done, but it also does have this, I think  
10 broader implication -- and I completely agree with  
11 your way of characterizing it -- this sense of  
12 belonging to a broader community, that is important  
13 for the country to address.

14 So, we have a mechanical problem, but  
15 we also have a cultural and a spiritual problem that  
16 this is unveiling.

17 PARTICIPANT: And I think Marty wanted  
18 to go, so I'll go after Marty.

19 DIRECTOR GRUENBERG: I was just going  
20 to say -- it's tough to put Karyen on the spot here,  
21 in this manner. In fairness, it's just a little  
22 bit above her paygrade. I would say implicit in

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1       undertaking the survey by the agency, by the FDIC,  
2       was a belief that this was central to our mission,  
3       that the FDIC is about public confidence in the  
4       financial system, about access to the banking  
5       system, and giving people a sense of security to  
6       participate, on the implicit assumption that  
7       participation has a value in and of itself, that  
8       being part of the mainstream, being part of the  
9       mainstream economy is in the general public  
10      interest, which is our basic underlying mission.

11                So, I think that's implicit in the work.  
12      And I think, if I may say, this survey in some sense  
13      has framed and laid an information base.  Somebody  
14      said it helped define an issue and explain its  
15      existence in a way that was not appreciated before,  
16      and in many ways, that's the starting point.  
17      You've got to know an issue exists and have some  
18      credible handle on the scope before you can even  
19      think about addressing it.

20                So, I think part of our job here, and  
21      the work that these folks have done so well has been  
22      to, in a sense, identify an issue, frame its scope

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1 in a credible way. And it is a substantial issue  
2 with, I think, real consequences for the people who  
3 lack access, and consequences for the country, in  
4 frames of public policy debate.

5 And you, know, we can have a pretty  
6 robust discussion around this table about how best  
7 to address that, but I think the value brought here  
8 is these folks have laid the numbers on the line  
9 --

10 MEMBER HENDERSON: Oh, I love the data.

11 DIRECTOR GRUENBERG: -- and told us the  
12 dimensions of the issue, and then we can talk about  
13 how to address it. But these folks have done their  
14 job, I think, pretty well.

15 MEMBER MCDONALD: I would like to add  
16 to the conversation, if you may, the data can be  
17 and should be a developing tool for policy. As  
18 Wade mentioned, even on the banks that are -- bank  
19 branches that are closing down in neighborhoods,  
20 in looking at the map, we are in some of these  
21 communities where the map is showing the unbanked  
22 numbers et cetera. And if we were to just take that

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1 data and break it down and see what has happened  
2 to those communities economically, I will tell you  
3 what we see because we're there.

4 We see, first of all, when the branches  
5 are being closed, the community continues to  
6 deteriorate. The communities deteriorate on  
7 every economic downturn. So, when the community  
8 continues to deteriorate, the value of  
9 homeownership takes a negative hit. So, which  
10 means individuals who own properties in these  
11 neighborhoods are not getting any appreciation and  
12 equity value.

13 As a matter of fact, they're getting a  
14 depreciation in their equity, which then further  
15 brings down the minority community, as far as their  
16 ability to borrow money and to improve their  
17 lifestyle, whether it's for them, or their kids,  
18 or their grandkids, because individuals who have  
19 purchased a home in these communities -- and your  
20 maps, I think, can point that out, to create the  
21 economic value.

22 We have seen in a lot of these

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1 neighborhoods, our corporate office is in the  
2 neighborhood that was hit by an economic downturn  
3 and Katrina, and we were fortunate -- and it's not  
4 a good thing, and I'm not proud to say this, but  
5 we were able to get our taxes reduced because the  
6 land value and the property value has declined so  
7 significantly.

8 So, when people are now looking to  
9 acquire homeownership, and there's no incentive,  
10 and there's every indication that the community is  
11 in decline, what happens? Which I think the  
12 information that you have in your survey, if we  
13 began digging down deeper, and began putting it  
14 around the economic items and issues, we're going  
15 to come up with the information that we need for  
16 policy makers to begin reinvesting, to bring those  
17 communities back economically, and for the  
18 financial institutions to either keep their  
19 branches open, or to reopen them to rebuild the  
20 community.

21 So, I think what we have here is a very,  
22 very good start of developing information for

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1 policy issues to begin to take place.

2 MS. CHU: Thank you, Alden. Andrea's  
3 been trying to --

4 MEMBER LEVERE: I want to just make --  
5 go back to your implications and connect it, and  
6 then I'll take a little stab at answering Wade's  
7 minor question.

8 So, I wanted to pull out implication  
9 number three and four, and remind you how your own  
10 research is making a very important case of how the  
11 financial services industry is being transformed  
12 by technology.

13 So, go back to number 3 and 4 of  
14 implications. That's page 3.

15 MS. CHU: Oh, you wanted to go back to  
16 the original --

17 MEMBER LEVERE: Yeah, page 3, just on  
18 the overall --

19 MS. CHU: I see, okay.

20 MEMBER LEVERE: So, one of things that  
21 I remember being incredibly struck by your mobile  
22 banking survey was people identifying all the

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1 advantages of mobile banking, but then saying, what  
2 did they miss, if you remember this. That they  
3 still wanted contact with an individual or a  
4 person, to help them make some of their financial  
5 decisions. And we talked about that in the context  
6 of the whole emergence of the financial coaching  
7 field and how that integrates.

8 So, when we look at number 4, right, we  
9 think about the bank branches being the main, but  
10 not sole, place where that contact happens. And  
11 I have to say the most surprising data point was  
12 the rural data point, because in many ways it  
13 contradicts some of the other findings we see, that  
14 because of these banking deserts, folks in rural  
15 communities don't have access to the banks that  
16 they used to.

17 So, to me, it's looking at how we  
18 connect. The very important -- I don't know if  
19 there's the next mobile banking survey coming next,  
20 or -- but to me, those two points have very powerful  
21 connections, and understanding the implications  
22 for how we think about bank branches, which is an

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1       extraordinarily heated conversation today, with  
2       the CRA modernization that we're all in the midst  
3       of. But also how we think about linking mobile  
4       banking services, as we've talked multiple times  
5       around the table is, what can banks do to strengthen  
6       mobile banking and helping people make these  
7       choices.

8               So, just to give you laurels for two  
9       pieces of research you do, that have had, I think,  
10      very powerful insights for the broader field.

11             And that just goes to my point, which  
12      is I think that over the last several years, as the  
13      whole field of financial inclusion, financial  
14      capability, and savings has grown, and brought in  
15      folks from every sector, they increasingly  
16      understand that this issue is often at the heart  
17      of their ability to achieve their own outcomes,  
18      whether it's folks in the healthcare industry  
19      talking about the social determinants of health,  
20      whether it's our affordable housing developers who  
21      understand that if they don't deal with the basic  
22      financial insecurity of their residents, they're

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1 not going to achieve their own goals.

2 And I think the third greatest change  
3 that I'm seeing is employers, at the workplace,  
4 looking at this. And our ability to share your  
5 data with employers -- Next week I'm going to a  
6 meeting of 500 people at Prudential. All they want  
7 to see is some of this data for the communities  
8 they're serving, to think about what are the  
9 implications of this for all the employers whose  
10 employees are coming to them with huge issues, with  
11 income volatility and need for short-term credit.

12 So, I do think our allies are growing,  
13 but your point about the extraordinary importance  
14 of bringing them into the conversation to help find  
15 solutions, I think is key.

16 MEMBER HENDERSON: Well, I think --  
17 Thank you, Andrea. And again, I think the data is  
18 incredibly powerful and very well documented, in  
19 a way that gives us assurance that this is really  
20 something we can rely on in developing our  
21 analyses.

22 I think that -- and perhaps, again, this

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1 goes beyond what your working group can do, and  
2 perhaps, Jonathan, as you pointed out, it is for  
3 us to develop. But here's a part of the  
4 specificity that I'm looking for.

5 I see many of the states that have been  
6 identified as those with the largest population of  
7 the unbanked at the bottom of the economic rung.  
8 I have to assume that there is some correlation  
9 between the population of the unbanked, the racial  
10 dynamic and class dynamic of that group, and their  
11 overall economic circumstance.

12 I see policies being adopted now that  
13 are making their circumstance worse, not better.  
14 I am deeply concerned about CRA proposals, which  
15 tend to obscure the import of closing bank branches  
16 in some of these communities and what the  
17 implications are.

18 I think Alton has talked about that and  
19 has good examples of how banks that seek to stay  
20 open, to serve communities where teller  
21 interaction is so critical to moving things  
22 forward, are being denied that benefit, in favor

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1 of less directly related services, and that thus  
2 justify closing bank branches, which might  
3 otherwise stay in place.

4 I'm very concerned about the growth of  
5 payday lending and instances where people are  
6 denied access to short-term credit that some of the  
7 banks could provide if they were more sensitive to  
8 the broader set of dynamics.

9 Pulling all of this together,  
10 aggregating this, in a way that allows those of us  
11 who are nongovernmental organizations to speak to  
12 these issues, to prod banks and others to provide  
13 services requires an articulation of the risks that  
14 are not readily apparent from the data alone.

15 So, perhaps it is for those of us who  
16 are in that field to really reach those  
17 conclusions, but what I'm looking for is a sort of  
18 a narrative that says, look guys, it is not in the  
19 country's interest to allow this population to  
20 remain in its current size, or to allow forces that  
21 are not shaped by policy decisions to affect how  
22 it is reduced, and that if we are really interested

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1 in affecting the national interest of the country  
2 that we are all committed to serving, then we have  
3 an obligation to engage in intervention, and the  
4 interventions are drawn from some of the data that  
5 you presented.

6 MS. CHU: Pat?

7 MEMBER MCCOY: Thank you. I had a  
8 couple of comments. I seem to recall from the FDIC  
9 separate studies on mobile banking, which talk to  
10 this study, that the FDIC may have looked at the  
11 potential of mobile to entice people who are  
12 unbanked to open a bank account. And that topic  
13 and potential is actually, I don't think at least,  
14 mentioned in this abridged discussion, but that  
15 might be worth flagging.

16 The other thing is, in our discussion  
17 today, we've been noting several institutions that  
18 affect access to the banking system. So, the  
19 credit scoring system obviously is one. But let  
20 me just highlight two others.

21 I think this question that Kelvin  
22 raised about alternative payment systems, the

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1 newer ones, the FinTechs and such, outside of  
2 traditional banks, is really worth looking at  
3 because bank payment systems, for somebody who  
4 needs to get money to somebody very quickly,  
5 basically an equivalent of wiring it, have been  
6 behind what FinTech, outside of commercial  
7 banking, is doing.

8 And my suspicion is that people use the  
9 alternative services because they work better.  
10 They're faster, they're cheaper. Commercial  
11 banks are slowly getting into this space, but  
12 they've been slow. And so, we have to understand,  
13 if the alternative outside of the banking system  
14 really is more attractive, we have to grapple with  
15 that.

16 The other thing I'd just like to also  
17 underscore is, in the banking deserts, the need for  
18 a physical banking presence, whether we call it a  
19 bank branch -- certainly ATMs are extremely  
20 important, or if there's something that is short  
21 of a formal bank branch that nevertheless allows  
22 people to talk with a bank representative in person

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1 -- is so important.

2 Our system currently provides  
3 incentives for all of that through CRA, and it's  
4 really, really important to preserve that. Not  
5 all of us live in big cities on the coast. We have  
6 to remember all those other people.

7 MS. CHU: Great. Thank you.

8 MEMBER SWAGEL: I was just going to  
9 talk a little bit about the policy implications.  
10 I thought that some of the implications are on the  
11 value of competition in financial services. And  
12 just picking up where Pat left off, I mean, the  
13 corporation could boost competitive pressure if  
14 all the board members go on TV and Venmo each other  
15 --

16 (Laughter.)

17 -- and say to the banks, hey, look, this  
18 sure works well.

19 (Laughter.)

20 The things we learn from our teenagers.

21 CHAIRMAN MCWILLIAMS: Marty, how much  
22 can I send you?

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1 (Laughter.)

2 MEMBER SWAGEL: Exactly. So, I gather  
3 that the payment stream is sort of quasi-public,  
4 so we'd all know anyway. TMI.

5 (Laughter.)

6 But it was the value of competition.  
7 And I thought, in substance here, the first point  
8 also, expanding access to mainstream small dollar  
9 credit for banked households, that also goes to the  
10 value of competition, that it's a policy  
11 implication, that, you know, having regulated  
12 depository institutions providing small dollar  
13 credit would not just benefit households directly,  
14 but put pressure on payday lenders and the like to  
15 lower their rates. So, it's sort of a double  
16 benefit. Again, it's just the value of the  
17 competition.

18 And then I was thinking about the  
19 implication for banks versus nonbanks. And it's  
20 always seemed to me that we want households in the  
21 banking system, in the regulated depository  
22 systems, you know, for several reasons. But, you

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1 know, one is a macro reason, that it's better  
2 regulated, that it's -- you know, sort of all the  
3 things we learned about the problems with shadow  
4 banking during the financial crisis.

5 There's better consumer protection, or  
6 there should be. And then some of these other  
7 things, it seems to just go in the other direction,  
8 the competition. If there's more competition  
9 outside of the banking sector, well, that's going  
10 to push people out, in some sense in the, what I  
11 think you're saying is, in the wrong direction.

12 Anyway, it's just another way of, maybe  
13 long-winded way, of coming back to competition,  
14 that allowing more competition in the banking  
15 sector will help bring people back in.

16 I'm sorry, I had one more point.  
17 Sorry. But totally unrelated then, which is on --  
18 sparked by some of the other comments here, about  
19 ways to -- policy focuses that could help low income  
20 families. And here I'm thinking of payments, of  
21 moving to real-time payments, which I know the Fed  
22 is working on, seemingly not in real time.

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1 (Laughter.)

2 So, my friend Aaron Klein at Brookings  
3 has written, I think very persuasively, about the  
4 benefit of real-time payments for low income  
5 households. And it seems like that's something  
6 where the FDIC could maybe light a fire, you know,  
7 within the Fed.

8 MEMBER ANNIBALE: I'll go quickly  
9 then, and follow right on that, as I always do.  
10 Clearly -- and I even take out my iPad to show people  
11 here -- in London or elsewhere, real-time payments  
12 -- and in Europe -- are real. And in other  
13 countries I know of, in Brazil, it's immediate.

14 Even if you put a check in one branch  
15 in the Amazon, you'll get credit the next day in  
16 Rio. I mean, this system, in a hyper-inflationary  
17 environment, learned to either crash or become  
18 efficient. And in Europe it didn't go hyper --  
19 it's amazing, it got efficient though, even though,  
20 with all it has.

21 The other experience is, it's not  
22 always one or the other, I think. For mobile, in

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1 many places, we can't always recreate our past.  
2 So, as much as I opened a savings account at a local  
3 community bank, and I went to the drive-in window,  
4 and my neighbor was the teller -- I mean, that  
5 scenario may not be what we can actually cause to  
6 happen always.

7 And I don't know rural well enough.  
8 We're an urban, largely based, bank. I'm an urban  
9 person.

10 (Laughter.)

11 I think of other examples, where, even  
12 if I used Brazil, the postal system. Look, from  
13 a political perspective, we're not going to close  
14 the post offices in rural areas, even if it makes  
15 no sense to deliver an envelope, you know, for the  
16 same stamp as it is across the street.

17 Now, and I'm not even going to go as far  
18 as Wade yet, in saying, yeah, I need a Postal  
19 Savings Bank. But in places like Brazil, the post  
20 office, as a physical presence, is a location where  
21 even banks or credit unions -- in that case, a bank,  
22 or whatever -- has a window. They almost use it

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1 as an access point. It could be a point of ATMs,  
2 and ATMs that are collectively used.

3 And I know, because some congressman's  
4 staff in Vermont asked me to think about, like, all  
5 their rural -- the fact that branches are leaving  
6 rural Vermont as well. It just economically can't  
7 make it work. But couldn't we have, you know,  
8 again, common platforms, just as we do in SWIFT and  
9 our payment platforms. It's what we build  
10 MasterCard and Visa around, right? They're  
11 collectively owned by the banks.

12 When you have interoperability of  
13 something like ATMs, that could be in other places,  
14 where it's one form -- it may not be the full branch  
15 you're looking for, but again, it's getting access.

16 The third one, I just wanted to say  
17 quickly, there was -- I think as we look at the  
18 racial issues here and the numbers, we cannot help  
19 but to say we also have to target. And that may  
20 have implications for -- and thoughtful ones -- for  
21 those who are lawyers, who are better than I, on  
22 fair lending and other approaches.

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1           If we look, and we look at the Whites,  
2           who are, you know, 3 percent unbanked, for example,  
3           right? And now, if we even took out those who might  
4           identify having disabilities, or foreign-born, or  
5           other impediments they feel at first entry into  
6           banking, that's probably even lower, right, than  
7           you would say for those who don't have any other  
8           category that we segregate for. It'll be below  
9           three.

10           And if we look at Black and others, and  
11           we look, it's five times the level. We have to have  
12           a concerted, targeted approach to certain  
13           communities, and that may be even geographically  
14           concentrated.

15           So, I think it might have for those on  
16           this side of the table, too, closer to those issues  
17           of fair lending and all the implications, of, well,  
18           we've always worried about the other aspect of  
19           that, of, we really do need to be targeted in how  
20           we try to create access now, because the numbers  
21           have such disparity.

22           So, I think we need to challenge

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1 ourselves on a policy level too, of how do we do  
2 that.

3 MEMBER BOSTON: Can I just add -- to  
4 your point, one of the things that's alarming me  
5 is some of the new research that suggests -- I think  
6 it might be Andrea breaking down the number -- in  
7 about 20 years, the net worth in the African  
8 American communities, it'll be zero. And this  
9 goes back to why this study is so important to me,  
10 and to your point, to look at the trends.

11 And to go back to Marty's point about  
12 why this work is important to the mainstream  
13 economy. And then I want to tie back to, again,  
14 the importance of wealth building. In our  
15 economy, you need credit to go to college, to buy  
16 a car, so you can get a job, to get a business, to  
17 own a business and own a home, where people build  
18 wealth. If they don't have access to that wealth,  
19 then they will be going to a zero net worth, as a  
20 race, which I find amazing.

21 So, I bring that point up to suggest,  
22 I remember on a number of times, the FDIC has

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1 thought it was important enough to have certain  
2 issues, that we may embark on some type of public  
3 campaign. I'm just going to throw this out as an  
4 idea. And maybe we might want to have some type  
5 of conversation about where we can tie in this  
6 important research, Money Smart, which I think is  
7 one of the best financial education programs, this  
8 new website inclusion, and maybe even tie in CBA  
9 together.

10 Because, to get back to Wade's point,  
11 there is some marketing that needs to happen. And  
12 I know that, you know, there are some things the  
13 FDIC can do and certain things that we can't do,  
14 but there might be some type of public campaign to  
15 help people at least understand the importance of  
16 what you have done, because this is great work, and  
17 valuable work, that people can then, whether you're  
18 nonprofit, an educator, or just a community person,  
19 or a politician, can use, if they are aware of it.

20 But if we don't even know that it  
21 exists, then it's hard for us to use this great  
22 research. So, I was just going to share that, that

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1 maybe we might have a conversation to see how we  
2 can at least put this into some type of public  
3 campaign over a certain period of time, and take  
4 all these resources, because, you know, I know is  
5 there some limited resource when it comes to FDIC  
6 and marketing.

7 But you have so many great services that  
8 I think are connected, and if we can use them  
9 effectively in a national marketing campaign, it  
10 may help.

11 MS. CHU: Or a TV show.

12 (Laughter.)

13 MEMBER BOSTON: You never know.

14 MS. CHU: Jose?

15 MEMBER CISNEROS: Yeah, well, as a  
16 government person that's used some of this data to  
17 roll out programs to try and make a difference in  
18 addressing some of these issues, I still come at  
19 this with a hunger for more information. And I  
20 think all of us do.

21 And I think what I've heard over and  
22 over again in today's conversation, and the many

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1 times we've had these same conversations, is more,  
2 and more, and more information about what's going  
3 on on the ground. This survey and the newest  
4 update of it is fantastic, in terms of relating the  
5 impact we see on the population.

6 But what I guess I feel like I still have  
7 a hunger for are what are the elements that are  
8 helping produce this. One of the things we've  
9 talked about a lot today is bank branches,  
10 declining number of bank branches, bank branch  
11 deserts, things like that. One of the things I  
12 know the Federal Government has is very, very, very  
13 detailed information about where every single bank  
14 branch in this country sits, every single one. And  
15 you've had it for decades.

16 So, there is no reason why we couldn't  
17 bring together with this information, what has  
18 happened in these, you know, states, better yet in  
19 these communities, even in these neighborhoods  
20 where we're seeing these impacts? What has  
21 happened to the bank branches there in the last five  
22 years, 15 years, and even 50 years? And how has

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1 that weighed in? That's information that's  
2 actually at our fingertips, so that would be  
3 interesting.

4 But let's talk about some not quite so  
5 easy information. You talked about folks maybe  
6 attempting to have accounts or attempting to get  
7 credit and being denied. I'd love to see what are  
8 the banks offering? What are their practices?  
9 What's going on? What banks are using credit  
10 scores, or which credit score's cut-offs are they  
11 using? What, when it comes to checking accounts,  
12 which banks are declining for any check system  
13 history at all? Which banks are only offering  
14 sizable opening deposit requirements? What IDs  
15 are banks using?

16 I know these are not currently  
17 collected, but I think if we could get a handle  
18 around more of that, we could have a better  
19 understanding of why are the impacts we're seeing  
20 happening. As we go forward, which banks are  
21 offering safe accounts? And trying to factor all  
22 that in I think could make a whole lot of

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1 difference.

2 If we can bring all those different  
3 pieces of information to the table, as, again, a  
4 practitioner, I think that really helps us because  
5 we've not been shy about trying to tackle both sides  
6 of this equation. In our Bank On programs, we go  
7 out and we educate the public, but we also reach  
8 out to our partner banks, and we say, we need you  
9 to do a better job, we need you to change your  
10 policies, we need you to modify your annual fee,  
11 or whatever the case may be.

12 So, we're not shy about that, and as we  
13 go forward, we're going to start collecting more  
14 and more data from how the safe account experiences  
15 are going. With our children's savings accounts,  
16 we actually worked with, in our case, our great  
17 partner Citibank, but every city's worked with a  
18 lot of different banks to open up these accounts  
19 for thousands of kids across the country. One of  
20 the things we're looking at is how many of those  
21 children's savings accounts are engaged with by  
22 families where the parents don't even have a bank

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1 account, and what can we do to take that  
2 introduction we've had with a bank branch visit,  
3 and turn it into a bank account for an adult.

4 So, I think we have a lot of still  
5 unanswered hunger out there. And I think some of  
6 it we could actually tackle pretty easily, and  
7 others we might need to do a little work on.

8 MS. CHU: Thank you. Janie?

9 MEMBER BARRERA: So, from a  
10 practitioner's point of view, you know, LiftFund  
11 serves all of these dark, dark blue states, you  
12 know, from New Mexico to South Carolina. And our  
13 experience has been that the funds are just not  
14 there for us to be able to serve these poor  
15 communities in the rural areas. It's easier to  
16 find funds for urban areas.

17 And so, one of the things when we talk  
18 about with bankers is that, in those areas, is that  
19 why aren't we helping -- why can't we go out and  
20 dive deeper into these communities. And they say  
21 it's because the examiners. You know, the  
22 examiners are going to come in, and they're going

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1 to ding us for making this kind of a transaction.  
2 So, how do we look at those -- you know, let's look  
3 at what the examiners are looking for when they're  
4 going out in our communities, and giving them  
5 credit for doing something.

6 I know, you know, banks have been doing  
7 small dollar loans, but it doesn't make them any  
8 money too. And so, that's another issue. And so,  
9 I know it probably sounds self-serving, but again,  
10 CDFIs can work in these areas because we are not  
11 regulated to a certain point, that we can -- I mean,  
12 we have a terrible business model, right? We lose  
13 our best customers. So, that's our role in the  
14 industry, is to prepare people that are right  
15 underneath the radar screen of the bank, and get  
16 them ready for the bank.

17 So, how do we tell that story again,  
18 marketing, let's go out and tell the world that this  
19 is an issue, and there is a way to be able to,  
20 hopefully, find a solution.

21 PARTICIPANT: Any other --

22 CHAIRMAN MCWILLIAMS: I wanted to add

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1 something. I thought the discussion on the trust  
2 in banks and banking -- and I really appreciated  
3 John's comments, and comments from Michael and Bob.  
4 The trust in banks comes from people knowing what  
5 banks do, right? And knowing that they can rely  
6 on banks. This is where the FDIC plays an  
7 important role.

8 Some communities -- and I think this was  
9 very effectively pointed out -- some immigrant  
10 communities come from systems where there are cash  
11 economies. You would never put your money in the  
12 bank. So, when they come to the United States,  
13 they don't understand the value of banks. So, I  
14 have a hundred bucks, I put it in a bank, and then  
15 I have to go to the bank to get my hundred bucks,  
16 right? So, to me it looks like work. It doesn't  
17 look like a benefit.

18 So, I don't know if we can come up with  
19 some kind of a solution where people see value in  
20 banking. So, there's one thing that -- Wade, you  
21 mentioned value to the society and the nation as  
22 a whole, but it is also the value to the consumers,

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1 right? It's a long road from me understanding that  
2 my 300 dollars being blocked for a whole year from  
3 access would actually benefit me in the long run,  
4 right? For a year, all I know is that the bank is  
5 holding my 300 bucks, and I'm borrowing from  
6 myself, which is painful, right?

7 So, there is not really benefits. I  
8 don't know if there is a way for us to take a look  
9 at, do people understand value of banks and  
10 banking, right? So, there is the value to the  
11 nation, but there is also the value to the consumer.  
12 And that has not been perhaps as well articulated  
13 to the working poor, because, as you are looking  
14 at different issues, the last thing you want to do  
15 at midnight is, you know, go to a branch or an ATM  
16 and pull your money.

17 Another thing is a trust in banks. I  
18 wonder if our data can be more granular to see if  
19 minority depository institutions lack or suffer  
20 from the same mistrust in their institutions by  
21 their consumers, right? So, as you point out,  
22 Wade, you know, you want to see -- you tend to

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1 associate yourself better with a teller that looks  
2 like you, right? Or a person -- And so I wonder  
3 if the MDIs have a role to play here and maybe teach  
4 us a little bit about how we can make sure that  
5 consumers can trust banks again.

6 And then, also wondering if our data can  
7 focus a little bit more on, somebody mentioned,  
8 foreign-born, and also look at the languages spoken  
9 in the household. Because, even if they are not  
10 foreign-born -- I lived in the San Francisco Bay  
11 area for a long time, and even if -- there are  
12 multiple generations that are no longer immigrant,  
13 that stem from an immigrant family two or three  
14 generations later, and they have the same adherence  
15 to the principles of that immigrant family that  
16 first came here.

17 So, I don't know how granular our data  
18 can be in this area, but I think it could help us  
19 understand, is the mistrust in banks driven by the  
20 proximity of their cultural understanding about  
21 banks to -- I know my parents don't have a checking  
22 account, and they don't have credit cards. But

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1 their banking needs are well served because every  
2 day, I say, do you need any money?

3 (Laughter.)

4 And every day, they tell me, no because  
5 you are barely surviving. There is something to  
6 be said about the immigrant mentality that, no  
7 matter how much you can afford at some point in  
8 time, they cling on to the first perception of,  
9 things could change tomorrow, and you want to have  
10 your money in your pillow, right?

11 So, I think we need to focus a little  
12 bit more there. And the only other thing that I  
13 wanted to add is for our survey. You mentioned,  
14 Wade, I think, that some consumers in rural  
15 communities, and especially in African American  
16 communities, drive 50 miles to get to a branch  
17 because there are no ATMs. The use of ATMs, right?  
18 Can we focus a little bit more there?

19 There are ways to access the banking  
20 channels, right? And it's not just that you go to  
21 a bank, or you go online, somebody has to give you  
22 your cash. And it's either an ATM, or you go to

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1 a grocery store, or you go to Walmart, and if you  
2 swipe your debit card, if you're underbanked, you  
3 know, you can get 20 bucks, if you have 20 bucks  
4 extra in the account. So, maybe focus a little bit  
5 more on what do ATMs do for the consumers, and then  
6 the proximity of ATMs in the communities that have,  
7 you know, branches that are spaced out. So, thank  
8 you.

9 MEMBER BOSTON: Can I just add -- I  
10 think it's important -- One of the biggest  
11 misconceptions, and this is in my work as an  
12 educator, is that many people believe that just  
13 because you live in a capitalistic society, that  
14 you understand capitalism. And we find this  
15 especially among African Americans, the poor. We  
16 think that, just because they live here, that they  
17 really understand how to build wealth. Even  
18 entrepreneurs may have a business, and never take  
19 time to save or buy a home or invest in the stock  
20 market.

21 So, I'm saying this to say that, using  
22 the study and getting back to your point about how

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1 we help people build value, is helping millennials,  
2 new people in this country, the poor, the  
3 underbanked really begin to understand that  
4 they're not a victim in this society. They just  
5 don't understand how to live in an economic  
6 society. And that might be a way we can tie in this  
7 work that's so important to their lives, and bring  
8 it to the meeting. So, I just wanted to share that.

9 CHAIRMAN MCWILLIAMS: Excellent  
10 point, if I can just add, the financial system can  
11 work for them. It doesn't have to work against  
12 them, right? So, I don't know how we can maybe get  
13 to the point of understanding, do people understand  
14 how the financial system can work for them. And  
15 I think you went to the point of saying, do people  
16 know what their credit scores are, right?  
17 Because, if you know where you are lacking, and you  
18 have the tools of knowing how to fix it, maybe you  
19 will fix it, right. So, I whole-heartedly agree  
20 with that.

21 MR. MILLER: Any other comments or  
22 thoughts?

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1 PARTICIPANT: We're back on time.

2 MR. MILLER: Yeah, we are, we're back  
3 on time. So, before we break for lunch, I think  
4 I'd have the --

5 MEMBER HENDERSON: Well, before you do  
6 that, let's give them a round of applause.

7 (Applause.)

8 (Whereupon, the above-entitled matter  
9 went off the record at 11:46 a.m. and resumed at  
10 1:12 p.m.)

11 CHAIRMAN MCWILLIAMS: The afternoon  
12 panel is just about to begin. They don't give me  
13 gavel for this reason, I just like to use it. So  
14 they lock it up in my office and hide the key. But  
15 good luck to this panel, because the last one was  
16 so good.

17 (Laughter.)

18 I don't know how you repeat that, but  
19 good luck.

20 MR. MILLER: The moderator of this panel  
21 is Keith Ernst, whom the members of the committee  
22 know well. He's the Associate Director for Consumer

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1 Research and Examination Analytics. Keith?

2 MR. ERNST: Great, thank you Madam  
3 Chairman, Director Greenberg, members of the  
4 committee. If you recall, we've dedicated some time  
5 in past agendas to exploring the economic potential  
6 of mobile financial services. These discussions  
7 have been grounded in our survey research, some of  
8 which we were reminded of this morning, but also  
9 in qualitative research through which we engage  
10 consumers in a series of in-depth conversations.

11 As Pat reminded us this morning, that  
12 research identified three dimensions in particular  
13 along which consumers saw mobile banking as  
14 particularly well-positioned to enhance their  
15 banking experiences relative to what they had come  
16 to expect from traditional banking channels. Those  
17 dimensions were control, convenience and  
18 affordability.

19 For consumers, control meant that they  
20 felt that they themselves were in charge of their  
21 finances as opposed to their financial  
22 institution. Convenience meant that consumers felt

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1 like they were able to take advantage of  
2 opportunities to save time or effort. And when  
3 discussing affordability, consumers specifically  
4 cited the desire to increase the predictability of  
5 fees and to minimize avoidable fees.

6 This committee has observed in the past  
7 that while mobile seemed to deliver on these  
8 benefits, we didn't have specific evidence of the  
9 guidelines as to how mobile technology might be  
10 best applied to obtain economic inclusion and to  
11 promote that goal.

12 At the FDIC we were in the process of  
13 exploring potential ways to do research into this  
14 area, to find out how this technology could be shown  
15 to specifically deliver on its potential when we  
16 came across what we believed and still believe is  
17 quite useful and high-quality research from the  
18 Financial Conduct Authority in the United Kingdom.  
19 In many ways, the research that we'll hear about  
20 on this panel goes to the heart of what we were  
21 looking to learn next.

22 So in just a minute, I'll hand the floor

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1 over to our guests Paul Adams and Jeroen Nieboer,  
2 and let them share their findings and expertise  
3 with you. I won't read their complete bios, but I  
4 will observe that Paul is actually the co-founder  
5 of the FCA's Behavioral Economic and Data Science  
6 Unit, and Jeroen is an accomplished behavioral  
7 economist in his own right. We feel very fortunate  
8 indeed to have them with us.

9 After their presentation, I think  
10 you'll have ample time for discussion and your  
11 questions. As you listen to their presentation, I  
12 would invite you to consider whether you would  
13 expect similar outcomes in the United States. Think  
14 about where you see parallels and where you might  
15 expect there to be potential for differences in  
16 what we talk about.

17 So with that brief introduction and my  
18 thanks to our panelists for making the journey to  
19 join us today, let me get out the way and let them  
20 get started.

21 MR. ADAMS: Great, thanks, Keith, and  
22 thanks to the committee for having us and for

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1 listening to this research. It was a very  
2 fascinating presentation this morning. Hopefully  
3 we'll keep up the standard. Let's see.

4 And also, thanks to Keith and the FDIC,  
5 we met a lot of the FDIC staff yesterday. It was  
6 a really fascinating day and thanks to Keith for  
7 setting that up. Really informative, and hopefully  
8 this is the start of a relationship, so that's  
9 really good.

10 The research that we're presenting  
11 today was conducted to inform rule making, policy  
12 making in the checking accounts market in the UK.  
13 I have to say the authority of the Financial Conduct  
14 Authority is still considering that rule making.  
15 It's currently under consultation with the public  
16 and other stakeholders, so we might not be able to  
17 say everything we would like to but we will try our  
18 best to talk to the research and as far as we can  
19 into the policy discussion that follows.

20 To set the scene for today, I'm going  
21 to give you a little bit of context about the U.K.  
22 checking account markets and the various

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1 developments over the last decade or so, and then  
2 Jay is going to go into the details of the study  
3 and let you get into the nuts and bolts. Hopefully  
4 there will be plenty of time for questions,  
5 although I'm conscious we're running a little bit  
6 over.

7 So, the sort of big picture here is text  
8 messages sent to people when they're approaching  
9 or when they're at their overdraft, and I'd like  
10 to make clear these aren't text messages that banks  
11 offer, they do offer them but the policy that we're  
12 investigating is that these banks should also  
13 enroll their customers to receive these messages.  
14 It's an important distinction of not just offering  
15 them, but actually making the proactive step to opt  
16 people in.

17 If we just sort of set the scene for the  
18 Financial Conduct Authority in the U.K., we  
19 regulate, supervise and enforce in pretty much all  
20 financial services within the U.K. This includes  
21 checking accounts, lending, investments,  
22 insurance, pensions, the list goes on and on.

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1 Payday loans, very niche small providers as well  
2 as the largest banks. So that accounts for 56,000  
3 individual firms that we regulate. We also have  
4 some prudential regulation that we're responsible  
5 for as well.

6 Now our objective are set by the U.K.  
7 parliament, and they include consumer protection,  
8 competition, and market integrity, so trust in the  
9 markets.

10 On to the next slide. These are the two  
11 papers that we'll be discussion today. One is a  
12 historical investigation whereas one is what we  
13 call a field trial or a recognized control trial,  
14 which seeks to evaluate the impact of the policy.

15 On to the next slide. This is a little  
16 bit of background on the U.K. overdrafts market and  
17 I'm aware that there's a language barrier here so  
18 I'm going to translate some of the terms that we  
19 use for overdrafts are somewhat different to what  
20 you think about so here we see, I think if you read  
21 from the heading the two types of credit that we're  
22 talking about.

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1           We call an arranged overdraft what I  
2 think you call a line of credit. After they've gone  
3 through a line of credit, or perhaps they don't even  
4 have a line of credit, a customer will enter an  
5 unarranged overdraft, and that I think is what you  
6 guys term overdraft or overdraft protection.

7           That will be up to a limit, in the U.K.  
8 at least, is up to a limit that's set by the bank  
9 but not told to the customer, so the customer has  
10 no idea how big that unarranged limit will be.

11           Lastly and finally, we have what we call  
12 unpaid item fees. You phrase them as nonsufficient  
13 fund fees, NSF.

14           So in the U.K., we have estimates here  
15 from 2014 where we see that these overdrafts,  
16 including all these three types of charges, account  
17 for 2.9 billion per year in revenue for the main  
18 banks, covering 90 percent of the market. The U.S.  
19 estimate, I think we have to hold our hands up and  
20 say is actually slightly wrong. I think it should  
21 be 15 billion dollars, and that's a figure that  
22 we've found from the CFPB.

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1                   In terms of incidents in the U.K., we  
2 see that in 2016 19 million people used a line of  
3 credit, 13 million people used an overdraft and  
4 seven million people used both of these types of  
5 credit within a given year. There's a large level  
6 of incidents, and it's a large revenue stream for  
7 the banks.

8                   If you think why people would incur  
9 these fees, well, in some instances these borrowing  
10 facilities are bundled with other features of the  
11 product. They may be borrowing on a current  
12 account, could be the best available option to  
13 them, and it provides them with a liquidity buffer.

14                   And consumers want to know that key  
15 expenses are covered despite the fact that they  
16 might not be paying attention to their balance.  
17 Which may be rational or may be, in the language  
18 of behavioral economics, may be irrational.

19                   Much of the policy research in the U.K.  
20 has focused on this issue of attention. How do  
21 people pay attention to their accounts and to their  
22 overdraft charges that they face.

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1                   Turning to the next slide, just very  
2 quickly a brief overview of some of the academic  
3 research, and this is based on U.S. and U.K.  
4 research, suggest that there's two main things  
5 going on. One is whether people are aware of their  
6 overdraft charges to start with. Do they know how  
7 much they're going to get charged, so that if they  
8 do make a conscious choice to go into their  
9 overdraft, do they know how much it's going to cost  
10 them.

11                   And the second is attention to account  
12 balance. Do people know their account balance at  
13 any given time so that they can make that informed  
14 choice that says yes, I want to push through into  
15 that overdraft.

16                   So there's academic research and  
17 there's also policy research from other  
18 organizations within the U.K. The Office of Fair  
19 Trading in 2008 found that only seven percent of  
20 people made an active choice to go into their  
21 overdraft, their unarranged overdraft, and they  
22 did it because they knew they wanted to make that

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1 payment. So that's 93 percent of people who are  
2 making some other choice which might not be  
3 informed by their active decision.

4 The Competition in Markets Authority,  
5 which is a competition regulator within the U.K.  
6 and has just completed a very large investigation  
7 into the banking market, found that half of  
8 overdraft users were unaware that they'd used their  
9 overdraft. They were able to match survey  
10 information with actual transactions from these  
11 individuals and find that half had no clue that they  
12 had incurred an overdraft, which is really  
13 striking.

14 On to the next slide, slide 8, a little  
15 bit of background and history and I'll try and skip  
16 over this in the interest of time, but there has  
17 been some effort to change this. In 2012, banks were  
18 asked that they must provide an annual summary of  
19 charges, including overdraft charges, every year,  
20 very clearly stating how much an individual was  
21 charged.

22 An STA evaluation of that later found

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1 this had no effect on behavior and overdraft  
2 charges did change as a result of these annual  
3 summaries.

4 In 2013, banks started to offer text  
5 alerts and notifications on your balance levels and  
6 potentially overdraft incidents, but these were on  
7 an opt-in basis and we find that very few people  
8 opt in. Between three and eight percent of people  
9 made the active choice to get these alerts.  
10 Potentially, these are the most savvy customers,  
11 maybe they need helping the least.

12 I mentioned the Competition in Markets  
13 Authority earlier. They ran a three year  
14 investigation into the banking industry, into  
15 checking accounts, looking at competition as well  
16 as consumer protection issues and as a result of  
17 that their final report in 2016 ordered that banks  
18 must auto-enroll their customers into text message  
19 alerts for unarranged overdrafts.

20 That's one of the alerts that we'll be  
21 talking about today, and we try and evaluate what  
22 is the effect of automatically enrolling these

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1 people into these alerts.

2 That's kind of the setup. We, as a  
3 financial regulator we're interested to see what  
4 is the impact of that policy, that auto-enrollment  
5 policy, and so that's one of the studies we talk  
6 about. But in addition, as I said earlier, we run  
7 a further field experiment, very large scale field  
8 experiment with two banks, to investigate further  
9 different alerts and to see the effect of those  
10 alerts.

11 So that's the scene-setting. Hopefully  
12 I've left enough time for Jay to go through the  
13 details.

14 MR. NIEBOER: Thank you, Paul. I'm going  
15 to be talking about what we actually did, so there's  
16 two sides to this study, the historical data and  
17 then the field experiment. I might not speak to all  
18 the detail that's in this slides but if you want  
19 to ask questions about exactly how things went  
20 procedurally, we can do that afterwards.

21 We looked at two types of alerts. Just  
22 in time alerts, which, and I'll explain them in a

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1 bit more detail, and second, which give people the  
2 opportunity to act after they've received the  
3 alert, typically by transferring the funds into  
4 their account, and early warning alerts which is  
5 essentially a fancy name for low balance alerts.  
6 We set them at 100's and 50 pounds for the purposes  
7 of our field experiment.

8 We look at the following consumer  
9 populations: People with an arranged and an  
10 unarranged overdraft, so people with a line of  
11 credit and the protection, which is, as you can see,  
12 over half of the U.K. adult population. It's a very  
13 common product. Then people with only the overdraft  
14 protection, a slightly smaller sample and then a  
15 slightly bigger part of the population. People who  
16 do not have any kind of borrowing facility, but  
17 they're not exempt from these unpaid item charges  
18 either. Yes

19 MEMBER MCCOY: Just as a point of  
20 clarification.

21 MR. NIEBOER: Sure.

22 MEMBER MCCOY: I take it the difference

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1 between the two alerts, the just in time alert  
2 essentially tells the consumer, you are about to  
3 commit an overdraft and we give you an opportunity  
4 to avoid that. And the other one says nothing about  
5 there's a pending risk of overdraft, but just says,  
6 you're very close to your limit.

7 MR. NIEBOER: Correct. Yes.

8 MEMBER MCCOY: Okay. That's the  
9 difference.

10 MEMBER ANNIBALE: When you say limit, do  
11 you mean the unadvised limit? What do you mean by  
12 limit?

13 MR. NIEBOER: I have a sort of slide with  
14 some visuals that probably explain it a bit better,  
15 but it could be zero, if you don't have a line of  
16 credit then that's your limit, or it could be  
17 whatever line of credit you've agreed to.

18 MEMBER LEVERE: Whatever forces you to  
19 go negative.

20 MR. NIEBOER: Sorry?

21 MEMBER LEVERE: Whatever forces you to  
22 go negative.

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1 MR. NIEBOER: Yes, exactly. This is an  
2 overview of the alerts we tested and I appreciate  
3 there's a lot going on in this slide, but the idea  
4 is that we have two types of evidence. RCT, the  
5 field experiment, and SR, which is the staggered  
6 rollout, which is the historical data that we  
7 analyzed.

8 The columns in the table show you the  
9 three different customer populations we looked at,  
10 and then the rows show you the type of alerts we  
11 looked at.

12 We looked at just in time alerts for  
13 arranged overdrafts, AOD, then there is a  
14 combination of unarranged overdrafts and unpaid  
15 item alerts, and then there's unpaid item alerts  
16 only so for that third population that I just spoke  
17 about. We then offered the early warning alert.

18 So the low balance alerts, we looked at  
19 the same three consumer populations and again, we  
20 looked at early warning alerts and in this case we  
21 only used RCT so we only used field experimental  
22 evidence, and you'll actually see the levels, the

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1 low balance levels for each RCT so you can see for  
2 each population we set at 100 or 50 or both because  
3 we did that in one case as well.

4 Perhaps a bit more intuitive is a  
5 graphical illustration, so it's again for the three  
6 populations and then you can see if you're that  
7 consumer with an arranged overdraft line of credit  
8 and the overdraft protection, you could be  
9 receiving a lot of alerts.

10 So, and we tested all of these, there's  
11 the arranged overdraft early warning, then the just  
12 in time alert, which just kicks in when your account  
13 goes below zero, and then there's an early warning  
14 for unarranged overdraft and unpaid items, and then  
15 there's the unpaid overdraft warning and then  
16 separately the unpaid item.

17 So what that actually means in terms of  
18 what happens when you receive these alerts is this.  
19 The arranged overdraft just in time alert, as I  
20 said, you get it when your balance drops below zero.  
21 The unarranged overdraft just in time alerts, that  
22 actually has something called a grace period built

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1 in, so the idea is your balance is in unarranged  
2 overdraft, your bank knows that at the start of the  
3 day and they send you a text message.

4 Then you typically have until two or  
5 three in the afternoon, and that cutoff is actually  
6 in the text message, to transfer funds and to avoid  
7 being charged for an unarranged overdraft. And all  
8 of that is explained in the message itself, so you  
9 just know okay, if I have the money, I can transfer  
10 it and I won't get charged.

11 Then for the unpaid item just in time  
12 alert, it's something very similar where the bank  
13 knows that money is going to come out of the account  
14 at some point during the day but you don't have it.  
15 So they're giving you, and that's why sometimes  
16 it's also called a retry alert. They're basically  
17 giving you, again, until two or three in the  
18 afternoon to transfer the funds so the transaction  
19 can go through and you will avoid the fee.

20 And then finally, the early warning  
21 alerts, all of them, they're sent in real time as  
22 your balance drops below the warning level. And

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1 there doesn't tend to be a huge lag in the U.K.  
2 between the balance that you observe and the  
3 balance that your bank knows about. So that real  
4 time is actually quite important.

5 So just to quickly cover the natural  
6 experiment, what we call a staggered roll out,  
7 these were two banks who in advance of the CMA's  
8 policy on these two alerts, the one that Paul  
9 alluded to earlier, had actually automatically  
10 enrolled their consumers into these alerts. This  
11 is what it looks like.

12 So on the next slide you see for Bank  
13 A that for the sample that we looked at, 26 percent  
14 of customers were automatically enrolled into  
15 these unpaid item alerts over a 12-month period,  
16 and for Bank B, it was a larger proportion. It was  
17 49 percent of customers. And they were both  
18 enrolled into unpaid items and the unarranged  
19 overdraft alerts.

20 That allowed us to, that natural  
21 experiment if you will allowed us to get a nice  
22 causal estimate of what this was actually doing to

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1 people's behavior and how it was changing their  
2 charges.

3 Just a few more details on the bullet  
4 points. I think the key one is that we obviously  
5 know when people are automatically enrolled.  
6 People are not notified in this case, so the banks  
7 automatically enrolled their customers but they  
8 didn't send them an email explaining these things.  
9 Obviously their customer service center caught  
10 --- and staff were trained, etc. etc., but it wasn't  
11 a notification as such, which is different from the  
12 field experiment we ran.

13 And they could at this point in time  
14 only opt-out using their internet banking, so the  
15 mobile app wasn't updated yet to switch off these  
16 alerts if people wanted to.

17 And now, sort of high-level on the field  
18 experiment, this is where we did quite a lot of  
19 things. We tested arranged overdraft just in time  
20 alerts and then all of these early warning alerts  
21 but in brief, we worked with two banks. One estimate  
22 on the just in time alerts is for a two-month period

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1 because that was actually the two months right  
2 before the CMA's policy came into force so we  
3 basically convinced one of the banks to enroll some  
4 people early and then we had sort of a treatment  
5 in the control group there. For all the other  
6 trials, it's a five-month period.

7 In this case people were notified that  
8 they're being automatically enrolled. We thought  
9 that was very important, especially considering it  
10 was an experiment and we need to be transparent  
11 about this. And the opt-out, what's interesting is  
12 that both banks allowed opt-outs online again. I  
13 think there was no mobile app opt-out here. One of  
14 the banks allowed people to opt-out immediately by  
15 replying to a two-way SMS message. So it's the kind  
16 of text yes if you want to opt out, that kind of  
17 message. And you'll see in the results in a moment,  
18 that actually makes quite a big difference.

19 It's a bit more detail here on the  
20 sample but I'm going to, in the interest of time,  
21 skip over this. We decided to focus on people who  
22 were more likely to incur overdraft charges. That's

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1 roughly the gist of it.

2 On to the results. Perhaps  
3 unsurprising, if you offer these alerts on an  
4 opt-out basis, then a lot more people get them. But  
5 what's interesting, sort of going back to that  
6 opt-out opportunity, the two-way SMS, if you offer  
7 that opportunity nearly ten percent of people opt  
8 out on average across the treatments.

9 If you only had an online opt out, or  
10 I think people had phone banking or other  
11 opportunities as well to opt out, if you have to  
12 actually go and do something, actively opt out  
13 rather than just texting no, the opt-out rates are  
14 a lot lower. The difference between two percent and  
15 ten percent, we thought, was quite striking.

16 We actually looked at, for Bank 1, how  
17 people opted out and the vast, vast majority opted  
18 out through that two-way SMS. So we know for certain  
19 that it was that mechanism that sort of increased  
20 the opt-out rate there.

21 I guess the bottom line is still more  
22 than 90 percent of people receive these messages

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1 after they've been notified and it's been explained  
2 to them. So they elect to stay opted in.

3 So again, I appreciate there's quite a  
4 bit going on in these slides, but I've just  
5 highlighted the main findings there. In the top  
6 column, the two numbers are for the arranged  
7 overdraft just in time alert. This is the one that  
8 tells you, you are now using your line of credit,  
9 and we have an estimate from Bank 1 and Bank 2.

10 For Bank 1, it's 7.3 percent reduction  
11 in total charges per month. For Bank 2 it's 2.7,  
12 and the actual estimate is in pence, so 45 pence  
13 a month, 29 pence per month. These are always the  
14 averages, so there are some people who are not  
15 necessarily helped by these alerts but we consider  
16 these quite good indicators that these alerts are  
17 really helping people.

18 For the unarranged overdraft and the  
19 unpaid item alerts together, that's the second  
20 column so that's those four figures, and the reason  
21 we put all those figures together is because we  
22 thought it was very important that we had both the

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1 experimental evidence, which is in a sense the  
2 strongest standard of evidence, right next to our  
3 staggered roll-out experiments. Just to check that  
4 our early estimates, historical estimates, were  
5 correct and robust.

6 And here you find some quite big  
7 effects, especially if you look at the unarranged  
8 overdraft only population, so people without a line  
9 of credit. Very similar for the RCT and the  
10 staggered roll out, about 18 percent reduction of  
11 monthly fees, which is mainly driven by the fact  
12 that for the arranged overdraft population, people  
13 with a line of credit, obviously they have both the  
14 line of credit charges and the overdraft charges.

15 So it's going to be, the percentage is  
16 going to be a smaller part of their total charges.  
17 But specifically for this unarranged overdraft  
18 only population, we see this quite big effect.

19 And then lastly in the bottom right  
20 corner there's the effect of just the unpaid item  
21 alerts only population, and we also find for those  
22 people it makes a big difference to the fees. So

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1 even for people who don't have a borrowing  
2 facility, avoiding these fees is very useful.

3 This is, I've just been talking about  
4 the just in time alerts, this is for the early  
5 warning alerts. And I haven't actually highlighted  
6 any of the findings. You'll see that effectively  
7 the estimates with the stars next to it, that's  
8 statistically significantly different. There are  
9 not as many significantly different findings here.  
10 It's quite patchy.

11 Effectively, what you find here is that  
12 there's no evidence across all the banks we looked  
13 at that these alerts are useful. So even though  
14 it's, in a sense, you get a warning before, you get  
15 more time to respond to the alert because you know  
16 that you're at 50, you're not at zero yet, but there  
17 must be something about the way this alert is set  
18 up.

19 Maybe people don't worry about it just  
20 yet because they think, well, I still have money,  
21 but these early warning alerts are actually less  
22 effective than the alerts that happen just in time.

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1 We thought that was really striking.

2 Then, sort of very quickly on the survey  
3 that we did as well. So, looking at people's  
4 transaction data is obviously only part of the  
5 story. We also wanted to speak to people, we wanted  
6 to find out what they did and we also wanted to check  
7 whether they supported being automatically  
8 enrolled into these alerts, whether they were  
9 perhaps getting tired of getting too many alerts.

10 The highlights of this survey are that  
11 the most common actions are to transfer savings  
12 from your savings account, you cut back on spending  
13 if you can, or you borrow from friends, family or  
14 an employer. Those were by far the most common  
15 responses. We were worried that people might say,  
16 oh, I took out a payday loan to pay off my overdraft,  
17 and that they ended up in more trouble than they  
18 were in to begin with, but that wasn't the case.

19 Then the second bullet point tells you  
20 that people are overwhelmingly in favor of being  
21 automatically enrolled. That doesn't mean that  
22 there weren't people who said, you know what, I

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1 prefer to sign up for this kind of thing myself,  
2 but the majority of people preferred to be, they  
3 didn't have a problem with being automatically  
4 enrolled.

5 And then finally, this question about  
6 alert fatigue. The question was, is the frequency  
7 with which you receive these alerts about right,  
8 or not often enough, or too often, and we have a  
9 very small percentage of people saying, we receive  
10 these too often. And then even so, people could  
11 obviously opt out quite easily. So we didn't think  
12 it was too disruptive.

13 Just to summarize the research, the CMA  
14 policy alerts, so the unarranged overdraft and  
15 unpaid item alerts, reduced total charges by 45  
16 percent for people with a line of credit and  
17 overdraft protection, then about 18 percent for  
18 people with just the overdraft protection.

19 The arranged overdraft and just in time  
20 alerts were also consistently effective. Early  
21 warning alerts, much less consistent and not so  
22 effective, and the survey indicates, well, I've

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1 just gone through the survey, but it sort of  
2 indicates that there's nothing necessarily to  
3 really worry about when it comes to automatically  
4 enrolling these people and that we could not find  
5 strong evidence of unintended consequences here.

6 That, I think, sums it up quite well.  
7 We have one more slide which gives you -- which I  
8 won't talk to, but it's this one, which is the wider  
9 policy context, and that tells you what the FCA's  
10 been doing more broadly and as you can see, alerts  
11 is in that box that is for consultation, as Paul  
12 said at the beginning.

13 There are also some bit more drastic  
14 measures that are currently discussed, so that's  
15 some of those for discussion. Interventions are  
16 currently in a discussion paper, but that is much  
17 less finalized so I wouldn't say that that is FCA  
18 policy. And that is it. Thank you very much.

19 MR. ERNST: Great. Thank you for the  
20 presentations. Members, I couldn't help but note  
21 your response to the early warning alerts and their  
22 lack of clear effectiveness, and I think that for

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1 me really highlights the utility of not just going  
2 with intuition but putting in the hard work that  
3 our guests have done to conduct research and sort  
4 of understand, do our intentions play out the way  
5 we expect or do they not?

6 It's entirely intuitive and easy enough  
7 to assume that an early balance alert would lead  
8 to changed behavior, and I think the fact that the  
9 research doesn't bear that out says, goes all the  
10 more into demonstrating the value of investing in  
11 those strategies.

12 I'm going to turn the floor over to the  
13 committee at this point and start by inviting your  
14 initial responses. What are you taking away from  
15 the research, what questions does this raise? So  
16 Bob and Michael, I think.

17 MEMBER ANNIBALE: Thank you very much.  
18 As somebody who lives in London and has accounts  
19 in both countries, the real challenge here and this  
20 is very helpful to us, is of course the very slow  
21 clearing payment system we have still in the  
22 States, where I know in London when my goddaughter

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1 calls me and says she's going into overdraft, I can  
2 get online and cover it at two in the afternoon or  
3 something. If I transfer funds from one bank to  
4 another it's in her account.

5 So probably the learnings also around  
6 the early warning are going to be most important  
7 for us here, and we know that most clients don't  
8 always know where their accounts are especially  
9 because our payment system is slow, and clearing  
10 system, and we still have more prevalence of checks  
11 than you do in the U.K. as well. So that clearing  
12 time of a check is particularly a mystery. Years  
13 ago it used to be if it was an out-of-state check  
14 ---

15 (Laughter.)

16 My father used to say, and look at the  
17 bastard, they gave us an out-of-state check. It was  
18 going to the moon for clearing, I don't know where  
19 it was going. Today, that's -- or I hope it's not  
20 the same. But this is really important and I think  
21 for us, those of us who have, we have the systems  
22 at Citi, we have these systems that allow our

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1 clients to set these themselves. You can set when  
2 your balance goes to a certain level, whatever  
3 threshold you want.

4 I think it just reaffirms that still the  
5 opt out is, at least for certain categories of  
6 product, probably is the way to go. Your results  
7 are not as strong on that as the other, but we don't  
8 have the option. I think that that learning is still  
9 validating for us.

10 MEMBER BARR: I'm just going to pick up  
11 exactly where Bob left off. First of all, this is  
12 just terrific and I'd love to see this kind of work  
13 being done regularly in the U.S. policy context as  
14 policies are being formulated, and then rolled out.  
15 Either you have more flexibility to do that in your  
16 regulatory structure than we do, and I think it's  
17 a real problem that really inhibits good policy  
18 making in lots of ways.

19 Secondly, as Bob said, our regulatory  
20 structure both on faster payments and on good funds  
21 availability, is a real hindrance to consumers  
22 having actual empowerment, ability to control

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1 their own financial situation. So our underlying  
2 problem is worse, and some of the ways that you  
3 fixed or are working on fixing your problems aren't  
4 currently available to us.

5 That's a choice that we're making as a  
6 country and it doesn't make any sense. I'd really  
7 love for the FDIC and the Fed to be pushing this  
8 process much faster forward so that we could, both  
9 on good funds availability and on instant payments,  
10 be where the rest of the world is or is heading more  
11 rapidly than we are, and with devastating  
12 consequences for households and for businesses,  
13 for that matter.

14 I have two questions for you. One is,  
15 did you think about doing real-time alerts before  
16 the payment is actually made? That is, let's say  
17 you're wandering into the store and you whip out  
18 your debit card and you want to buy a pair of \$200.00  
19 jeans or whatever it is you are going to do,  
20 integrating into the payment system itself the  
21 alert to you that that would cause you to overdraft  
22 or to reach your limit in some other way.

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1           That might be an additional effective  
2 tool, particularly for the people who could choose  
3 not to spend but don't have the option to move  
4 savings over to cover, which is a big group of  
5 interest.

6           The second question is about the  
7 distribution of costs and the distribution of  
8 effectiveness across the population. At least in  
9 the U.S. context, the overdraft usage tends to be  
10 concentrated with, to make up a number but it's  
11 pretty close, 80 percent of the cost is incurred  
12 by 20 percent of the population.

13           So what's the distribution of costs  
14 here, and is the distribution of effectiveness,  
15 does it track the distribution of costs, or are your  
16 prompts more effective for people who need it the  
17 least, or are they most effective for people who  
18 need it the most? What have you learned about that?

19           MR. ADAMS: Sure. I guess I'll take the  
20 first question and Jay perhaps can handle the  
21 second. One thing to note on these grace period  
22 alerts. If the bank can see a -- we call it a

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1 standing order or a direct debit that's going to  
2 be coming out the next day or towards the end of  
3 the day, then that will trigger the notification.  
4 So in some instances ---

5 MEMBER BARR: A preplanned. Like  
6 utilities and things like that.

7 MR. ADAMS: Precisely. So that is one  
8 step towards I think where you are heading. We did  
9 consider the idea that you might have point of sale  
10 notification. I think partly it was feasibility  
11 constraints in running an experiment in that  
12 environment and having to have payment systems  
13 adapted to do that, which would be a real big task.

14 I also think it's, all of our work and  
15 all of our policy has to run through a cost-benefit  
16 analysis and adding that extra layer of tech change  
17 maybe is one step too far even for our payment  
18 systems. So yes, I think it would have been a great  
19 idea, and it's just what's feasible and realistic  
20 in the environment.

21 MR. ERNST: You want to respond to the  
22 one then Pat will come to you?

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1 MR. NIEBOER: I don't know that sort of  
2 a comparison of distributions is on this arranged  
3 overdraft and line of credit, but I had a few  
4 conversations over the last couple of days about  
5 unarranged overdraft, overdraft protection. I  
6 think the distribution's very similar.

7 So, actually the first paper, policy  
8 paper that we put out, has the distribution figures  
9 in it and we find that 80, more than 80 percent of  
10 people over a year period don't use this overdraft  
11 at all and it's the remainder of the people that  
12 pay all the fees, and then the more you go towards  
13 the higher end of costs, the more striking that  
14 concentration becomes.

15 So you will have something like, I don't  
16 know, ten percent of users pay 70 percent of fees,  
17 that kind of distribution.

18 And then second, your question about  
19 was it more effective for infrequent users or  
20 frequent users, it differs a little bit but for the  
21 unarranged overdraft and unpaid item alerts we saw  
22 a very strong relationship between usage and

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1 effectiveness, and as you might expect, the people  
2 that are infrequent users can avoid these charges  
3 a lot more often than the people that use them  
4 frequently.

5 MR. ERNST: Thank you. So Pat, and then  
6 Andrea?

7 MEMBER MCCOY: Thank you. This is  
8 absolutely fascinating and really provocative as  
9 we think about these issues in the United States.  
10 I had a couple of thoughts. One is, as we've seen  
11 with our experience with automatic enrollment in  
12 workplace pension savings systems here, automatic  
13 enrollment is highly successful at increasing  
14 rates of participation but that's just the  
15 beginning of the story.

16 And one of the implications I'm drawing  
17 from your research is the same, that then there's  
18 the question of the timing of the content of how  
19 the opt-out opportunity is the channel through  
20 which it's operating, et cetera. And I think it's  
21 a, it reminds us that there are many more design  
22 issues to work out after we institute automatic

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1 enrollment.

2 I do have a question that follows up,  
3 Jay, on our earlier colloquy which is, I'm trying  
4 to parse these really dense tables and I did have  
5 the pleasure of reading your materials on the plane  
6 last night, but I'm still struggling with how much  
7 of this is a story about the substantive message,  
8 which is either you have an item pending that's  
9 about to put you in a negative position versus  
10 you're a hundred pounds from running out of funds.

11 In the latter scenario the reader might  
12 think, well, I have no pending items so I don't have  
13 to worry about that. Is it substance, is it timing  
14 of the message, is it an interaction of both? I'm  
15 having trouble sorting through that.

16 MR. NIEBOER: It's a bit of a cop-out,  
17 but we're working on that, is the real answer.

18 (Laughter.)

19 As a policy paper, I guess we've  
20 answered the main question we believe, which is  
21 which one of these is more promising for automatic  
22 enrollment, but as to the mechanisms, that's

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1 something that we're currently working on with our  
2 academic coauthors. I don't have the answer at the  
3 moment, but stay tuned.

4 MR. ERNST: Can we go to Andrea and then  
5 to Phil?

6 MEMBER LEVERE: Thank you for doing this  
7 work. I'll just echo my colleague Patricia's  
8 interest in this, and so I want to ask you a question  
9 you probably can't say specifically, we're not  
10 going to have an RCT about this, but when you were  
11 talking about the alert and perhaps the unexpected  
12 harm of people going to payday lenders, my sense,  
13 and I don't know this, is you have vastly superior  
14 regulation of payday lenders than we do. And so I  
15 wonder if that is a factor in folks not using payday  
16 lenders that may not be the same here, if you have  
17 any thoughts on that.

18 MR. ADAMS: The payday market in the U.K.  
19 is a little bit, or quite a lot different and as  
20 you say, is very heavily regulated and supervised  
21 by us. In fact, the government has created an  
22 opportunity that we should put a price cap on payday

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1 lenders.

2 MEMBER LEVERE: Throughout the whole  
3 country?

4 MR. ADAMS: Yes. Throughout the whole  
5 country. Doesn't matter whether it's in-store or  
6 online, there's a cap on the interest charged. That  
7 said, it's much more mainstream than it is here,  
8 and possibly that's because of this regulation.

9 I think it is an interesting question  
10 to know, are these people substituting between  
11 overdrafts and potentially other forms of credit,  
12 and that might be credit cards, might be the most  
13 obvious choice, or it could be payday lending.

14 Again, we have no, apart from the  
15 survey, which we think is informative, we have no  
16 way of really telling what people did in these  
17 situations.

18 MEMBER CISNEROS: What is the price cap?

19 MR. ADAMS: The price cap is a  
20 combination of a daily fixed fee of 0.8 percent plus  
21 an overall envelope that you cannot repay more than  
22 you have borrowed. So it's 100 percent cap on the

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1 entire thing.

2 MEMBER LEVERE: Thank you.

3 MEMBER SWAGEL: I just want to follow up  
4 and ask a similar question. I've been trying to  
5 translate this into the U.S. experience, and I  
6 think at one part, Jeroen, it's the obvious thing  
7 for us to do. And of course the U.S. regulatory  
8 system is, I think balkanized is the term of art.

9 CHAIRMAN MCWILLIAMS: Take it easy,  
10 Phil.

11 (Laughter.)

12 MEMBER SWAGEL: Some of my best friends  
13 are Serbians. And anyway, it's striking that the  
14 FCA, if I understand it, regulates small, well you  
15 know, small banks, non-banks, auto lending. I was  
16 here when Michael Barr designed our regulatory  
17 reform, I guess you didn't want auto loans to be  
18 regulated or something.

19 (Laughter.)

20 MEMBER SWAGEL: No, no, we tease each  
21 other. Bush versus Obama. I mean, it seems like it's  
22 a big advantage since your system doesn't have some

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1 of the challenges of the U.S. That was just my  
2 first thought.

3 And I was wondering if you know to what  
4 extent, and you will see this is where I'm following  
5 up on Andrea, that this sort of overdraft, routine  
6 overdraft, the planned overdraft as you call it,  
7 substitutes for things that in U.S. context would  
8 be the choice of, say, credit card versus debit.  
9 Someone has two pieces of plastic and they choose  
10 one or the other, or I guess on some screens you  
11 can choose is this debit or is this credit?

12 And maybe another piece of the same  
13 question is, what percent of British households  
14 have credit cards? Do you know how that compares  
15 to the U.S., which I don't know those numbers  
16 offhand. So I just wonder if it touches that, you  
17 know, how much the institutional context  
18 translates over?

19 Oh, and I should also say, it's a really  
20 neat paper. So I started here, it's a really neat  
21 paper.

22 MR. ADAMS: I'm not going to give you

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1 numbers because I'd probably get the precise  
2 figures wrong, but credit card debt in the U.K. is  
3 very large and significant. We have a similar  
4 pattern to you guys that credit cards, auto loans  
5 and personal loans are by far the biggest consumer  
6 credit products in the U.K.

7 And there's, we've got actual research  
8 on credit cards. We could talk another hour about  
9 that but there are policy measures in the credit  
10 card space as well to try and reduce that debt, help  
11 people make better decisions when they're using  
12 their credit card.

13 Certainly I think many individuals will  
14 have both a line of credit and a credit card and  
15 will be maxed out on both of them. That, I  
16 understand, is a similar picture.

17 MEMBER ANNIBALE: It's very prevalent.  
18 Even students in the U.K., students can get  
19 overdrafts in checking accounts and get credit  
20 cards so it's very, very prevalent to have both.

21 MR. ERNST: Thank you. I want to go to  
22 Calvin.

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1                   MEMBER BOSTON: Yes. I have three  
2 burning questions. The first was, does the  
3 Financial Conduct Authority have an advisory  
4 board?

5                   (Laughter.)

6                   MR. ADAMS: Are you offering your  
7 services?

8                   MEMBER BOSTON: Take your time. The  
9 other thing, really the question was --- I'm  
10 thinking about some applications in the Unites  
11 States, and we do have FinTech companies trying to,  
12 looking at sending these messages out, I think,  
13 though, for banks and financial institutions in the  
14 United States.

15                   Have you looked at the costs as related  
16 to sending extra texts in as many of the texts that  
17 you're doing, and then also, do you have a mobile  
18 partner that you're trying to identify that might  
19 help you, one mobile company that's better than  
20 others that will help you keep the costs down? Just  
21 curious about that.

22                   MR. ADAMS: We have, as part of our

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1 consultation process, we have to do a cost-benefit  
2 analysis, so we have done that and looked through  
3 whether this is net beneficial. I'm looking at Jay  
4 to see if he remembers now. Presumably that has  
5 shown that these alerts are helpful over and above  
6 the costs of firms to implement.

7 In terms of that cost, most of it is in  
8 systems changes for the banks themselves. The  
9 marginal costs of sending text messages to  
10 10,000,000 people or 20,000,000 people is very  
11 small. I mean, there's really no cost in that. It's  
12 really up to the banks in a way and the financial  
13 services providers to go away and implement this.  
14 They can either work with third parties and mobile  
15 phone providers or just through existing systems.

16 It is telling that these banks already  
17 had this option, they were offering these alerts  
18 to their customers, but not auto-enrolling them.  
19 So the tech was there, just not used.

20 MR. NIEBOER: Just want to add one quick  
21 thing, also the cost of a message is going to go  
22 down really quickly with push notifications

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1 through mobile apps starting to replace text  
2 messages. So we, already one of the banks that we  
3 work with had that option for people to say no, I  
4 don't want these as a text message, I want these  
5 through my app. That's really the future. All banks  
6 are building those platforms at the moment. And  
7 then the cost effectively goes down to zero.

8 DIRECTOR GRUENBERG: I do want to be  
9 conscious of the time, but I didn't want to let the  
10 opportunity pass without saying it's great that  
11 we've established this relationship with the  
12 United Kingdom. We have a lot of relevant  
13 experience to share with you and I just hope, as  
14 they say, this is the beginning of a beautiful  
15 relationship.

16 And too, the work here that you've done,  
17 while I really think you are to be commended for  
18 being so forward-leaning in this area and finding  
19 a way to assist consumers to manage their accounts  
20 in ways to reduce the fees, and in a way that the  
21 banks themselves can apparently have the ability  
22 to provide these notices without undue burden.

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1           It's very much in line with some focus  
2 group work we've done, where we've looked at  
3 customers and how they utilize mobile technology,  
4 and what was clear from the focus groups is that  
5 the low-hanging fruit that the consumer most  
6 frequently utilizes is to use the mobile phone to  
7 check the balance in their account to avoid fees.

8           What you are doing here is providing a  
9 little bit of assistance to the customer in doing  
10 that, and there's real cost savings and value to  
11 the customer, so I really do think there's relevant  
12 experience here for us too.

13           MEMBER RYAN: Do the banks continue with  
14 the program, I would imagine they've lost revenue  
15 compared to competitors, and so how is that playing  
16 out?

17           MR. ADAMS: We actually gave them the  
18 choice after the field experiment whether people  
19 would remain enrolled in these alerts or not. I  
20 would guess from a customer service perspective you  
21 probably wouldn't switch them off for people after  
22 the trial, especially not after they've gotten used

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1 to them.

2 But that choice is really the bank's,  
3 so when we had the initial discussion about the RCTs  
4 and the parameters of those, it was up to them to  
5 tell us how many consumers or customers they could  
6 allocate to different treatment arms, so I'd like  
7 to think that they went into that with their eyes  
8 wide open. I think, and to be honest if you look  
9 at the samples compared to their entire customer  
10 base, they're really tiny.

11 MEMBER RYAN: Did the Bank A and Bank B,  
12 were they self-identifying? Did they, what was the  
13 selection? You had your own selection process and  
14 identifying how to --- okay.

15 MR. ADAMS: We went to the whole market,  
16 which is only six major banks in the U.K., they  
17 cover probably about 90 percent of the market, and  
18 went to them and said, these are the parameters of  
19 what we want to do in terms of the field experiment,  
20 who is willing to partner with us? And these two  
21 banks were well placed to do that in terms of their  
22 size and their systems.

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1 MR. MILLER: I think we're almost back  
2 on time, so why don't we take a ten-minute break  
3 and come to the last panel?

4 (Applause.)

5 (Whereupon, the above-entitled matter  
6 went off the record at 2:05 p.m. and resumed at 2:22  
7 p.m.)

8 DIRECTOR GRUENBERG: Jelena got stuck  
9 on a phone call. So, we're going to proceed.  
10 She'll be with us in just a moment.

11 So, Jonathan?

12 MR. MILLER: Great. Thank you very  
13 much Marty. So, our last and most exciting  
14 panelists --

15 (Laughter.)

16 MR. MILLER: You can explain your  
17 program in a positive cast. This is where all the  
18 research gets real.

19 And it will be moderated by Luke  
20 Reynolds, again, a familiar face to this group. A  
21 Chief -- who's a Chief of Outreach and Program  
22 Development here at the FDIC.

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1 Luke?

2 MR. REYNOLDS: Thank you. For this  
3 afternoon's panel, my goal is to create greater  
4 awareness of opportunities to promote banking  
5 connections for low income young people, and what  
6 is often their first formal job. And then get your  
7 insights on how we can strengthen our work in this  
8 area.

9 After very brief remarks, my  
10 colleagues, Jeff, Heather, and Tom, will bring to  
11 life how a local collaboration came together. And  
12 then Desmond will share some key findings from a  
13 relevant research pilot.

14 Over four million young people are out  
15 of school and not working. These are generally low  
16 income. Not low and moderate income, but low  
17 income. Young people who come from low income  
18 families.

19 One federal response is the Workforce  
20 Innovation Opportunity Act. Which through  
21 formula-funded programs, provides federal funds to  
22 Workforce Development Boards through the states.

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1           The law requires that these programs  
2 offer -- or make available a financial literacy  
3 element. And in particular, the law encourages  
4 age appropriate financial education that provides  
5 opportunities for young people to put their  
6 knowledge into practice, such as through safe and  
7 affordable financial services.

8           The Workforce Innovation Opportunity  
9 Act also funds some grants. Financial education  
10 is not required to be offered for those grants.  
11 But practically speaking, many of those grant  
12 funded programs do so.

13           Examples here include Youth Build and  
14 Job Corps. Then practically speaking on the  
15 ground, state and local governments set up their  
16 own programs that combine federal funds with state  
17 and local dollars.

18           Other times you'll see public and  
19 private partnerships where government monies are  
20 leveraged with private sector dollars. And then  
21 you also see completely private sector led  
22 initiatives such as the Hundred Opportunities

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1 Initiative.

2           Shortly after the passage of the  
3 Workforce Innovation Opportunity Act, we began  
4 collaborating with our partners on the Financial  
5 Literacy and Education Commission to assess what  
6 our next -- best next steps would be.

7           We soon began doing two things. First,  
8 we improved our toolbox. We created crosswalk  
9 tools to help youth employment programs know how  
10 elements and money smart relate to the requirements  
11 of the Workforce Innovation Opportunity Law and  
12 Regulation.

13           Which I think everyone here knows,  
14 Money Smart is the FDIC's free financial education  
15 program. We also created a conversation starter  
16 tool to help youth employment program leaders know  
17 how to effectively talk to banks and engage banks.

18           For example, we encourage them to call  
19 out the low income nature of families they serve.  
20 And discuss available opportunities.

21           We created a supplement to our popular  
22 Selecting a Bank Account Checklist, to help young

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1 employment -- youth employment program leaders  
2 lead an informed discussion with young people about  
3 using the checklist to select the best deposit  
4 account.

5 And then we worked with our colleagues  
6 on the Financial and Literacy Education Commission  
7 to develop two new guides.

8 One is focused specifically, targeting  
9 specifically to financial institutions. Alerting  
10 them of the opportunity to work with youth  
11 employment programs.

12 The other is for youth employment  
13 programs alerting them of the opportunity to work  
14 with financial institutions.

15 And in addition to improving our  
16 toolbox, we made youth employment pri -- youth  
17 employment a priority for our outreach.

18 Speaking engagements including those  
19 conducting collaborative with the Bureau of  
20 Consumer Financial Protection and the National  
21 Credit Union Administration, include us speaking  
22 at National Assoc -- National Workforce

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1 Association Board conferences, National  
2 Association of Workforce Development  
3 Professionals, and State Workforce Boards.

4 And then through our community affairs  
5 function, which we've shared previously, where we  
6 work through our field staff to bring together  
7 banks and nonprofits and state and local government  
8 leaders and others to advance economic inclusion  
9 and promote community development.

10 We identified opportunities in some  
11 communities to bring together youth employment  
12 programs with financial institutions.

13 Jeff, can you tell us a little bit about  
14 how a collaboration to connect financial  
15 capabilities' services to youth employment  
16 programs can come together?

17 MR. MANNING: Sure. Thank you Luke.  
18 Good afternoon everyone.

19 This came from the initial discussion  
20 with Greater Lowell, came back from the 2016 Bureau  
21 of Consumer Financial Protection's 24 city pilot  
22 program.

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1                   From that the 24 cities were shared with  
2 my area manager, a gentleman by the name of Tim  
3 D'Alessio in the Boston area office. He reached  
4 out and spoke to both the Bureau and the Department  
5 of Labor regarding the type of assistance that  
6 Greater Lowell was looking for as part of their  
7 summer job's program.

8                   From that, Mr. D'Alessio and I had  
9 several conversations with Greater Lowell.  
10 Heather was involved in those conversations as  
11 well.

12                   They asked them exactly, what did they  
13 need? And what would they need us to do for them?

14                   Part of the discussion and what came out  
15 of it was, we decided we could put together a banker  
16 roundtable. So what the FDIC did was organize a  
17 banker roundtable.

18                   And reached out to 12 institutions, all  
19 financial institutions in the City of Lowell  
20 itself, and invited them to this session.

21                   At that point, the goal of the  
22 opportunity was to raise awareness to promote safe

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1 and affordable bank access to the participants.  
2 Participants are between the ages of 15 and 21 in  
3 the summer job's program.

4 Part of it is that they are required,  
5 the City of Lowell requires all employees to get  
6 part time, full time, or interim, to have direct  
7 deposit. Thus, creating the conversation between  
8 Greater Lowell and the FDIC as far as how can we  
9 give the kids bang?

10 The program is all low income  
11 individuals from the city. The intake process  
12 normally starts sometime in February.

13 And then it goes on through the year.  
14 And then it culminates with the orientation that  
15 they've had. And then the summer jobs program  
16 starts in August.

17 So we usually go in in June. And we  
18 will speak with the Greater Lowell Board, the  
19 organization and their summer interns.

20 So what we did was the result of the  
21 roundtable. We had several of the institutions in  
22 the city agree to assist us with financial

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1 education and offering accounts for the kids.

2 Most importantly, we had several  
3 meetings and discussed the account parameters as  
4 far as identifications. The check systems was  
5 discussed because it's a minority/majority city,  
6 with some of the fraud that maybe obvious or  
7 prevalent in that area.

8 And the biggest thing that came out of  
9 it was, everyone agreed that there would be no  
10 overdrafts allowed in this program. The younger  
11 participants under 17 -- excuse me, under 18, would  
12 be offered a statement savings account with access  
13 with just an ATM card. Not a debit card.

14 So all they could do is go to the bank  
15 when they needed funds. The older participants  
16 between 18 and 21 could have either a checking  
17 account or a savings account. And were allowed to  
18 have a debit card.

19 And again, the biggest thing was, and  
20 all the institutions agreed, there would be no  
21 overdrafts. Thus to a degree, even though most of  
22 the banks did not have what they called "a safe

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1 account," without allowing overdrafts, in a way it  
2 served as a safe account for the individuals.

3 Part of what we did was, I had gone in  
4 that first summer, and we provided Money Smart  
5 Trainer the training to the summer interns of the  
6 Lowell folks. I was, I believe, 12 -- 12 college  
7 students that were their interns.

8 We did a half day Money Smart Train the  
9 Trainer. Which in turn, those interns went back  
10 to the classes, and they have an orientation piece  
11 that lasts about two weeks.

12 And during those two week periods, they  
13 were all given Money Smart training as far as from  
14 a bank owner's standpoint, credit, things of that  
15 nature. It was fairly high level. But it was to  
16 introduce them to it.

17 They were also given a little worksheet  
18 for -- a questionnaire if you will, to interview  
19 the banks when did the Fair itself.

20 So, we encouraged them to go to each of  
21 the individual institutions, not just walk to one  
22 and open the account. We encouraged them, and

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1 Heather can get into that as far as encouraging the  
2 kids to speak with all of them.

3 They interviewed the banks for their  
4 accounts. That's kind of what it came down to. It  
5 was a chance for them to have a piece of paper and  
6 ask them questions one on one.

7 It was actually quite something to see,  
8 a bunch of, you know, 15 to 21 year olds  
9 interviewing a bank person for their account.

10 So what we did was working with Heather  
11 and Lowell, we organized the Financial Institution  
12 Products Fair that culminated the end of their  
13 orientation two week period.

14 So we had one at the end of the first  
15 week for the first 125 participants. And we had  
16 another bank fair the following week for the second  
17 125.

18 Pretty much we laid out exactly what we  
19 said we would do. This is what's going to happen.  
20 These are the types of accounts all the  
21 institutions agreed to offer.

22 In the first year, out of the 250

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1 participants, there were 185 accounts opened.  
2 Some of the kids it was typical, their parents told  
3 them they could not have an account.

4 So we talked to them why. And they  
5 explained it to us. Other kids already had  
6 accounts. Which was great to see. And they were  
7 in some of the institutions that were in that room.

8 So they went over and just talked with  
9 them about, you know, gee, what else can I do for  
10 my account? Can I -- some kids actually had  
11 checking accounts, and then got savings accounts.

12 So, it was nice to see, you know, the  
13 interaction between the young people and the  
14 financial institutions themselves.

15 And with that, I'll pass it onto  
16 Heather. Thank you.

17 MS. DONOVAN: Okay. Thank you. Do I  
18 have to turn this on?

19 MR. MANNING: Oops, sorry.

20 MS. DONOVAN: Well okay. Thank you.  
21 So just a little background. So, I am with the Mass  
22 Hire Lowell Career Center and the Mass Hire Greater

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1 Lowell Workforce Board, which falls under the  
2 Department of Labor in the Executive Office of  
3 Labor and Workforce Development.

4 These programs are all that I've ever  
5 done. And I am very passionate about it. So, when  
6 this opportunity arose, we really jumped on it.

7 So, we run a number of programs. The  
8 summer programs and the year around programs.  
9 Just really quickly about our year around programs.  
10 We run federally funded, state funded and locally  
11 funded programs, including the WIOA program that  
12 you heard a little bit about.

13 And a disability employment initiative  
14 specific to young people right out of our office.  
15 And each of our programs does have a work experience  
16 component.

17 So we provide paychecks to young  
18 people, which really helped push in the direction  
19 of incorporating financial education. Because,  
20 as you know, if you give a young person money and  
21 don't explain to them their options of what to do  
22 with it, they're probably going to make some bad

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1 choices.

2 So, in regards to the summer program  
3 that we're mainly talking about today, over the  
4 past two summers, we have served over five hundred  
5 young people, all between 15 and 21. And all  
6 Lowell residents.

7 So they do have to live within the city  
8 to qualify for the program. One hundred percent  
9 of that population is low income. So, you cannot  
10 get into our program unless you qualify as a low  
11 income individual.

12 And we really, even before WIOA, we were  
13 working on getting involved in financial  
14 education. But, we really wanted to push for young  
15 people to be capable instead of just to be literate.

16 We really wanted them to be able to  
17 understand what to do when they received money, how  
18 to set financial goals. All of the things that  
19 sometimes we take for granted. We wanted them to  
20 be able to do that themselves without us when we  
21 weren't there.

22 So, as Jeff said, we run in the summer,

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1 day long workshops in regards to financial  
2 education. Part of that was a questionnaire that  
3 we went over with young people ahead of time so that  
4 they felt comfortable in their ability to speak  
5 with banking professionals about what was best for  
6 them in regards to their location, the services  
7 that they were interested in.

8 We wanted them to choose an institution  
9 that was close to them. So that when they weren't  
10 working, they could still go down the street and  
11 walk to it if they needed to.

12 So, we hold our workshops at a local  
13 community college. Which is very familiar to  
14 everyone in the area. And we do that on purpose  
15 so it's really easy just to go to the big brick  
16 building and we'll be there.

17 It's a way for us to partner with the  
18 community college that gets young people access to  
19 the college on the education side, who might not  
20 have walked into that building any -- without us.

21 But it also is a great space for us.  
22 And it's a community space that allows us to make

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1 the young people feel comfortable in situations  
2 where they know.

3 So, we're not asking them to go into  
4 some place that's unfamiliar with them. And if  
5 you've ever asked a young person to go somewhere  
6 they don't want to go, it's not happening.

7 So, --

8 (Laughter.)

9 MS. DONOVAN: I have two small  
10 children. And I don't go places all the time, so.

11 So, we really worked as a team. This  
12 roundtable that was brought together, was really  
13 inspiring.

14 There were so many people who really  
15 wanted to jump onboard and help these young people  
16 to understand, and you'll hear more about that from  
17 a banker's perspective in a minute. Help them  
18 understand that, you know, you didn't have to be  
19 a professional to walk into a bank and get great  
20 service.

21 So, we did agree that we would open  
22 accounts specifically for young people with no

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1 parent or guardian's signature on the account.

2 And we did that specifically because we  
3 wanted young people to be able to utilize their  
4 funds and set their goals without having a parental  
5 or non-parental guardian able to access the funds.  
6 Because in our area, the research that we've done  
7 shows that unfortunately the case is that sometimes  
8 young people don't get to spend their money or do  
9 what they wish with their funds.

10 So, we did. We all sat around and  
11 agreed on that. We also agreed that anyone who  
12 came to the financial product fairs would be  
13 accepting a birth certificate and a social security  
14 card as the two forms of identification. And a  
15 photo ID if they had it. But if they didn't, it  
16 wasn't a deal breaker for anyone.

17 So, everyone at the roundtable and on  
18 the council that we then decided to convene from  
19 this roundtable, and that we still convene to this  
20 day around financial literacy and capability and  
21 products that in order to participate, you had to  
22 be able to accept these items and these items only.

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1                   And one of the things that my staff did  
2                   to make that easier, is we copied all of those  
3                   documents. So, we have a really strict enrollment  
4                   process. You have to prove eligibility, because  
5                   they're a federally funded program.

6                   And because of that, we had what was  
7                   needed in order to open the account. So, we set  
8                   up packets for each young person so that they felt  
9                   that they were prepared when they walked into the  
10                  financial products fair.

11                  That if they found some place that they  
12                  felt comfortable, all they had to do was go apply.  
13                  And speak to them. And give them their  
14                  documentation and not worry about all that backside  
15                  stuff.

16                  So, we really took care of that for  
17                  them. In the hopes that it would make them feel  
18                  more comfortable.

19                  But also make the process easier, and  
20                  show them that it didn't have to be a tedious  
21                  process to open an account. And that you could do  
22                  so rather quickly if you really wanted.

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1           So, -- and then we already spoke about  
2 the -- the questions. But, I think one of the big  
3 things in Lowell is that we work really well  
4 together as a team.

5           If anybody needs anything, no matter if  
6 it's nonprofit, government, financial, everyone  
7 sort of rallies. Which I think is great.

8           And that's really one of the things that  
9 really got this program off of the ground. Was the  
10 ability for everyone to work together. Which also  
11 shows young people how important it is to make those  
12 connections early.

13          So, I did -- I have a little bit of data.  
14 So, why is it so important that we teach young  
15 people to be capable?

16          So, I'm going to speak to the first two  
17 -- first two after, because I think that they're  
18 the most pronounced. But, comfortable with  
19 banking institutions, we see that that rose pretty  
20 highly.

21          Understanding paychecks. Now, these  
22 were the paychecks that we were already giving

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1           them. And so if they didn't understand them, what  
2           were we teaching them really?

3                       We're just giving them some money to go  
4           -- go pay a big fee on and cash. So, that jumped  
5           pretty well. The pre is the dark green. And post  
6           is light green.

7                       And then creating goals. I was  
8           actually really pleased to see that many already  
9           felt like they could create goals. But, the fact  
10          that we were able to add onto that, I think, made  
11          a huge difference.

12                      The two that I just wanted to mention,  
13          so credit. You can see a lot of them felt like they  
14          understood credit to a degree.

15                      Almost 62 percent of them felt like  
16          that. But at the end, 100 percent felt that they  
17          understood about credit.

18                      And 100 percent in anything is like a  
19          magical unicorn, right? Like you never get 100  
20          percent.

21                      (Laughter.)

22                      MS. DONOVAN: So, that --

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1 PARTICIPANT: Not in this life.

2 MS. DONOVAN: Yeah. That's really --  
3 it really speaks to me about the curriculum that  
4 was taught.

5 We did do an amended version. Which I  
6 thought was great. That we amended for our  
7 population and the time frame that we had.

8 And then the importance of financial  
9 relations, I think, is the most striking to me.  
10 Nobody believed they were important.

11 And that, to me, as somebody who has had  
12 a bank account since a child, was amazing to me.  
13 And the fact that that rose to 60 percent feeling  
14 that it was important, is a huge -- even if that  
15 was the only thing we measured, I felt like that  
16 would have been enough.

17 But knowing that, you know, over five  
18 hundred young people didn't understand why they  
19 should care about a financial institution, or why  
20 it mattered for them in their life, is probably the  
21 most striking statistic I've ever seen in anything  
22 that I've done.

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1           And then also on the flip side, every  
2 summer we pay out over 350 thousand dollars in young  
3 adult wages. That money is going somewhere.

4           So if you're participating at the  
5 financial institution, that money could be going  
6 to you. And we'll hear more about funds and where  
7 they go and what happens to them.

8           But, it's a significant amount of money  
9 that we're putting back into the community. And  
10 to be able to have that go into financial  
11 institutions rather than check cashing, or  
12 Walmart, or wherever else they're going, Burger  
13 King, I don't -- wherever they eat, is -- it's  
14 outstanding.

15           It's a significant amount of money.  
16 And that doesn't take into account the funds that  
17 we put in the year round programs. Because we pay  
18 work experience wages through the year round also.

19           These are two photos of our financial  
20 product fairs. The reason I love these photos is  
21 that there are bankers in these photos, as well as  
22 young people.

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1                   And if you look at it, you really can't  
2 tell the difference. So, --

3                   (Laughter.)

4                   MS. DONOVAN: One of the -- we also prep  
5 the financial institutions prior to these, you  
6 know, with some comments about, don't wear a  
7 three-piece suit. Bring some swag. Young people  
8 love things, you know.

9                   (Laughter.)

10                  MS. DONOVAN: So, we do work on all  
11 sides. We prep the young people. But we also prep  
12 the banking community with these young people are  
13 coming from a place where they might not be  
14 comfortable because somebody used their name  
15 before.

16                  Or, they might not be comfortable  
17 because their mom and dad tell them not to put their  
18 money in a bank. And we've actually had some  
19 situations where young people come in saying that.

20                  They walk around. And by the time they  
21 walk out the door, I'm like, oh, where'd you get  
22 that bag from? Oh, I opened an account. Oh,

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1 that's great.

2 You know, so just feeling comfortable  
3 enough to trust that somebody in the banking world  
4 is okay, regardless of what happens at home, I think  
5 is huge.

6 So, I just wanted to share a couple of  
7 these real life photos. And then we had some just  
8 comments.

9 So, some more results. Young people  
10 who enrolled in direct deposit felt like they were  
11 more successful in saving money for larger term  
12 goals.

13 And as you heard, direct deposit is  
14 something that was -- is something that is  
15 mandatory. Sure.

16 I might have said it was mandatory and  
17 it might not have been. But, we will just let that  
18 go.

19 (Laughter.)

20 MS. DONOVAN: But, they're able to,  
21 along with opening accounts, they enroll in direct  
22 deposit at literally the same time. So, they walk

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1 out of there having an account and a direct deposit.

2 Or if their financial institution is  
3 there, they walk over, fill out their direct  
4 deposit paperwork. So, they don't have to worry  
5 about it after that day. So, it's convenient for  
6 them.

7 Shopping for banks, which is sort of  
8 what it was, and financial institutions opened up  
9 communication at home about financial  
10 responsibilities. So, young people went home and  
11 talked to their parents or guardians about their  
12 experience, the financial institutions they talked  
13 to, the ones they choose, and why.

14 And you know, financial  
15 responsibilities, like taking care of some of the  
16 bills. And how that would look for them now that  
17 they had an account and things like that.

18 And they felt more comfortable in this  
19 setting then walking into a bank. I think as a  
20 young person sometimes they feel like their  
21 business isn't as valued.

22 And I don't think it's necessarily a

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1 reflection of anyone person, place, or thing.  
2 It's just a culture that they've sort of come to  
3 know.

4 So they felt really comfortable in this  
5 setting. And they felt that their business was  
6 valued by the staff that they spoke to. Which I  
7 think is huge also.

8 So, that's my piece.

9 MR. DAUGHERTY: Thank you. Good  
10 afternoon everyone. You want to take a quick  
11 photo?

12 (Laughter.)

13 MR. DAUGHERTY: Awesome. Just trying  
14 to help you out.

15 (Laughter.)

16 MR. DAUGHERTY: So good afternoon. My  
17 name is Tom Daugherty and I'm a Vice President with  
18 Eastern Bank.

19 Eastern Bank can really be summed up in  
20 a kind of three bucket perspective. We're a full  
21 retail bank, and insurance company, and we also do  
22 philanthropy.

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1 I'm very proud that Eastern Bank just  
2 earned top marks in our 2018 corporate equality  
3 index. And several other awards that we  
4 consistently win.

5 So, looking at a little background  
6 about Eastern Bank, we are the oldest and largest  
7 mutual bank in America. And we are headquartered  
8 in Boston, Massachusetts.

9 We have just a little over 11 billion  
10 in assets. And about a little more than 120  
11 locations in eastern Massachusetts and southern  
12 New Hampshire. And we actually just started going  
13 into Rhode Island with some of our insurance.

14 Just last week it was announced that we  
15 were the number one SBA lender in New England for  
16 the ninth year in a row. And the number one SBA  
17 lender in Massachusetts for the last ten years in  
18 a row. We worked very, very hard on that.

19 And something that I absolutely love  
20 about the bank, and this is why I will remain with  
21 this bank until the day I retire, is it's actually  
22 in our charter that 10 percent of all our profits

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1 that we make go back to the community.

2 So believe it or not, as a branch  
3 manager, part of my job is to find nonprofits that  
4 are worthy enough to give money away to. It's a  
5 really interesting thing that we're giving money  
6 away. I love it.

7 And this year, one of the things that  
8 we also did, besides doing the 10 percent, we do  
9 a thing called targeted grants. And every year our  
10 targeted grant is a little different.

11 Last year it was about immigration.  
12 The year before that was about domestic violence.  
13 And this year it was about women advancing women.

14 So we set aside 1.5 million dollars in  
15 honor of Rebecca Sutton. She was our very first  
16 depositor back on April 15, 1818. So, we just  
17 celebrated our 200th birthday.

18 So, our very first customer was a woman.  
19 Now, she was allowed to have a checking account,  
20 but she was not allowed to go into the bank.

21 MEMBER LEVERE: I was just going to  
22 ask. Right.

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1 (Laughter.)

2 MR. DAUGHERTY: So, her attorney  
3 actually had to go in to make the deposit, believe  
4 it or not.

5 MEMBER LEVERE: Could she have it in  
6 her own name?

7 MR. DAUGHERTY: She could have it in  
8 her own name. But she could not go into the bank.  
9 Yeah. Unbelievable.

10 So, I think it's important to  
11 understand how I got to where I am today and here.  
12 So, I'm heavily involved in doing financial  
13 literacy throughout Merrimack Valley, which is  
14 where I'm from.

15 And it all started by, believe it or  
16 not, attending a nonprofit event. Just like all  
17 of you who attend nonprofit events, they tell you  
18 how great they are.

19 They tell you a sad story. You pull out  
20 the checkbook and start writing a check. Well,  
21 they were doing the exact same format.

22 And then all of a sudden they said, hey,

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1       congratulations. We're going to be expanding.  
2       And five hundred people of the most prominent  
3       people in our area stood up and started applauding.

4               And all of a sudden my banking brain  
5       kicked in, and I said, well wait a minute. Although  
6       it's great that they are expanding, and there is  
7       definitely a need for this organization to expand,  
8       this is wrong.

9               So if these five hundred people in the  
10       room, if we could find the root cause, and focus  
11       on that, we don't have to expand this organization.  
12       So, in some regards, we should be trying to put this  
13       nonprofit out of business.

14              So, I went home that weekend, and I  
15       tried to find any and every study that I could find  
16       on poverty. And every single study I read, which  
17       was kind of disconcerting, there's so many of these  
18       studies that keep just saying the same thing.

19              The cause of poverty in America comes  
20       basically down to four things. Drug use, medical  
21       bills, loss of a job, and lack of financial  
22       literacy. Now, if we go across the seas, then you

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1 also include war and you include famine.

2 So, that Monday, I went back and I said,  
3 you know what? I cannot prevent somebody from  
4 doing drugs, losing a job, having too many medical  
5 bills, but I can certainly teach my community  
6 financial literacy.

7 So I went to my boss, and I was very new  
8 to Eastern Bank at the time. And I said, what do  
9 we have as far as financial literacy? Do I have  
10 to write my own?

11 And they said no. We have Money  
12 Smarts. So my team, we created a strategy, and  
13 ever since then my branch has been very  
14 aggressively teaching financial literacy  
15 throughout the Merrimack Valley and the great City  
16 of Lowell.

17 Right now about 40 percent of all the  
18 checking accounts that I open on a yearly basis,  
19 actually come from financial literacy. And I  
20 think your board will be very happy to know, about  
21 10 percent of those are coming that are nonbank.

22 So, when Jeff and Heather called, it was

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1 just a natural fit. Absolutely, I want to be in  
2 the room. I want to have that discussion.

3 I want to see what we can do to help out.  
4 But, naturally, being a bank, we did have some  
5 concerns.

6 So, one of the concerns was the lack of  
7 financial literacy that these kids are going to  
8 have. If these kids are under 18 and the account  
9 goes bad in one way or another, how are we going  
10 to be able to collect on that account?

11 Just the pure maturity of the students.  
12 Lack of using the accounts after the summer. This  
13 was a big concern for me. And I'm happy that I was  
14 completely wrong.

15 I predicted that we were going to have  
16 a 95 percent closure rate. That an account was  
17 going to be opened up for the summer. We're going  
18 to do direct deposit.

19 Their job is over. And they're going  
20 to come in and close the account. And all of a  
21 sudden I have on my books a whole bunch of accounts  
22 that were just opened for a short period of time

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1 that closed out.

2           However, the other concern that I had  
3 was Eastern Bank does not have youth accounts.  
4 But, the great thing is, in Massachusetts we are  
5 governed under 1865 law. Which is very similar to  
6 your Safe Account.

7           So if you're 18 years or younger, it is  
8 a free account. If you're 65 years or older, it's  
9 a free account.

10           You can technically get an overdraft.  
11 Checking -- or the checks are free as well. So,  
12 we used that governance to be able to use this for  
13 this program.

14           At age four -- we will actually go all  
15 the way down to age 14 at Eastern Bank. But we do  
16 need to have a parent or a guardian sign.

17           So again, with the idea that no parents  
18 were going to be signing this, it created an  
19 enormous amount of trepidation with me going over  
20 and trying to open up these accounts.

21           At Eastern Bank we do -- we have no fee  
22 accounts. And we also have no inactivity fees.

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1 Because that was my other concern that we would  
2 have, these kids open up the account.

3 They leave \$1.75 in it. And it just  
4 sits there forever. Not very profitable for the  
5 bank obviously.

6 However, as Jeff talked about, all the  
7 accounts had direct deposits. We were issued, and  
8 they were -- all accounts weren't opted out.

9 And this is the part that I've very  
10 happy about. Over 50 percent of the accounts are  
11 still open, and aggressively still being used.

12 There was literally only one account  
13 that went bad. And believe it or not, it was a  
14 recurring gym membership. So I was glad the 16  
15 year old is out there getting some exercise.

16 (Laughter.)

17 MR. DAUGHERTY: And again, the  
18 accounts are open. And they are definitely  
19 actively being used.

20 And looking through all the accounts,  
21 we actually have several accounts that have well  
22 over 27 hundred dollars in their checking and their

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1 savings accounts. And we're talking about 15, 16,  
2 17 year old kids that have almost three thousand  
3 dollars.

4 Which is fantastic. Especially in the  
5 City of Lowell, where it's low income people that  
6 we're dealing with.

7 So, some of the key findings that we  
8 have, and I apologize for the key up there. During  
9 the account opening the youths asked some great  
10 questions.

11 And they really did. It was -- I've  
12 never been drilled so many times by young kids just  
13 walking in. But, how many ATMs do you have? Where  
14 are all your locations?

15 How much is this going to cost me to  
16 open? I've never received those questions before.  
17 And for the very first time, I have millennials  
18 coming into my branch.

19 I almost fell over. You're a  
20 millennial.

21 (Laughter.)

22 MR. DAUGHERTY: So, during the -- one

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1 of the key findings that we also did have, is when  
2 you're dealing with a low income section of the  
3 demographics, unfortunately sometimes parents  
4 will take the information from their kids.

5 So you'll pull a check systems on a 15  
6 year old kid, and they have six thousand dollars  
7 in charge offs. And so as a group, we decided that  
8 we are going to ignore that.

9 And we went ahead and opened up the  
10 account, knowing that the 15 year old kid has not  
11 already established three or four thousand dollars  
12 in charge offs. And again, it's -- proper  
13 safeguards are important for youth accounts.  
14 Direct deposit is a key.

15 Of course, renewing activity, opt out  
16 is a must. Ted, I couldn't agree more with you,  
17 financial literacy is purely the key. And again,  
18 they are incredibly confident coming into the  
19 branch and finally asking questions.

20 And with that, I'll turn it over.

21 MR. BROWN: Excellent. Good  
22 afternoon everyone. First I just want to thank

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1 Luke and the FDIC team for inviting us to be a part  
2 of this conversation.

3 And also for being a thought leader, a  
4 thought partner as we embark on this work from  
5 several years ago. But the FDIC and Treasury and  
6 NCUA have all worked closely with us in this line  
7 of work. So, really appreciate the collaboration  
8 guys.

9 MR. REYNOLDS: Thank you.

10 MR. BROWN: So my name is Desmond  
11 Brown. I'm the Deputy Assistant Director for the  
12 Office of Community Affairs at the Bureau.

13 The Office of Community Affairs is the  
14 office that focuses on low income and under-served  
15 consumers. Primarily consumers who have limited  
16 access to affordable financial products and  
17 services to meet their needs.

18 Many of these consumers have low  
19 income. Many of these consumers are facing  
20 difficulty with credit invisibility, meaning that  
21 they might have thin or no credit files. And  
22 they're trying to borrow at affordable rates,

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1 trying to get into the financial services space.

2 So, our office collaborates with  
3 organizations across the country both inside of the  
4 government, state, federal, local governments, to  
5 work with them. We also work largely with  
6 nonprofit organizations. And if you think about  
7 the population that we serve, it's quite large.

8 And so how do we structure the work to  
9 really reach all of these different segments of the  
10 community? We do that in three areas.

11 First, we work to build capacity of  
12 organizations. Working with nonprofits.  
13 Working with municipal organizations. Really  
14 trying to get them to figure out the ways to  
15 integrate financial capability services into what  
16 they do. Many of the people we work with are  
17 experts in workforce development or experts in, you  
18 know, different things.

19 But they want to do this, but they don't  
20 know how to go about structuring financial  
21 capability in a way that's actually impactful and  
22 will last.

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1           We also spend a good bit of our time  
2 focusing on advancing research. So looking at the  
3 field and figuring out what are some of the best  
4 practices that are taking place out there?

5           What are some of the innovative  
6 programs and products that are taking place? For  
7 example, credit builder loans are one of the issues  
8 that we looked at to explore how they can help  
9 people improve their credit ratings.

10           And we share those learnings from  
11 opinions and from research papers with the general  
12 public. I think part of our work is to get more  
13 people to start talking about these issues across  
14 the spectrum, whether they're in government or  
15 nonprofits, or whatever.

16           If they're working with this population  
17 segment, we really want them to be able to  
18 understand how financial capability works. And  
19 how to get it integrated more efficiently.

20           And finally, the third bucket, or  
21 circle around expanding inclusion, really looks at  
22 barriers to access to financial services. What

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1 are some of the challenges that are keeping  
2 individuals from accessing and using affordable  
3 products to meet their needs?

4 And I think when we think about these  
5 three different buckets, you know, one of the  
6 populations that jumps to mind, is young adults.  
7 And the population that we focus on are squarely  
8 in the 16 to 24 year age range.

9 So, many of these individuals are head  
10 of households. Many of them are parents. Many of  
11 them are what they used to call disconnected young  
12 people, meaning that they're out of school and out  
13 of work. And so they have a unique set of  
14 challenges.

15 They have a unique set of challenges in  
16 identifying, you know, many of them, like we're  
17 hearing, are -- have difficulty really going into  
18 financial institutions and working with financial  
19 institutions. They have all kinds of  
20 misconceptions about what's available.

21 And so, the way we approach this work  
22 is to go to a place where we know these young people

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1 are. Many of them are trying to find employment.

2 And the workforce programs provide a  
3 really unique opportunity to engage with these  
4 young folks. And figure out ways to empower the  
5 workforce programs to provide these financial  
6 capability services to these young people.

7 So, in 2015 we collaborated with the  
8 Department of Labor. We partnered with the  
9 Department of Labor.

10 We worked with Prosperity Now, America  
11 Saves, and several other organizations outside of  
12 government to launch this initiative that we  
13 called, cleverly called, YES, Youth Employment  
14 Success Initiative.

15 And the idea was to do a couple of  
16 things. One to learn from workforce programs  
17 about what are the challenges that they are  
18 encountering as they try to prepare their young  
19 people to go out into the workforce?

20 If you can imagine a 16 year old young  
21 person who is getting a job for the first time, but  
22 that person doesn't understand banking. They

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1 don't understand credit. They don't understand  
2 taxes. They don't understand what to do with their  
3 paycheck.

4 You know, how are you really preparing  
5 this person for success if you're training them for  
6 an employment situation, putting them in a job.  
7 It's almost like giving someone a car without, you  
8 know, a driver's license, or the ability to drive.

9 And so that's the kind of theory behind  
10 what we were trying to do. So, we wanted to learn  
11 from these communities. Share some best practices  
12 with them.

13 Build up their capacity so they could  
14 do this work better. And then take that learning  
15 back to the Bureau and then share it with a broader  
16 segment of the population.

17 So, we worked with 23 communities.  
18 What we quickly learned is that 23 was a large  
19 number.

20 (Laughter.)

21 MR. BROWN: I'm sorry, 24. But we  
22 quickly learned that that was too many. So we

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1 drilled down and really focused on five of the  
2 communities with the contracting work that we were  
3 doing with Prosperity Now.

4 And really work with those communities  
5 really closely to find out, what exactly are the  
6 things they need to integrate these services?  
7 What are the challenges that they're facing with  
8 banking access?

9 You know, this is a great collaboration  
10 that you guys are doing in Lowell. But, it doesn't  
11 always work that way in some communities around the  
12 country. Some communities, there are differences  
13 in access to financial services.

14 So, one of the things that I heard today  
15 was that there's financial literacy. But there's  
16 also, how can a young person become more confident,  
17 more capable, and feeling more empowered to utilize  
18 the available resources and services that are out  
19 there?

20 Our frame of reference is really to look  
21 at building knowledge, providing an opportunity  
22 for someone to develop their skills, and really

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1 working on access to financial services.

2 And that's the way we've structured our  
3 program from the beginning. That we wanted to hit  
4 each of these buckets.

5 So they needed to be products that meet  
6 the unique needs of this diverse population of  
7 people. It couldn't be a cookie cutter product.

8 But we also wanted to create a space  
9 where the workforce programs can actually help the  
10 young people practice these new skills that they're  
11 learning around money management.

12 So, that all being said, you know, we  
13 sit here in D.C., and we launch this program in  
14 these communities around the country. And what we  
15 quickly realized is that we needed to go out and  
16 talk to them.

17 We need to go out and talk to not only  
18 the young people who are going through these  
19 programs, but also the operators. Because without  
20 the operators buying into the program and buying  
21 into this idea of the value of financial  
22 capability, meaning that if they prepare their

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1 young workers, they're much more likely to be  
2 successful.

3 We also needed to understand what the  
4 operators cared about. And for the WIOA funded  
5 programs, one of the things they cared about was  
6 job retention, income gains, and so on.

7 And so, they were naturally interested  
8 in learning about ways that they can continue the  
9 success of the training that they've provided.

10 A couple of things that we've learned  
11 from talking to these young people and the people  
12 that work with them, is that they were looking for  
13 an unbiased, free financial education resources  
14 that were specifically designed for young people  
15 in that age range, 16 to 24.

16 The materials had to be designed in a  
17 way that -- the way that these young folks learn.  
18 It has to be written in ways that they speak.

19 And it has to be fresh and kind of  
20 engaging. Which is a challenge sometimes for us  
21 regulators as we put information out there that is,  
22 you know, by the book.

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1                   But, it's not meant for a 16 or 17 year  
2 old person. So, how do you -- how do you be correct  
3 and meet all your regulatory requirements, but at  
4 the same time put it in a way that they can  
5 understand it?

6                   So those are some of the challenges and  
7 things that we've learned. We've also learned  
8 that the information has to be age appropriate.  
9 So, it might not be the best thing to start talking  
10 about retirement to a 16 year old.

11                   (Laughter.)

12                   MR. BROWN: You know, that being said,  
13 one of the topics that came up from these  
14 interactions was that, you know, they really want  
15 to talk about credit, savings, you know, debt, all  
16 of these things. These things are real to a lot  
17 of these young people.

18                   You know, they have identity issues  
19 where their identity has been used by others.  
20 They're saving for helping around their families.

21                   But they also want to -- they also have  
22 aspirations. You know, many of them want to rent

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1 an apartment. Many of them want to purchase a car.

2 And so what we've learned is to figure  
3 out ways to back into the financial capability  
4 learning without being overly prescriptive in  
5 terms of the way we give that information out.

6 And one of the things that we heard a  
7 lot about was, how do you help someone prepare for  
8 their first apartment? How do you help someone  
9 prepare for the transportation to get to work?

10 And so, one of the things that we are  
11 planning to do as we go forward, is to structure  
12 our future in this area in ways that are linked to  
13 these young people's aspirations.

14 And at the same time support the  
15 workforce system. And at the same time drive the  
16 financial capability scales that we are trying to  
17 insert into these programs.

18 A couple of areas that we're going to  
19 be focusing on, transportation seems to be a good  
20 one. Because in many parts of the country, people  
21 are having a hard time getting to work.

22 And that caused them to peel off and

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1       lose their jobs. Other parts, people are paying,  
2       you know, even within the population that we looked  
3       at, some of these young people are paying large  
4       amounts of money paying for a car share to get to  
5       work.

6                   Or, you know, some people are  
7       purchasing cars that are not really affordable in  
8       terms of how much they're making. Even in the  
9       cities, you know, you live in New York City, but  
10      you work in Westchester County, how do you get  
11      there, because the public transportation systems  
12      aren't.

13                   Basically the transportation to work  
14      and where you live don't always align very easily.  
15      So how do you help someone to plan, budget and save  
16      for those occurrences?

17                   So, going forward there are a couple of  
18      things we're going to be focusing on. Obviously  
19      transaction accounts will continue to be a big part  
20      of our work.

21                   Helping these young people to, you  
22      know, and the folks that they work with, to figure

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1 out ways to get access to accounts that are friendly  
2 to use in the FDIC's model.

3 To continue to promote that. And  
4 create linkages and partnerships like this great  
5 one in Lowell.

6 We're also focused on credit. That  
7 continues to be a big issue for young people in this  
8 population range. As they try to get an apartment,  
9 purchase an automobile, or whatever they're going  
10 to do in their lives, credit is a big part.

11 So, we want to make sure that they  
12 understand credit. Figure out ways to build up  
13 their credit. And continue to have strong credit  
14 ratings going into their young adulthood.

15 Savings is another area that we will  
16 continue to stress. Because that's kind of the  
17 engine that protects people from, you know,  
18 borrowing at a higher rate if they come into an  
19 emergency.

20 And it's just a good habit to start at  
21 a young age to start thinking about. Maybe when  
22 they get into their 30s they could start talking

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1 about and thinking about retirement. But the  
2 habit of savings at a young age, will continue  
3 throughout their lives.

4 And then finally, helping them to  
5 manage their debt as they get into debt. Because  
6 that's part of, you know, making mistakes and  
7 correcting it in a young person's life.

8 This work, we've learned a great deal  
9 from this work over the last several years. Both  
10 working in collaboration with our partners at FDIC  
11 and others in the nonprofit sector.

12 And I think we will continue to learn.  
13 We will continue to work with the Department of  
14 Labor to share all of the great resources that we  
15 are collecting.

16 Part of what we are doing is assembling  
17 all of these great -- this great information from  
18 this project. And pushing it out to the systems  
19 at the Department of Labor so we can empower  
20 workforce systems to really embrace financial  
21 capability as part of the way they do their work.

22 If we can get more of them to start

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1 thinking about this not as a side thing, but as this  
2 is what's going to drive success for your program,  
3 helping your people succeed in the financial  
4 marketplace will help you get better outcomes for  
5 your programs.

6 I think then we can see a win/win.  
7 Because many of them, you know, they want to do it,  
8 they just don't know how.

9 And I think that's what's great about  
10 the collaboration that we've had here. Is that we  
11 are teaching them how to do it.

12 And hopefully our research will show  
13 that, you know, it's actually having positive  
14 outcomes in terms of job retention.

15 Thank you for the opportunity.

16 MR. REYNOLDS: Thank you. Can we go to  
17 the next slide? So we invite your questions for  
18 us.

19 We have a few questions up on the screen  
20 that we'd certainly welcome your input on. How  
21 best we can continue?

22 But let's start with Robert, would you

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1 like to ask the first question?

2 MEMBER ANNIBALE: Just a -- and thank  
3 you. This is really interesting.

4 And you're touching on an age group, I  
5 mean, we've worked a lot more with some of our  
6 colleagues here they -- and others on youth, on a  
7 much younger group. And on-boarding, you know,  
8 thousands of kindergartners and others.

9 But, we've done that in a way because  
10 of the -- and with San Francisco, their decision  
11 to have a universal program, it meant taking every  
12 child at five years old. So documentation and  
13 parents were challenges obviously. Right?

14 So, instead it's actually a large  
15 escrow structure basically. Think of it as a trust  
16 fund for everybody. Sub accounts.

17 How do you, when you get to teens -- and  
18 we have a different regulator day to day, as well  
19 as the FDIC. So, I'm most thinking of KYC and AML.

20 How do you open the accounts for  
21 somebody who's say 15, and would the CFPBs be on  
22 that too? Because they will be signing account

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1 opening documentation, right?

2 I mean, to the extent that you can  
3 enforce or not, it will be a youth without a parent  
4 signing it. For which the kids you're targeting  
5 may -- the parent maybe part of the challenge, not  
6 only the absence of a parent.

7 How did you approach that in terms of  
8 the getting past the documentation to open?

9 MR. DAUGHERTY: A lot of conversations  
10 behind closed doors that was above my pay grade,  
11 to be honest.

12 (Laughter.)

13 MR. DAUGHERTY: No, completely fair.  
14 But no, we -- our -- the amount of accounts that  
15 we opened were smaller. And so we weren't overly  
16 concerned about losing too much money on if these  
17 accounts go bad.

18 And so it was a signed off by the  
19 President of the bank. And we were just able to  
20 draw up the accounts and make the proper  
21 documentation.

22 MEMBER ANNIBALE: No. I mean, not

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1 commercially I didn't mean to lose money on it or  
2 not.

3 MR. DAUGHERTY: Yeah.

4 MEMBER ANNIBALE: But, I meant from a  
5 legal perspective. If you want to scale this and  
6 you open accounts for young people who can open  
7 them, using, as you're saying, without consent,  
8 without parental consent or any guardian consent.

9 And without full documentation, right,  
10 of some kind. Many of them don't have a driver's  
11 license or a passport or -- how did you manage that?

12 Or did you just sort of stay below the  
13 radar while you're doing the pilot?

14 MR. DAUGHERTY: That would -- that's a  
15 good question for our legal team.

16 (Laughter.)

17 MR. REYNOLDS: I just also point out  
18 the interagency youth saving --

19 MS. DONOVAN: Getting in trouble,  
20 right? Yeah. I see what you're doing. Okay.

21 MR. REYNOLDS: I'll also just point out  
22 the interagency youth savings guidance. It has a

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1 question specifically relating to -- a couple of  
2 questions relating to customer identification.

3 And there's one specifically relating  
4 to the escrow type model account. And it's about  
5 half a page, or a quarter of a page. It really gets  
6 at who is the customer? Is it the young person the  
7 customer? Or is it organization?

8 So, and when these questions come up,  
9 our community affairs' staff can connect parties  
10 that have questions to experts who can work through  
11 them.

12 MEMBER ANNIBALE: That example draws  
13 very much from Jose and our program. Which was all  
14 the -- which was really drawn on the escrow account  
15 in many ways.

16 The other one is really -- and I'll  
17 leave it here with any of the lawyers and I'll just  
18 hear clients.

19 It becomes -- so we have to be  
20 thoughtful how to do that so we can do it and scale  
21 this. Commercially, risk is up to the bank, and  
22 minimal hopefully.

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1                   But that the youth, you know, the  
2 enforceability and the ability of the youth to go  
3 and contract on their own is something that we'd  
4 have to figure out.

5                   MS. DONOVAN: May I just make a quick  
6 comment? All of our programs are workforce  
7 development programs, and you do have to complete  
8 an application.

9                   So, if the young person is under 18, it  
10 does require parental signature. So, from that  
11 standpoint, we include everything about our  
12 program, and they sign off that that young person  
13 is able to participate in all aspects of the  
14 program. Including enrolling in a financial  
15 institution.

16                   MEMBER ANNIBALE: Oh. Okay, that  
17 helps.

18                   MEMBER LEVERE: So thank you. That  
19 was fabulous. I just want to give a shout out to  
20 Eastern Bank.

21                   The other award they just won is the  
22 ABA's Financial Inclusion Award. For an

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1 extraordinary program they have on diversity,  
2 equity, and inclusion around building business of  
3 color.

4 So, I want to follow on Bob's point.  
5 Because one of the biggest policy issues that has  
6 come out of our work on YES, as well as another youth  
7 financial capability fund that we're doing with  
8 Citi right now, is the issue of noncustodial youth  
9 accounts.

10 And the issues that you just described,  
11 Tom, in terms of looking up on check systems and  
12 seeing that they've taken out an account in this  
13 child's name, and all that -- those issues are ripe  
14 all throughout the systems.

15 And I think this is one of the big policy  
16 issues that together if we could, you know, I've  
17 been going bank by bank, talking to banks about how  
18 to do this. Because, it really is critical to  
19 making this whole initiative, which makes enormous  
20 sense.

21 And it's an incredible platform to  
22 build financial capability, savings, and all the

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1 things we want. But we have to solve exactly the  
2 problem you said, Bob, so the banks feel safe with  
3 that.

4 The other point I just want to raise  
5 more broadly, which we've seen is, how do we, and  
6 Heather your point would be really interesting, the  
7 culture of workforce organizations and workforce  
8 development, is, in many cases, completely absent  
9 any of this work.

10 And that's an incredible opportunity  
11 for all of us working together. And that's been  
12 a huge part of YES, as well as other work.

13 And how do we think about this, starting  
14 with the Department of Labor, right? Who is in  
15 many cases never thought about where do they go to  
16 cash that first paycheck? You know, the whole  
17 story we think about.

18 So, I just love any more reflections on  
19 that in your peers, as we think about how do we  
20 broaden this?

21 MS. DONOVAN: Sure. So, to be honest,  
22 the WIOA has made financial education mandatory.

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1 MEMBER LEVERE: Right.

2 MS. DONOVAN: So, the Department of  
3 Labor has to recognize that it's mandatory. But  
4 how you deliver financial education is of course  
5 subject.

6 MEMBER LEVERE: Exactly.

7 MS. DONOVAN: So, I think in our area  
8 we've made a really large stand as to -- and I've  
9 spoken about this at the New York Fed as well in  
10 regards to like CRA and EON, how they connect to  
11 each other.

12 And we've made a big stand on how  
13 important it is. And we've also adapted it to  
14 adult population in our career center as well.

15 And we've certified five people as  
16 educators in personal finance to really take it to  
17 the next level. So, we've made it a mission of  
18 ours.

19 How we make that a mission of the  
20 Department of Labor in general, is not up to me.  
21 But, they -- they're aware that I'm here today  
22 speaking about this.

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1 (Laughter.)

2 MEMBER LEVERE: Well, that will change  
3 everything.

4 (Laughter.)

5 MS. DONOVAN: But, we were talking  
6 about this at lunch as well, it's really about the  
7 directors and the state workforce boards coming  
8 together and recognizing a standard for financial  
9 education across the state.

10 Which I think is doable. We all just  
11 rebranded ourselves under one name. So, anywhere  
12 you go in Massachusetts you're going to go to a Mass  
13 Hire either workforce board or career center.

14 So, everyone has the same name. It's  
15 just your area is different. So, we are working  
16 towards that similarities across our state.

17 How you move that outside of our state,  
18 I think is -- I don't know the answer to that.

19 We did just have Pennsylvania Rapid  
20 Response Team in to learn about how we do our  
21 wraparound services. Because that's a big part of  
22 what we do.

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1           Is we provide supplemental services.  
2           We have a social worker and things like that. So,  
3           we're able to really fully encompass.

4           And we're hoping that if we're  
5           successful, and we've just started this, that we'll  
6           be able to do what we did here. Where we can share  
7           our success.

8           And that will start the conversation as  
9           to how we make that bigger.

10           MR. REYNOLDS: Ted?

11           MEMBER BECK: Obviously, I like what  
12           you're doing. And I appreciate you using  
13           financial capability as a description.

14           Because financial literacy is a term  
15           that I've been trying to get rid of for ten years.  
16           Financial capability is a much better label.

17           But, I wanted -- you started to talk  
18           about what I think is a really key thing. And a  
19           really key thing I think for the committee that  
20           maybe we could be of assistance. And that's tone  
21           at the top.

22           Because Doc, you convinced your bank to

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1 do this.

2 MR. DAUGHERTY: Um-hum.

3 MEMBER BECK: Heather, you talked  
4 about how do you get more people saying this is a  
5 priority. Tell me about the tone at the top? And  
6 the support that you got to make this happen in  
7 Lowell, and hopefully across the entire network for  
8 the bank.

9 But the, how critical is that support  
10 to have this just not be a flavor of the month?

11 MR. DAUGHERTY: I think it's overly  
12 critical. We did it as just a small test pilot.  
13 We did it for two years.

14 We did not do it this year just from a  
15 staffing perspective. We are analyzing all the  
16 accounts to make sure that they are going to be  
17 profitable and a concept we do want to alter in the  
18 future.

19 So at the moment for Eastern Bank  
20 itself, it's a very, very small test pilot. But  
21 to be able to roll it out, you would need to have  
22 everyone's buy in from -- throughout the entire

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1 bank and all the banks.

2 MS. DONOVAN: Right. We also did have  
3 nine separate institutions agree to the same exact  
4 thing.

5 So, while Doc is here with me, he's  
6 fantastic, we also had eight other institutions who  
7 were onboard the same exact way that Doc and his  
8 bank were. And who continue to be on our financial  
9 capability council that we conduct at the workforce  
10 office.

11 MEMBER BECK: Thanks.

12 MR. REYNOLDS: I guess we'll go back  
13 around.

14 MEMBER BARRERA: So, well  
15 congratulations because the work you're doing  
16 makes you a light blue.

17 (Laughter.)

18 MEMBER BARRERA: And then my question  
19 is, how about, you know, they've got their paycheck  
20 and -- you know, their job and their paycheck, but  
21 who's -- where's the training coming along about  
22 taxes? Reporting their annual taxes?

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1 MS. DONOVAN: I cannot figure this  
2 thing out. Sorry. So, we do -- along with the  
3 financial education training, we do an extensive  
4 soft skills work readiness training for all of our  
5 programs.

6 It ranges in hours from 15 to 100  
7 depending on who we're working with. So, our young  
8 people who have disabilities get an amended  
9 curriculum for the entire school year.

10 And that includes more work than we're  
11 able to do in just a day, on taxes, when you need  
12 to report, how you read, where your money is going,  
13 what you want to put in, what you want to put out.  
14 We encourage savings, checking.

15 And then we do a lot of the goal setting  
16 work that we can't do in that one day, along the  
17 course of the work readiness. So that we're really  
18 combining the skills that you need for work.

19 But also the skills that you need for  
20 life. Which includes being capable and  
21 understanding what you do with your paycheck and  
22 how to read it, and when you need to advocate for

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1       yourself.

2                               MEMBER               CISNEROS:               Hi.

3       Congratulations everyone. Great work. In our --  
4       at the city's financial empowerment coalition and  
5       the fund nonprofit organization we work through,  
6       we've administered summer jobs for youth and  
7       accounts for summer job for youth in nearly a dozen  
8       cities across the country.

9                       In San Francisco, which is one of those  
10       cities, we connect seven thousand youth each year  
11       to summer jobs. And in early survey work, we found  
12       that fully half of the folks across all the cities  
13       we looked at -- started -- got their first paycheck  
14       without having a bank account, which is horrible.

15                      So, we needed to do something about  
16       that. What I'm fascinated about is, and I  
17       understand Lowell's not the biggest city in the  
18       world, but I'm impressed by the number of financial  
19       institutions, and I'd love to learn more about  
20       them.

21                      One of the things we struggle with is  
22       we found that to, Bob, your point, none of the major

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1 banks, and though there is a recent exciting  
2 development in that area, would open accounts for  
3 anyone under age 18.

4 Can you tell me about the list of folks  
5 that joined in Lowell? Were any of them the large  
6 banks?

7 MR. MANNING: No. They were all  
8 community banks of four billion. Well, actually  
9 at the time they were about eight billion.

10 So, eight billion to about four hundred  
11 million.

12 MEMBER CISNEROS: Okay. And credit --

13 MR. MANNING: They were invited.

14 MEMBER CISNEROS: No, of course.

15 MR. MANNING: Yeah.

16 MEMBER CISNEROS: Right. We -- and  
17 our great partners at the FDIC, we've convened the  
18 largest banks and all the others many times to try  
19 to get them to do this, with pretty much no success.

20 With the one exception that Bank of  
21 America has recently announced that their safe  
22 account is available to 16 and 17 year olds. Which

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1 is great.

2 MEMBER ANNIBALE: Without parents?  
3 Without a guardian or a parent?

4 MEMBER CISNEROS: Yeah. Yeah.  
5 Noncustodial. Yes. And believe me, I'm going to  
6 be bringing that to all my other large banks --  
7 (Laughter.)

8 MEMBER CISNEROS: Very soon.

9 MEMBER ANNIBALE: Doc's 30 thousand is  
10 working.

11 MEMBER CISNEROS: Exactly. So,  
12 congratulations. That's great. It sounds to me  
13 though like even though these eight banks are  
14 working with you in your program, it's not clear  
15 these banks are making these accounts just  
16 generally publically available to under age 18  
17 kids. Is that correct?

18 MR. MANNING: Some of the institutions  
19 that participated were credit unions. And they  
20 do.

21 MEMBER CISNEROS: Yes.

22 MR. MANNING: That's part of their --

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1                   MEMBER CISNEROS: Our heroes in this  
2 work have been credit unions too. So, we hear you.

3                   MR. MANNING: And some of the other  
4 banks made exceptions. And are continuing to  
5 assess it, to give it further consideration going  
6 forward, that they may open it up to any and all.

7                   MEMBER CISNEROS: That's great.

8                   MR. MANNING: But I know there's a  
9 couple that still are having conversations.

10                  MEMBER CISNEROS: Well, I just want to  
11 echo, I think we've heard over and over, which is,  
12 we just need to get all the banks there. Because  
13 we're not going to make enough progress until we  
14 do. Thank you.

15                  MEMBER HENDERSON: It's a great  
16 program guys. Congratulations. And thanks for  
17 the very clear explanation about what you're doing.  
18 It sounded very exciting.

19                  I'm curious about whether there is any  
20 interaction between the banks and your program and  
21 the school systems that are involved that are  
22 producing the students that you're drawing from?

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1                   But, I'm not suggesting that they need  
2                   to be involved directly in the work. Because the  
3                   truth is, the schools are already overburdened with  
4                   programs that they can't effectively implement.

5                   This is certainly not a program that  
6                   should be incorporated in the schools. It's  
7                   terrific that you all are taking it on.

8                   But, I'm wondering whether the schools  
9                   get any feedback from your experience with the  
10                  students. And sort of helping the schools shape  
11                  skills for the new economy going forward.

12                  Are they advised about how the students  
13                  are doing? Are there adjustments in the  
14                  curriculum that schools are offering that could be  
15                  complementary to the work that you're doing?

16                  And have you had any recommendations in  
17                  that regard?

18                  MS. DONOVAN: Sure. So again, I think  
19                  that we're lucky in Lowell. We are a city of about  
20                  110 thousand people.

21                  We have a vocational school and a high  
22                  school, and an alternative high school, and that

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1 is -- and then some Catholic schools. But that's  
2 pretty much, that's it. That's the only options  
3 you have.

4 And we are lucky to be located in the  
5 vocational school during the day. With the  
6 disability employment initiative program that we  
7 have, we work with their top young people.

8 And that's a program that is for after  
9 you have gotten your certificate of completion.  
10 You can stay into this school until you're 22.

11 So, we're in their day to day school  
12 there. We also have an after school program  
13 located at the same vocational school in which we  
14 teach these skills.

15 And we are in the alternative high  
16 school every week teaching life skills, financial  
17 skills, career skills. So, we're lucky to be  
18 incorporated on that level.

19 We have a memorandum of understanding  
20 with them. So, they can't kick us out even if they  
21 wanted to.

22 (Laughter.)

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1 MS. DONOVAN: And then the high school,  
2 the public high school is, I think, the hardest to  
3 broach. They are so jammed packed with their  
4 schedules and things that they need to do.

5 But, we work really well with their  
6 guidance counselors and their administration  
7 staff. So, if they have somebody who comes into  
8 their college and career center that is in need of  
9 our services, we're a block way. And they just  
10 send them down.

11 So, I think we're lucky in that aspect.  
12 But, as to being able to get into the public school  
13 and really feet on the ground, we're always  
14 actively working on that on committees and things  
15 like that. But, we're not there yet.

16 MEMBER HENDERSON: Okay. Thank you.

17 MR. REYNOLDS: And there's one stream  
18 of federal funding for youth employment programs  
19 that go for out of school youth interestingly.

20 MEMBER HENDERSON: Is that right?

21 MR. REYNOLDS: Yes.

22 MEMBER HENDERSON: And you incorporate

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1 that through the community college? Or do you do  
2 it somehow differently?

3 MR. REYNOLDS: The WIOA funding goes to  
4 the workforce development boards. But that's part  
5 of the formula. That the formula looks at how many  
6 youths are out of school.

7 MEMBER HENDERSON: I see. Okay.  
8 Thanks.

9 MEMBER MCCOY: Yes, thank you. I love  
10 the name YES. And I think the back story that you  
11 presented today was getting to YES. And it's  
12 really impressive.

13 I had two questions. And for Doc and  
14 Heather and Jeffrey, I'd be curious about maybe the  
15 top one or two challenges you had as you were  
16 getting to YES.

17 And then for Desmond, I was really  
18 intrigued with your talking about the issue of  
19 trying to take this to scale. And even to take it  
20 back from five up to the original 24.

21 And so, I'd love your thoughts on both.

22 MS. DONOVAN: Do you want to do that

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1 first? Okay. And Jeff, would you like to talk  
2 about a challenge?

3 MR. MANNING: Sure. One of the  
4 challenges was trying to make it a true safe  
5 account. Not allowing overdrafts.

6 MEMBER MCCOY: Um-hum.

7 MR. MANNING: That took several hours  
8 of discussion. And I wouldn't say pleading, but  
9 it was trying to make it perfectly clear, these  
10 kids, you know, they're low income.

11 Some of them are already struggling.  
12 We didn't want to make it any harder for them, you  
13 know.

14 MEMBER MCCOY: Yeah.

15 MR. MANNING: It's tough to get through  
16 high school or through a day at school itself. But  
17 then to have an overdraft over your head at 17 or  
18 18 years old, we just didn't want that to happen.

19 So again, between again, hours of  
20 discussion, the agreement was to not allow it. And  
21 to deal through the check system.

22 Those were probably the two largest

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1 challenges that we had with the entire program.

2 MEMBER MCCOY: Okay.

3 MR. MANNING: To get everyone to buy in  
4 if you will.

5 MS. DONOVAN: And I think just it's  
6 funny to note that our first roundtable, we did  
7 bring credit unions and banks together in the same  
8 spot.

9 MEMBER MCCOY: Brave soul.

10 MS. DONOVAN: And the credit unions  
11 were like yes right away. And so then the bankers  
12 were like, yeah, we can do that.

13 (Laughter.)

14 MR. MANNING: And actually one of the  
15 nice features of the entire bank fair is when the  
16 banks and credit unions worked side by side trying  
17 to compete for accounts, was they all had the  
18 ability. And some said they couldn't do it. But  
19 I know they could, to open an account on their  
20 system with a zero balance.

21 It's a target. You can turn it on to  
22 make the account go live. Even though you can

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1 basically upload it with a zero balance, and it's  
2 a live account until that first check hits or the  
3 first deposit.

4 So, some said they couldn't do it. I  
5 asked them to go back and talk with their internal  
6 folks.

7 And they called me back and said, you  
8 know, you can. And I said yeah. I knew the answer  
9 when I asked the question.

10 (Laughter.)

11 MR. MANNING: It was one of those. So  
12 that was kind of -- that helped things along too.

13 MR. BROWN: So for us, I think, there  
14 -- I'll also answer your first question. There  
15 were a lot of challenges that we saw as we were  
16 working with these communities.

17 As I mentioned, starting with 20 we  
18 realized that the diversity in a workforce program  
19 is so complicated at the ground level. Funds are  
20 coming from the state.

21 Funds are coming from nonprofits.  
22 Funds are coming from local areas. Funds are

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1 coming from the federal government. Trying to  
2 figure out all of that.

3 And trying to build in the financial  
4 capability work on top of that, for many of these  
5 workforce programs required a lot of extra help.  
6 So that was one of the challenges that we recognized  
7 in scaling this.

8 The other challenge that we saw was just  
9 a difficulty and a level of lack of understanding  
10 about opening up accounts for both young people  
11 under 18, but also having accounts available for  
12 those who are over 18, but might not have a lot of  
13 funds coming into the account. That's also a  
14 challenge for many of these programs.

15 So, the workforce people, even though  
16 they want to do these things, sometimes it's hard  
17 for them to find partnerships. Lowell is a unique  
18 situation.

19 As we go forward, we want to make sure  
20 that that financial capability side of things can  
21 be structured in a way where it's a lot easier for  
22 the workforce programs not to have to think about

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1       how to create it. Because this is not their core  
2       work.

3               We want to make it a turnkey process.  
4       Where we meet the financial education and skill  
5       building needs of the young people. And at the  
6       same time make it easier for the administrators to  
7       implement the program.

8               We will continue to work with the FDIC  
9       and others to make, you know, more of these  
10       accounts, these safe accounts available. Because  
11       in a lot of cases, the programs are turning to  
12       payroll cards and prepaid cards. There's a level  
13       of complexity and fee structures around those  
14       programs that, you know, cause concern to some of  
15       the program providers.

16              So, at the end of the day, we really  
17       think that access to safe banking accounts and safe  
18       credit union accounts, you know, that's the way  
19       that we want to encourage these young people to move  
20       forward on. Because there are always going to be  
21       other products available.

22              We think that this is the best long term

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1 way to get them in the financial system that will  
2 work over time.

3 MR. DAUGHERTY: Yeah. And for me,  
4 just because I wanted to chime in real fast. For  
5 me it was the pull through. That was my biggest  
6 concern. I'm going to open up a whole bunch of  
7 accounts. Three months later we're going to just  
8 close them out.

9 And I don't have any statistics on this,  
10 but just knowing the City of Lowell and the  
11 Merrimack Valley as well as I do, I honestly believe  
12 that the majority of these kids, if they did not  
13 go through this program, would go into the nonbank  
14 section.

15 The reason is, because they are being  
16 taught by their parents on how they bank. And  
17 their parents don't know how to bank.

18 And so they're just teaching generation  
19 after generation after generation. So, having  
20 this program, you get the ah-ha moment.

21 Oh, now I understand. I don't have to  
22 be afraid of the bank. And they are able to ask

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1 all those tough questions that they were afraid to  
2 ask.

3 So, I don't think it's that they  
4 mistrust banks. Some of them they do. But I think  
5 a lot of it is just lack of knowledge.

6 They just don't understand because  
7 they're being taught that by their parents or  
8 they're being taught by the TV, of saying hey, put  
9 your check on this payday card. You don't have to  
10 stand in the bank line for three days.

11 And all of a sudden they're being  
12 learned by a commercial. So, I think this is a  
13 fantastic program.

14 MR. REYNOLDS: Alden?

15 MEMBER MCDONALD: Yes. I agree that  
16 your program is a very, very important program for  
17 all of us to move forward with. Not only the end  
18 bank, but the financial literacy part in our  
19 community.

20 You basically mentioned three partners  
21 that you need. And that was the Department of  
22 Labor, the workforce agencies, and banks.

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1           Have you guys had any type of  
2 conversation, any type of strategic planning on how  
3 do you put the two, the Department of Labor and the  
4 workforce agencies together?

5           And if you had that, can the FDIC, who  
6 played a very important part of bringing the banks  
7 to the table, look like we can make that  
8 three-legged stool into four legs.

9           MR. REYNOLDS: I'll just start with the  
10 Department of Labor. The Department of Labor has  
11 really been a great collaborator with us in making  
12 their -- so for example, they facilitated us  
13 conducting webinars a number of times for their  
14 grantees.

15           Where we were able to on the Department  
16 of Labor facilitated webinar, explain Money Smart  
17 opportunity to connect. I think part of the  
18 challenge is the regulation requires financial  
19 education to be offered.

20           But how that is offered can range from  
21 a simple brochure to something more robust like we  
22 talked about here.

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1                   MEMBER MCDONALD:     I guess I was  
2                   thinking a little bit more aggressively.  And that  
3                   was the Department of Labor making it a policy for  
4                   the funding.

5                   MR. REYNOLDS:  I see.  Right.

6                   MEMBER MCDONALD:     To have the  
7                   financial literacy up front.  Because that's at  
8                   the beginning of the issue.

9                   So, if the Department of Labor and the  
10                  Workforce Commission can somehow or another, make  
11                  it part of the training.  This is what you guys have  
12                  done.  You made it part of the training in order  
13                  to enter the program.

14                  So to me that appears to be a very easy  
15                  lift in having that discussion and basically  
16                  develop a strategy on how do we have that  
17                  discussion.

18                  As I said here, I just saw your solution  
19                  for a number of items that we experience in the low  
20                  income community, in the African American and even  
21                  the Latino community.  That's a big lift.

22                  And if we can incorporate that into the

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1 policy piece, that makes it. Because, on the  
2 banking side, I'm sure we could encourage the banks  
3 and school the banks that they can open an account  
4 for someone under 18.

5 Because most bankers will tell you,  
6 well the law won't permit us to open it. And they  
7 won't go further and say, without a guardian and  
8 things of that nature.

9 But, I think if we could begin educating  
10 the banks, that can happen. And I think it's a good  
11 entry point. And I see a lot of banks perhaps  
12 signing up on that.

13 MR. REYNOLDS: Thank you.

14 MR. MILLER: So we've reached the end  
15 of the program. Jelena McWilliams, I don't know  
16 if you have any final thoughts you want to share.

17 CHAIRMAN McWILLIAMS: I do. I do. I  
18 would be amiss if I didn't thank the panel and  
19 everybody on the Committee for a truly engaging and  
20 educational discussion today.

21 And I've learned so much from you that  
22 I'm grateful for today. And I'm proud of our staff

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1 for the work they've done in this area.

2 As I mentioned this morning, I don't  
3 take these issues lightly. And I think we can  
4 generally in society do better and do good.

5 And I tell my daughter all the time,  
6 when in doubt, do good. So, I will leave with that.

7 I know this issue is near and dear to  
8 Marty's heart as well. So, Marty if you would like  
9 to close, I would be honored to have you.

10 DIRECTOR GRUENBERG: Thank you Jelena.  
11 I want to thank the panel. This has really been  
12 a terrific discussion. And the whole program  
13 today has really been outstanding.

14 This Committee has been a huge asset for  
15 the FDIC. We've really benefitted greatly. And  
16 I think you've had an impact on this agency.

17 And more broadly, quite frankly, we've  
18 had a number -- any number of points today, people  
19 have talked about safe accounts as something that  
20 is now sort of part of the discussion around  
21 economic inclusion.

22 And the idea for safe accounts

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1 originated with this Committee. So, the  
2 contribution has really been outstanding, and  
3 today's meeting has been a reflection of that.

4 And I want to conclude by saying that  
5 this Committee was actually started by my  
6 predecessor as Chairman Sheila Bair. And I had the  
7 privilege of continuing it when I was Chairman.

8 And I just want to say a word of thanks  
9 to our new Chairman, Jelena McWilliams for  
10 continuing this Committee and it's important work.  
11 It's part of the institution of the FDIC today, an  
12 important part of our mission.

13 And I think the meeting today just  
14 illustrates the value that it brings. So, thank  
15 you all. And we'll see you next time.

16 (Applause.)

17 (Whereupon, the above-entitled matter  
18 went off the record at 3:35 p.m.)

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**NEAL R. GROSS**

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